UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, DC 20549

FORM 10-Q

(Mark One)

☑ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2026

OR

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from _____ to _____

Commission file number 000-20202

CREDIT ACCEPTANCE CORPORATION

(Exact name of registrant as specified in its charter)

Michigan	**38-1999511**
(State or other jurisdiction of incorporation or organization)	(I.R.S. Employer Identification No.)
25505 W. Twelve Mile Road	
Southfield, Michigan	**48034-8339**
(Address of principal executive offices)	(Zip Code)

(248) 353-2700
(Registrant's telephone number, including area code)

Not Applicable
(Former name, former address and former fiscal year, if changed since last report)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	**Trading symbol(s)**	**Name of each exchange on which registered**
Common Stock, $.01 par value	CACC	The Nasdaq Stock Market LLC

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☑ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☑ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☑	Accelerated filer ☐	Non-accelerated filer ☐	Smaller reporting company ☐	Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☑

The number of shares of Common Stock, $.01 par value, outstanding on October 22, 2026 was 10,137,465.

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PART I. - FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

CREDIT ACCEPTANCE CORPORATION
CONSOLIDATED BALANCE SHEETS
(UNAUDITED)

(Dollars in millions, except per share data)	As of	
	September 30, 2026	December 31, 2025
ASSETS:		
Cash and cash equivalents	$ 1.3	$ 22.8
Restricted cash and cash equivalents	516.9	477.9
Restricted securities available for sale	129.1	106.2
Loans receivable	11,960.7	11,511.5
Allowance for credit losses	(3,833.5)	(3,602.3)
Loans receivable, net	8,127.2	7,909.2
Property and equipment, net	15.0	12.6
Income taxes receivable	53.4	67.2
Other assets	35.0	35.8
Total assets	$ 8,877.9	$ 8,631.7
LIABILITIES AND SHAREHOLDERS' EQUITY:		
Liabilities:		
Accounts payable and accrued liabilities	$ 427.0	$ 400.2
Revolving secured lines of credit	227.2	107.3
Secured financing	5,406.3	5,158.8
Senior notes	1,090.2	1,087.8
Deferred income taxes, net	337.9	354.0
Total liabilities	7,488.6	7,108.1
Commitments and Contingencies - See Note 15		
Shareholders' Equity:		
Preferred stock, $.01 par value, 1,000,000 shares authorized, none issued	—	—
Common stock, $.01 par value, 80,000,000 shares authorized, 10,137,333 and 10,680,143 shares issued and outstanding as of September 30, 2026 and December 31, 2025, respectively	0.1	0.1
Paid-in capital	528.4	403.3
Retained earnings	863.1	1,119.2
Accumulated other comprehensive income (loss)	(2.3)	1.0
Total shareholders' equity	1,389.3	1,523.6
Total liabilities and shareholders' equity	$ 8,877.9	$ 8,631.7

See accompanying notes to consolidated financial statements.

CREDIT ACCEPTANCE CORPORATION
CONSOLIDATED STATEMENTS OF OPERATIONS
(UNAUDITED)

(Dollars in millions, except per share data)	For the Three Months Ended September 30,		For the Nine Months Ended September 30,	
	2026	2025	2026	2025
Revenue:				
Finance charges	$ 550.9	$ 539.4	$ 1,635.5	$ 1,606.8
Premiums earned	25.3	24.1	73.1	71.7
Other income	18.4	18.9	53.4	58.8
Total revenue	594.6	582.4	1,762.0	1,737.3
Costs and expenses:				
Salaries and wages	75.7	85.5	242.4	257.8
General and administrative	27.3	36.3	78.2	103.6
Sales and marketing	29.4	24.8	87.1	76.2
Total operating expenses	132.4	146.6	407.7	437.6
Provision for credit losses on forecast changes	281.9	88.1	417.9	265.7
Provision for credit losses on new Consumer Loan assignments	129.0	63.9	291.8	220.8
Total provision for credit losses	410.9	152.0	709.7	486.5
Interest	107.2	116.3	323.0	349.1
Provision for claims	17.6	18.6	51.5	54.5
Loss on extinguishment of debt	—	—	—	1.2
Total costs and expenses	668.1	433.5	1,491.9	1,328.9
Income (loss) before provision (benefit) for income taxes	(73.5)	148.9	270.1	408.4
Provision (benefit) for income taxes	(16.9)	40.7	55.0	106.5
Net income (loss)	$ (56.6)	$ 108.2	$ 215.1	$ 301.9
Net income (loss) per share:				
Basic	$ (5.43)	$ 9.62	$ 20.40	$ 25.95
Diluted	$ (5.43)	$ 9.43	$ 19.92	$ 25.50
Weighted average shares outstanding:				
Basic	10,416,624	11,248,227	10,543,527	11,634,670
Diluted	10,416,624	11,472,729	10,800,420	11,837,887

See accompanying notes to consolidated financial statements.

CREDIT ACCEPTANCE CORPORATION
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)
(UNAUDITED)

(In millions)	For the Three Months Ended September 30,		For the Nine Months Ended September 30,	
	2026	2025	2026	2025
Net income (loss)	$ (56.6)	$ 108.2	$ 215.1	$ 301.9
Other comprehensive income (loss), net of tax:				
Unrealized gain (loss) on securities, net of tax	(2.1)	0.1	(3.3)	1.4
Other comprehensive income (loss)	(2.1)	0.1	(3.3)	1.4
Comprehensive income (loss)	$ (58.7)	$ 108.3	$ 211.8	$ 303.3

See accompanying notes to consolidated financial statements.

CREDIT ACCEPTANCE CORPORATION
CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY
(UNAUDITED)

(Dollars in millions)

	For the Three Months Ended September 30, 2026					
	Common Stock					
	Number of Shares	Amount	Paid-In Capital	Retained Earnings	Accumulated Other Comprehensive Loss	Total Shareholders' Equity
Balance, beginning of period	10,376,049	$ 0.1	$ 507.9	$ 1,081.1	$ (0.2)	$ 1,588.9
Net loss	—	—	—	(56.6)	—	(56.6)
Other comprehensive loss	—	—	—	—	(2.1)	(2.1)
Stock-based compensation	—	—	10.6	—	—	10.6
Repurchase of common stock	(269,150)	—	(0.2)	(161.4)	—	(161.6)
Restricted stock units settled in common stock	2,485	—	—	—	—	—
Stock options exercised	27,949	—	10.1	—	—	10.1
Balance, end of period	10,137,333	$ 0.1	$ 528.4	$ 863.1	$ (2.3)	$ 1,389.3

(Dollars in millions)

	For the Three Months Ended September 30, 2025					
	Common Stock					
	Number of Shares	Amount	Paid-In Capital	Retained Earnings	Accumulated Other Comprehensive Income	Total Shareholders' Equity
Balance, beginning of period	11,237,396	$ 0.1	$ 369.3	$ 1,184.3	$ 1.0	$ 1,554.7
Net income	—	—	—	108.2	—	108.2
Other comprehensive income	—	—	—	—	0.1	0.1
Stock-based compensation	—	—	12.1	—	—	12.1
Repurchase of common stock	(230,365)	—	(0.2)	(107.2)	—	(107.4)
Restricted stock units settled in common stock	1,856	—	—	—	—	—
Stock options exercised	32,544	—	10.9	—	—	10.9
Balance, end of period	11,041,431	$ 0.1	$ 392.1	$ 1,185.3	$ 1.1	$ 1,578.6

(Dollars in millions)

	For the Nine Months Ended September 30, 2026					
	Common Stock					
	Number of Shares	Amount	Paid-In Capital	Retained Earnings	Accumulated Other Comprehensive Income (Loss)	Total Shareholders' Equity
Balance, beginning of period	10,680,143	$ 0.1	$ 403.3	$ 1,119.2	$ 1.0	$ 1,523.6
Net income	—	—	—	215.1	—	215.1
Other comprehensive loss	—	—	—	—	(3.3)	(3.3)
Stock-based compensation	—	—	30.6	—	—	30.6
Repurchase of common stock	(897,371)	—	(10.7)	(471.2)	—	(481.9)
Restricted stock units settled in common stock	45,752	—	—	—	—	—
Stock options exercised	308,809	—	105.2	—	—	105.2
Balance, end of period	10,137,333	$ 0.1	$ 528.4	$ 863.1	$ (2.3)	$ 1,389.3

(Dollars in millions)

	For the Nine Months Ended September 30, 2025					
	Common Stock					
	Number of Shares	Amount	Paid-In Capital	Retained Earnings	Accumulated Other Comprehensive Income (Loss)	Total Shareholders' Equity
Balance, beginning of period	12,048,151	$ 0.1	$ 335.1	$ 1,414.7	$ (0.3)	$ 1,749.6
Net income	—	—	—	301.9	—	301.9
Other comprehensive income	—	—	—	—	1.4	1.4
Stock-based compensation	—	—	37.7	—	—	37.7
Repurchase of common stock	(1,089,033)	—	(2.7)	(531.3)	—	(534.0)
Restricted stock units settled to common stock	17,194	—	—	—	—	—
Stock options exercised	65,119	—	22.0	—	—	22.0
Balance, end of period	11,041,431	$ 0.1	$ 392.1	$ 1,185.3	$ 1.1	$ 1,578.6

See accompanying notes to consolidated financial statements.

CREDIT ACCEPTANCE CORPORATION
CONSOLIDATED STATEMENTS OF CASH FLOWS
(UNAUDITED)

(In millions)	For the Nine Months Ended September 30,	
	2026	2025
Cash Flows From Operating Activities:		
Net income	$ 215.1	$ 301.9
Adjustments to reconcile cash provided by operating activities:		
Provision for credit losses	709.7	486.5
Depreciation	1.9	2.9
Amortization	15.0	17.6
Provision for deferred income taxes	(15.3)	(21.2)
Stock-based compensation	30.6	37.7
Loss on extinguishment of debt	—	1.2
Change in operating assets and liabilities:		
Increase in accounts payable and accrued liabilities	20.3	68.9
Decrease (increase) in income taxes receivable	13.8	(5.5)
Decrease in income taxes payable	—	(105.3)
Decrease in other assets	0.7	0.6
Net cash provided by operating activities	991.8	785.3
Cash Flows From Investing Activities:		
Purchases of restricted securities available for sale	(58.1)	(32.3)
Proceeds from sale of restricted securities available for sale	20.5	22.1
Maturities of restricted securities available for sale	10.7	9.7
Principal collected on Loans receivable	2,663.2	2,606.3
Advances to Dealers	(2,287.9)	(2,170.3)
Purchases of Consumer Loans	(1,175.1)	(864.5)
Payments of Dealer Holdback	(127.9)	(183.2)
Purchases of property and equipment	(4.3)	(1.2)
Net cash used in investing activities	(958.9)	(613.4)
Cash Flows From Financing Activities:		
Borrowings under revolving secured lines of credit	6,847.9	849.1
Repayments under revolving secured lines of credit	(6,728.0)	(700.5)
Proceeds from secured financing	1,994.6	651.0
Repayments of secured financing	(1,748.0)	(887.2)
Proceeds from issuance of senior notes	—	500.0
Repayment of senior notes	—	(400.0)
Payments of debt issuance costs	(12.6)	(15.9)
Repurchase of common stock	(481.9)	(534.0)
Proceeds from stock options exercised	105.2	22.0
Other	7.4	(2.6)
Net cash used in financing activities	(15.4)	(518.1)
Net increase (decrease) in cash and cash equivalents and restricted cash and cash equivalents	17.5	(346.2)
Cash and cash equivalents and restricted cash and cash equivalents beginning of period	500.7	845.0
Cash and cash equivalents and restricted cash and cash equivalents end of period	$ 518.2	$ 498.8
Supplemental Disclosure of Cash Flow Information:		
Cash paid during the period for interest	$ 302.4	$ 323.8
Cash paid during the period for income taxes, net of refunds	$ 55.9	$ 232.1

See accompanying notes to consolidated financial statements.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(UNAUDITED)

1. BASIS OF PRESENTATION

The accompanying unaudited consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("generally accepted accounting principles" or "GAAP") for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by GAAP for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. The results of operations for interim periods are not necessarily indicative of actual results achieved for full fiscal years. The consolidated balance sheet as of December 31, 2025 has been derived from the audited financial statements at that date but does not include all the information and footnotes required by GAAP for complete financial statements. For further information, refer to the consolidated financial statements and footnotes thereto included in the Annual Report on Form 10-K for the year ended December 31, 2025 for Credit Acceptance Corporation (the "Company", "Credit Acceptance", "we", "our" or "us").

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

We have evaluated events and transactions occurring subsequent to the consolidated balance sheet date of September 30, 2026, for items that could potentially be recognized or disclosed in these financial statements. We did not identify any subsequent events that would require disclosure in or adjustment to the consolidated financial statements.

Reclassification

Certain amounts for prior periods have been reclassified to conform to the current presentation.

2. DESCRIPTION OF BUSINESS

We make vehicle ownership possible by providing innovative financing solutions that enable automobile dealers to sell vehicles to consumers regardless of their credit history. Our financing programs are offered through a nationwide network of automobile dealers who benefit from sales of vehicles to consumers who otherwise could not obtain financing; from repeat and referral sales generated by these same customers; and from sales to customers responding to advertisements for our financing programs, but who actually end up qualifying for traditional financing.

Without our financing programs, consumers are often unable to purchase vehicles or they purchase unreliable ones. Further, as we report to the three national credit reporting agencies, an important ancillary benefit of our programs is that we provide consumers with an opportunity to improve their lives by improving their credit score and move on to more traditional sources of financing.

We refer to automobile dealers who participate in our programs and who share our desire to provide an opportunity to consumers to improve their lives as "Dealers." Upon enrollment in our financing programs, the Dealer enters into a Dealer servicing agreement with us that defines the legal relationship between Credit Acceptance and the Dealer. The Dealer servicing agreement assigns the responsibilities for administering, servicing, and collecting the amounts due on retail installment contracts (referred to as "Consumer Loans") from the Dealers to us. We are an indirect lender from a legal perspective, meaning the Consumer Loan is originated by the Dealer and assigned to us.

The majority of the Consumer Loans assigned to us are made to consumers with impaired or limited credit histories. The following table shows the percentage of Consumer Loans assigned to us with either FICO® scores below 650 or no FICO® scores:

	For the Three Months Ended September 30,		For the Nine Months Ended September 30,	
Consumer Loan Assignment Volume	**2026**	**2025**	**2026**	**2025**
Percentage of total unit volume with either FICO® scores below 650 or no FICO® scores	79.4 %	77.6 %	80.3 %	79.5 %

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (CONTINUED)
(UNAUDITED)

We have two programs: the Portfolio Program and the Purchase Program. Under the Portfolio Program, we advance money to Dealers (referred to as a "Dealer Loan") in exchange for the right to service the underlying Consumer Loans. Under the Purchase Program, we buy the Consumer Loans from the Dealers (referred to as a "Purchased Loan") and keep all amounts collected from the consumer. Dealer Loans and Purchased Loans are collectively referred to as "Loans." The following table shows the percentage of Consumer Loans assigned to us as Dealer Loans and Purchased Loans for each of the last eight quarters:

	Unit Volume		Dollar Volume (1)	
Three Months Ended	Dealer Loans	Purchased Loans	Dealer Loans	Purchased Loans
December 31, 2024	78.7 %	21.3 %	77.7 %	22.3 %
March 31, 2025	77.0 %	23.0 %	75.1 %	24.9 %
June 30, 2025	71.6 %	28.4 %	68.3 %	31.7 %
September 30, 2025	73.1 %	26.9 %	70.6 %	29.4 %
December 31, 2025	74.7 %	25.3 %	72.4 %	27.6 %
March 31, 2026	72.0 %	28.0 %	69.2 %	30.8 %
June 30, 2026	68.5 %	31.5 %	65.2 %	34.8 %
September 30, 2026	67.2 %	32.8 %	64.3 %	35.7 %

(1) Represents advances paid to Dealers on Consumer Loans assigned under the Portfolio Program and one-time payments made to Dealers to purchase Consumer Loans assigned under the Purchase Program. Payments of Dealer Holdback (as defined below) are not included.

Portfolio Program

As payment for the vehicle, the Dealer generally receives the following:

- a down payment from the consumer;
- a non-recourse cash payment ("advance") from us; and
- after the advance balance (cash advance and related Dealer Loan fees and costs) has been recovered by us, the cash from payments made on the Consumer Loan, net of certain collection costs and our servicing fee ("Dealer Holdback").

We record the amount advanced to the Dealer as a Dealer Loan, which is classified within Loans receivable in our consolidated balance sheets. Cash advanced to the Dealer is automatically assigned to the Dealer's open pool of advances. Dealers make an election as to how many Consumer Loans (either 50 or 100) will be assigned to an open pool before it is closed, and subsequent advances are assigned to a new pool. Unless we receive a request from the Dealer to keep a pool open, we automatically close each pool based on the Dealer's election. All advances within a Dealer's pool are secured by the future collections on the related Consumer Loans assigned to the pool. For Dealers with more than one pool, the pools are cross-collateralized so the performance of other pools is considered in determining eligibility for Dealer Holdback. We perfect our security interest with respect to the Dealer Loans by obtaining control or taking possession of the Consumer Loans, which list us as lienholder on the vehicle title.

The Dealer servicing agreement provides that collections received by us during a calendar month on Consumer Loans assigned by a Dealer are applied on a pool-by-pool basis as follows:

- first, to reimburse us for certain collection costs;
- second, to pay us our servicing fee, which generally equals 20% of collections;
- third, to reduce the aggregate advance balance and to pay any other amounts due from the Dealer to us; and
- fourth, to the Dealer as payment of Dealer Holdback.

If the collections on Consumer Loans from a Dealer's pool are not sufficient to repay the advance balance and any other amounts due to us, the Dealer will not receive Dealer Holdback. Certain events may also result in Dealers forfeiting their rights to Dealer Holdback, including becoming inactive before assigning 100 Consumer Loans.

Dealers have the opportunity to receive accelerated payments of Dealer Holdback when certain criteria are met, including the closing of pools of Consumer Loans. The amount of these accelerated payments to the Dealer is calculated using a formula that considers the number of Consumer Loans assigned to the pool and the related forecasted collections and advance balance.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (CONTINUED)
(UNAUDITED)

Since typically the combination of the advance and the consumer's down payment provides the Dealer with a cash profit at the time of sale, the Dealer's risk in the Consumer Loan is limited. We cannot demand repayment of the advance from the Dealer except in the event the Dealer is in default of the Dealer servicing agreement. Advances are made only after the consumer and Dealer have signed a Consumer Loan contract, we have received the executed Consumer Loan contract and supporting documentation in either physical or electronic form, and we have approved all of the related stipulations for funding.

For accounting purposes, the transactions described under the Portfolio Program are not considered to be loans to consumers. Instead, our accounting reflects that of a lender to the Dealer. The classification as a Dealer Loan for accounting purposes is primarily a result of (1) the Dealer's financial interest in the Consumer Loan and (2) certain elements of our legal relationship with the Dealer.

Purchase Program

The Purchase Program differs from the Portfolio Program in that the Dealer receives a one-time payment from us at the time of assignment to purchase the Consumer Loan instead of a cash advance at the time of assignment and future Dealer Holdback payments. For accounting purposes, the transactions described under the Purchase Program are considered to be originated by the Dealer and then purchased by us.

Program Enrollment

Dealers are granted access to the Portfolio Program upon enrollment. Access to the Purchase Program is typically only granted to Dealers that meet one of the following:

- assigned at least 50 Consumer Loans under the Portfolio Program;
- franchise dealership; or
- independent dealership that meets certain criteria upon enrollment.

Seasonality

Our business is seasonal with peak Consumer Loan assignments and collections occurring during the first quarter of the year. This seasonality has a material impact on our interim results, as we are required to recognize a significant provision for credit losses expense at the time of assignment. For additional information, see Note 3.

3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Business Segment Information

We currently operate in one reportable segment which represents our core business of offering innovative financing solutions that enable automobile dealers to sell vehicles to consumers regardless of their credit history. For information regarding our one reportable segment and related entity wide disclosures, see Note 14.

Cash and Cash Equivalents and Restricted Cash and Cash Equivalents

Cash equivalents consist of readily marketable securities with original maturities at the date of acquisition of three months or less. As of September 30, 2026 and December 31, 2025, we had $1.0 million and $22.3 million, respectively, in cash and cash equivalents that were not insured by the Federal Deposit Insurance Corporation ("FDIC").

Restricted cash and cash equivalents consist of cash pledged as collateral for secured financings and cash held in a trust for future vehicle service contract claims. As of September 30, 2026 and December 31, 2025, we had $512.6 million and $473.6 million, respectively, in restricted cash and cash equivalents that were not insured by the FDIC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (CONTINUED)
(UNAUDITED)

The following table provides a reconciliation of cash and cash equivalents and restricted cash and cash equivalents reported in our consolidated balance sheets to the total shown in our consolidated statements of cash flows:

(In millions)	As of			
	September 30, 2026	December 31, 2025	September 30, 2025	December 31, 2024
Cash and cash equivalents	$ 1.3	$ 22.8	$ 15.9	$ 343.7
Restricted cash and cash equivalents	516.9	477.9	482.9	501.3
Total cash and cash equivalents and restricted cash and cash equivalents	$ 518.2	$ 500.7	$ 498.8	$ 845.0

Restricted Securities Available for Sale

Restricted securities available for sale represent amounts held in a trust for future vehicle service contract claims. We determine the classification of our investments in debt securities at the time of purchase and reassess that classification at each balance sheet date. Debt securities we do not have the intent or ability to hold to maturity are classified as available for sale and stated at fair value, with unrealized gains and losses, net of income taxes, included in the determination of comprehensive income and reported as a component of shareholders' equity.

Loans Receivable and Allowance for Credit Losses

Consumer Loan Assignment. For legal purposes, a Consumer Loan is considered to have been assigned to us after the following has occurred:

- the consumer and Dealer have signed a Consumer Loan contract; and
- we have received the executed Consumer Loan contract and supporting documentation in either physical or electronic form.

For accounting and financial reporting purposes, a Consumer Loan is considered to have been assigned to us after the following has occurred:

- the Consumer Loan has been legally assigned to us; and
- we have made a funding decision and generally have provided funding to the Dealer in the form of either an advance under the Portfolio Program or one-time purchase payment under the Purchase Program.

Portfolio Segments and Classes. Our Loan portfolio consists of two portfolio segments: Dealer Loans and Purchased Loans. Our determination is based on the following:

- We have two financing programs: the Portfolio Program and the Purchase Program. We are considered to be a lender to Dealers for Consumer Loans assigned under the Portfolio Program and a purchaser of Consumer Loans assigned under the Purchase Program.
- The Portfolio Program and the Purchase Program have different levels of risk in relation to credit losses. Under the Portfolio Program, the impact of negative variances in Consumer Loan performance is mitigated by Dealer Holdback and the cross-collateralization of Consumer Loan assignments. Under the Purchase Program, we are impacted by the full amount of negative variances in Consumer Loan performance.
- Our business model is narrowly focused on Consumer Loan assignments from one industry with expected cash flows that are significantly lower than the contractual cash flows owed to us due to credit quality. We do not believe that it is meaningful to disaggregate our Loan portfolio beyond the Dealer Loans and Purchased Loans portfolio segments.

Each portfolio segment consists of one class of Consumer Loan assignments, which is Consumer Loans originated by Dealers to finance purchases of vehicles and related ancillary products predominantly by consumers with impaired or limited credit histories. Our determination is based on the following:

- All of the Consumer Loans assigned to us have similar risk characteristics in relation to the categorization of borrowers, type of financing receivable, industry sector, and type of collateral.
- We only accept Consumer Loan assignments from Dealers located within the United States.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (CONTINUED)
(UNAUDITED)

Recognition and Measurement Policy. On January 1, 2020, we adopted Accounting Standards Update 2016-13, Measurement of Credit Losses on Financial Instruments, which is known as the current expected credit loss model, or CECL. Loans outstanding prior to the adoption date are no longer material to our consolidated financial statements. Consumer Loans assigned to us on or subsequent to January 1, 2020 are accounted for as originated financial assets ("Originated Method").

Under the Originated Method, at the time of assignment, we:

- calculate the effective interest rate based on contractual future net cash flows;
- record a Loan receivable equal to the advance paid to the Dealer under the Portfolio Program or purchase price paid to the Dealer under the Purchase Program; and
- record an allowance for credit losses equal to the difference between the initial Loan receivable balance and the present value of expected future net cash flows discounted at the effective interest rate. The initial allowance for credit losses is recognized as provision for credit losses expense.

The effective interest rate and initial allowance for credit losses are significantly higher for Consumer Loans assigned under the Purchase Program than for Consumer Loans assigned under the Portfolio Program, as contractual net cash flows exceed expected net cash flows by a significantly greater margin under the Purchase Program. Under the Purchase Program, we retain all contractual collections that exceed our initial expectations. Under the Portfolio Program, contractual collections that exceed our initial expectations are substantially offset by additional Dealer Holdback payments.

Under the Originated Method, for each reporting period subsequent to assignment, we:

- recognize finance charge revenue using the effective interest rate that was calculated at the time of assignment based on contractual future net cash flows; and
- adjust the allowance for credit losses so that the net carrying amount of each Loan equals the present value of expected future net cash flows discounted at the effective interest rate. The adjustment to the allowance for credit losses is recognized as either provision for credit losses expense or a reversal of provision for credit losses expense.

Loans Receivable. Amounts advanced to Dealers for Consumer Loans assigned under the Portfolio Program are recorded as Dealer Loans and are aggregated by Dealer for purposes of recognizing revenue and measuring credit losses. Amounts paid to Dealers for Consumer Loans assigned under the Purchase Program are recorded as Purchased Loans and, for purposes of recognizing revenue and measuring credit losses, are not aggregated.

The outstanding balance of each Loan included in Loans receivable is comprised of the following:

- cash paid to the Dealer (or to third-party ancillary product providers on the Dealer's behalf) for the Consumer Loan assignment (advance under the Portfolio Program or one-time purchase payment under the Purchase Program);
- finance charges;
- Dealer Holdback payments;
- recoveries;
- transfers in;
- less: collections (net of certain collection costs);
- less: write-offs; and
- less: transfers out.

Under the Portfolio Program, certain events may result in Dealers forfeiting their rights to Dealer Holdback. We transfer the Dealer's outstanding Dealer Loan balance and the related allowance for credit losses balance to Purchased Loans in the period this forfeiture occurs. We aggregate these Purchased Loans by Dealer for purposes of recognizing revenue and measuring credit losses.

Allowance for Credit Losses. The outstanding balance of the allowance for credit losses of each Loan represents the amount required to reduce the net carrying amount of Loans (Loans receivable less allowance for credit losses) to the present value of expected future net cash flows discounted at the effective interest rate. Expected future net cash flows for Dealer Loans are comprised of expected future collections on the assigned Consumer Loans, less any expected future Dealer Holdback payments. Expected future net cash flows for Purchased Loans are comprised of expected future collections on the assigned Consumer Loans.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (CONTINUED)
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Expected future collections are forecasted for each individual Consumer Loan based on the historical performance of Consumer Loans with similar characteristics, adjusted for recent trends in payment patterns. Our forecast of expected future collections includes estimates for prepayments, which historically have been lower in periods with less availability of consumer credit, and post-contractual-term cash flows. Unless the consumer is no longer contractually obligated to pay us, we forecast future collections on each Consumer Loan for a 120 month period after the origination date. Expected future Dealer Holdback payments are forecasted for each individual Dealer based on the expected future collections and current advance balance of each Dealer Loan.

We fully write off the outstanding balance of a Loan and the related allowance for credit losses once we are no longer forecasting any expected future net cash flows on the Loan. Under our partial write-off policy, we write off the amount of the outstanding balance of a Loan and the related allowance for credit losses, if any, that exceeds 200% of the present value of expected future net cash flows on the Loan, as we deem this amount to be uncollectable.

Credit Quality. The majority of the Consumer Loans assigned to us are made to individuals with impaired or limited credit histories. Consumer Loans made to these individuals generally entail a higher risk of delinquency, default, and repossession and higher losses than loans made to consumers with better credit. Since most of our revenue and cash flows are generated from these Consumer Loans, our ability to accurately forecast Consumer Loan performance is critical to our business and financial results. At the time a Consumer Loan is submitted to us for assignment, we forecast future expected cash flows from the Consumer Loan. Based on these forecasts, an advance or one-time purchase payment is made to the related Dealer at a price designed to maximize our economic profit, a non-GAAP financial measure that considers our return on capital, our cost of capital, and the amount of capital invested.

We monitor and evaluate the credit quality of Consumer Loans on a monthly basis by comparing our current forecasted collection rates to our initial expectations. We use a statistical model that considers a number of credit quality indicators to estimate the expected collection rate for each Consumer Loan at the time of assignment. The credit quality indicators considered in our model include attributes contained in the consumer's credit bureau report, data contained in the consumer's credit application, the structure of the proposed transaction, vehicle information, and other factors. We continue to evaluate the expected collection rate for each Consumer Loan subsequent to assignment primarily through the monitoring of consumer payment behavior. Our evaluation becomes more accurate as the Consumer Loans age, as we use actual performance data in our forecast. Since all known, significant credit quality indicators have already been factored into our forecasts and pricing, we are not able to use any specific credit quality indicators to predict or explain variances in actual performance from our initial expectations. Any variances in performance from our initial expectations are a result of Consumer Loans performing differently from historical Consumer Loans with similar characteristics. We periodically adjust our statistical pricing model for new trends that we identify through our evaluation of these forecasted collection rate variances.

When overall forecasted collection rates underperform our initial expectations, the decline in forecasted collections has a more adverse impact on the profitability of the Purchased Loans than on the profitability of the Dealer Loans. For Purchased Loans, the decline in forecasted collections is absorbed entirely by us. For Dealer Loans, the decline in the forecasted collections is largely mitigated by a decline in forecasted payments of Dealer Holdback.

Methodology Changes. During the third quarter of 2026, we applied an adjustment to our methodology for forecasting the amount of future net cash flows from our Loan portfolio, which reduced forecasted collection rates for Consumer Loans assigned in 2022 through 2026. During the second quarter of 2025, we applied an adjustment to our methodology for forecasting the amount of future net cash flows from our Loan portfolio, which reduced the forecasted collection rates for Consumer Loans assigned in 2024. For additional information, see Note 6. For the three and nine months ended September 30, 2026 and 2025, we did not make any other methodology changes for Loans that had a material impact on our financial statements.

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Finance Charges

Sources of Revenue. Finance charges consists of: (1) interest income earned on Loans; (2) administrative fees earned from ancillary products; (3) program fees charged to Dealers under the Portfolio Program; (4) Consumer Loan assignment fees charged to Dealers; and (5) direct origination costs incurred on Dealer Loans.

We provide Dealers the ability to offer vehicle service contracts to consumers through our relationships with Third-Party Providers ("TPPs"). A vehicle service contract provides the consumer protection by paying for the repair or replacement of certain components of the vehicle in the event of a mechanical failure. The retail price of the vehicle service contract is included in the principal balance of the Consumer Loan. The wholesale cost of the vehicle service contract is paid to the TPP, net of an administrative fee retained by us. The difference between the wholesale cost and the retail price to the consumer is paid to the Dealer as a commission. Under the Portfolio Program, the wholesale cost of the vehicle service contract and the commission paid to the Dealer are charged to the Dealer's advance balance. TPPs process claims on vehicle service contracts that are underwritten by third-party insurers. We bear the risk of loss for claims on certain vehicle service contracts that are reinsured by us. We market the vehicle service contracts directly to Dealers.

We provide Dealers the ability to offer Guaranteed Asset Protection ("GAP") to consumers through our relationships with TPPs. GAP provides the consumer protection by paying the difference between the loan balance and the amount covered by the consumer's insurance policy in the event of a total loss of the vehicle due to severe damage or theft. The retail price of GAP is included in the principal balance of the Consumer Loan. The wholesale cost of GAP is paid to the TPP, net of an administrative fee retained by us. The difference between the wholesale cost and the retail price to the consumer is paid to the Dealer as a commission. Under the Portfolio Program, the wholesale cost of GAP and the commission paid to the Dealer are charged to the Dealer's advance balance. TPPs process claims on GAP contracts that are underwritten by third-party insurers.

Program fees represent monthly fees charged to Dealers for access to our Credit Approval Processing System ("CAPS"); administration, servicing, and collection services offered by us; documentation related to or affecting our program; and all tangible and intangible property owned by Credit Acceptance. We charge a monthly fee of $599 to Dealers participating in the Portfolio Program and we collect it from future Dealer Holdback payments.

Recognition Policy. We recognize finance charges under the interest method such that revenue is recognized on a level-yield basis over the life of the Loan. We calculate finance charges on a monthly basis by applying the effective interest rate of the Loan to the net carrying amount of the Loan (Loan receivable less the related allowance for credit losses). The effective interest rate is based on contractual future net cash flows.

We report the change in the present value of credit losses attributable to the passage of time as a reduction to finance charges. Accordingly, we allocate finance charges recognized on each Loan between the Loan receivable and the related allowance for credit losses. The amount of finance charges allocated to the Loan receivable is equal to the effective interest rate applied to the Loans receivable balance. The reduction of finance charges allocated to the allowance for credit losses is equal to the effective interest rate applied to the allowance for credit losses balance.

Reinsurance

Our wholly owned subsidiary VSC Re Company ("VSC Re") is engaged in the business of reinsuring coverage under vehicle service contracts sold to consumers by Dealers on vehicles indirectly financed by us. VSC Re currently reinsures vehicle service contracts that are offered through one of our TPPs. Vehicle service contract premiums, which represent the selling price of the vehicle service contract to the consumer, net of fees and certain administrative costs, are contributed to a trust account controlled by VSC Re. These premiums are used to fund claims covered under the vehicle service contracts. VSC Re is a bankruptcy remote entity. As such, our exposure to fund claims is limited to the trust assets controlled by VSC Re and our net investment in VSC Re.

Premiums from the reinsurance of vehicle service contracts are recognized over the life of the policy in proportion to expected servicing costs, which are determined using our historical claims experience. Claims are expensed through a provision for claims in the period the claim was incurred. Capitalized acquisition costs are comprised of premium taxes and are amortized as general and administrative expense over the life of the contracts in proportion to premiums earned.

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We have consolidated the trust within our financial statements based on our determination of the following:

- *We have a variable interest in the trust.* We have a residual interest in the assets of the trust, which is variable in nature, given that it increases or decreases based upon the actual loss experience of the related service contracts. In addition, VSC Re is required to absorb any losses in excess of the trust's assets.
- *The trust is a variable interest entity.* The trust has insufficient equity at risk as no parties to the trust were required to contribute assets that provide them with any ownership interest.
- *We are the primary beneficiary of the trust.* We control the amount of premiums written and placed in the trust through Consumer Loan assignments under our Programs, which is the activity that most significantly impacts the economic performance of the trust. We have the right to receive benefits from the trust that could potentially be significant. In addition, VSC Re has the obligation to absorb losses of the trust that could potentially be significant.

New Accounting Updates Not Yet Adopted

Disclosure Improvements: Codification Amendments in Response to the SEC's Disclosure Update and Simplification Initiative. In October 2023, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2023-06, which amends the disclosure or presentation requirements related to various subtopics in the FASB Accounting Standards Codification (the "Codification"). The effective date for each amendment will be the date on which the SEC's removal of that related disclosure from Regulation S-X or Regulation S-K becomes effective, with early adoption prohibited. If, by June 30, 2027, the SEC has not removed the applicable requirement from Regulation S-X or Regulation S-K, the pending content of the related amendment will be removed from the Codification and will not become effective for any entity. We are currently evaluating the impact the adoption of ASU 2023-06 will have on our consolidated financial statements and related disclosures.

Disaggregation of Income Statement Expenses. In November 2024, the FASB issued ASU 2024-03, which requires disaggregated disclosure of income statement expenses. ASU 2024-03 does not change the expense captions an entity presents on the face of the income statement; rather, it requires disaggregation of certain expense captions into specified categories in disclosures within the footnotes to the financial statements. ASU 2024-03 is effective for annual periods beginning after December 15, 2026 and interim periods beginning after December 15, 2027. We are currently evaluating the impact the adoption of ASU 2024-03 will have on our consolidated financial statements and related disclosures.

Targeted Improvements to the Accounting For Internal-Use Software. In September 2025, the FASB issued ASU 2025-06, which amends certain aspects of the accounting for and disclosure of software costs under ASC 350-40 to better reflect current software development approaches. Under the current guidance, capitalization of software development costs for internal-use software is required once the preliminary project stage is complete. Under the new guidance, capitalization will no longer align with the project stage but may begin once (i) management has authorized and committed to funding the software project and (ii) it is probable that the project will be completed and the software will be used to perform the function intended. ASU 2025-06 is effective for annual periods beginning after December 15, 2027, and interim reporting periods within those annual periods. Early adoption is permitted, but we have not yet adopted ASU 2025-06. The adoption of ASU 2025-06 is expected to change how we account for our internal-use software. However, we do not believe that its adoption will have a material impact on our consolidated financial statements and related disclosures.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (CONTINUED)
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4. FAIR VALUE OF FINANCIAL INSTRUMENTS

The following methods and assumptions were used to estimate the fair value of each class of financial instruments for which it is practicable to estimate their value.

Cash and Cash Equivalents and Restricted Cash and Cash Equivalents. The carrying amounts approximate their fair value due to the short maturity of these instruments.

Restricted Securities Available for Sale. The fair value of U.S. Government and agency securities, corporate bonds, and municipal bonds is based on quoted market values in active markets. For asset-backed securities, mortgage-backed securities, and commercial paper, we use model-based valuation techniques for which all significant assumptions are observable in the market.

Loans Receivable, net. The fair value is determined by calculating the present value of expected future net cash flows estimated by us by utilizing the discount rate used to calculate the value of our Loans under our non-GAAP floating yield methodology.

Revolving Secured Lines of Credit. The fair value is determined by calculating the present value of the debt instrument based on current rates for debt with a similar risk profile and maturity.

Secured Financing. The fair value of certain asset-backed secured financings ("Term ABS" financings) is determined using quoted market prices in an active market. For our warehouse facilities and certain other Term ABS financings, the fair values are determined by calculating the present value of each debt instrument based on current rates for debt with similar risk profiles and maturities.

Senior Notes. The fair value is determined using quoted market prices in an active market.

A comparison of the carrying amount and estimated fair value of these financial instruments is as follows:

(In millions)	As of September 30, 2026		As of December 31, 2025	
	Carrying Amount	Estimated Fair Value	Carrying Amount	Estimated Fair Value
Assets				
Cash and cash equivalents	$ 1.3	$ 1.3	$ 22.8	$ 22.8
Restricted cash and cash equivalents	516.9	516.9	477.9	477.9
Restricted securities available for sale	129.1	129.1	106.2	106.2
Loans receivable, net	8,127.2	9,432.5	7,909.2	8,974.1
Liabilities				
Revolving secured lines of credit	$ 227.2	$ 227.2	$ 107.3	$ 107.3
Secured financing	5,406.3	5,402.5	5,158.8	5,225.3
Senior notes	1,090.2	1,110.3	1,087.8	1,131.4

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (CONTINUED)
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Fair value represents an exit price — the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. As such, fair value is a market-based measurement that is determined based on assumptions that market participants would use in pricing an asset or liability. We categorize our fair value measurements into three levels, based on the markets in which the assets and liabilities are traded and the reliability of the assumptions used to determine fair value. These levels are:

Level 1	Valuation is based upon quoted prices for identical instruments traded in active markets.
Level 2	Valuation is based upon quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market.
Level 3	Valuation is generated from model-based techniques that use at least one significant assumption not observable in the market. These unobservable assumptions reflect estimates or assumptions that market participants would use in pricing the asset or liability.

The following table provides the level of measurement used to determine the fair value for each of our financial instruments measured or disclosed at fair value:

(In millions)	As of September 30, 2026			
	Level 1	Level 2	Level 3	Total Fair Value
Assets				
Cash and cash equivalents (1)	$ 1.3	$ —	$ —	$ 1.3
Restricted cash and cash equivalents (1)	516.9	—	—	516.9
Restricted securities available for sale (2)	106.0	23.1	—	129.1
Loans receivable, net (1)	—	—	9,432.5	9,432.5
Liabilities				
Revolving secured lines of credit (1)	$ —	$ 227.2	$ —	$ 227.2
Secured financing (1)	3,713.3	1,689.2	—	5,402.5
Senior notes (1)	1,110.3	—	—	1,110.3

(In millions)	As of December 31, 2025			
	Level 1	Level 2	Level 3	Total Fair Value
Assets				
Cash and cash equivalents (1)	$ 22.8	$ —	$ —	$ 22.8
Restricted cash and cash equivalents (1)	477.9	—	—	477.9
Restricted securities available for sale (2)	84.7	21.5	—	106.2
Loans receivable, net (1)	—	—	8,974.1	8,974.1
Liabilities				
Revolving secured lines of credit (1)	$ —	$ 107.3	$ —	$ 107.3
Secured financing (1)	3,825.1	1,400.2	—	5,225.3
Senior notes (1)	1,131.4	—	—	1,131.4

(1) Measured at amortized cost with fair value disclosed.
(2) Measured at fair value on a recurring basis.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (CONTINUED)
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5. RESTRICTED SECURITIES AVAILABLE FOR SALE

Restricted securities available for sale consist of the following:

(In millions)	As of September 30, 2026			
	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Estimated Fair Value
Corporate bonds	$ 62.2	$ —	$ (1.2)	$ 61.0
U.S. Government and agency securities	46.5	—	(1.5)	45.0
Asset-backed securities	19.2	—	(0.1)	19.1
Mortgage-backed securities	4.1	—	(0.1)	4.0
Total restricted securities available for sale	$ 132.0	$ —	$ (2.9)	$ 129.1

(In millions)	As of December 31, 2025			
	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Estimated Fair Value
Corporate bonds	$ 53.1	$ 0.9	$ (0.1)	$ 53.9
U.S. Government and agency securities	30.6	0.2	—	30.8
Asset-backed securities	18.5	0.2	—	18.7
Mortgage-backed securities	2.8	—	—	2.8
Total restricted securities available for sale	$ 105.0	$ 1.3	$ (0.1)	$ 106.2

The fair value and gross unrealized losses for restricted securities available for sale, aggregated by investment category and length of time that individual securities have been in a continuous unrealized loss position, are as follows:

(In millions)	Securities Available for Sale with Gross Unrealized Losses as of September 30, 2026					
	Less than 12 Months		12 Months or More			
	Estimated Fair Value	Gross Unrealized Losses	Estimated Fair Value	Gross Unrealized Losses	Total Estimated Fair Value	Total Gross Unrealized Losses
Corporate bonds	$ 54.2	$ (1.2)	$ 0.8	$ —	$ 55.0	$ (1.2)
U.S. Government and agency securities	43.4	(1.5)	1.5	—	44.9	(1.5)
Asset-backed securities	13.0	(0.1)	0.3	—	13.3	(0.1)
Mortgage-backed securities	4.0	(0.1)	—	—	4.0	(0.1)
Total restricted securities available for sale	$ 114.6	$ (2.9)	$ 2.6	$ —	$ 117.2	$ (2.9)

(In millions)	Securities Available for Sale with Gross Unrealized Losses as of December 31, 2025					
	Less than 12 Months		12 Months or More			
	Estimated Fair Value	Gross Unrealized Losses	Estimated Fair Value	Gross Unrealized Losses	Total Estimated Fair Value	Total Gross Unrealized Losses
Corporate bonds	$ 1.1	$ —	$ 4.1	$ (0.1)	$ 5.2	$ (0.1)
U.S. Government and agency securities	6.9	—	1.4	—	8.3	—
Asset-backed securities	—	—	1.2	—	1.2	—
Total restricted securities available for sale	$ 8.0	$ —	$ 6.7	$ (0.1)	$ 14.7	$ (0.1)

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (CONTINUED)
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The cost and estimated fair values of debt securities by contractual maturity were as follows (securities with multiple maturity dates are classified in the period of final maturity). Expected maturities will differ from contractual maturities because borrowers may have the right to call or prepay obligations with or without call or prepayment penalties.

(In millions)	As of			
	September 30, 2026		December 31, 2025	
Contractual Maturity	Amortized Cost	Estimated Fair Value	Amortized Cost	Estimated Fair Value
Within one year	$ 10.4	$ 10.3	$ 9.6	$ 9.6
Over one year to five years	113.6	110.9	92.1	93.2
Over five years to ten years	6.7	6.6	3.3	3.4
Over ten years	1.3	1.3	—	—
Total restricted securities available for sale	$ 132.0	$ 129.1	$ 105.0	$ 106.2

6. LOANS RECEIVABLE

Loans receivable and allowance for credit losses consist of the following:

(In millions)	As of September 30, 2026		
	Dealer Loans	Purchased Loans	Total
Loans receivable	$ 8,941.6	$ 3,019.1	$ 11,960.7
Allowance for credit losses	(3,254.1)	(579.4)	(3,833.5)
Loans receivable, net	$ 5,687.5	$ 2,439.7	$ 8,127.2

(In millions)	As of December 31, 2025		
	Dealer Loans	Purchased Loans	Total
Loans receivable	$ 8,790.8	$ 2,720.7	$ 11,511.5
Allowance for credit losses	(3,089.1)	(513.2)	(3,602.3)
Loans receivable, net	$ 5,701.7	$ 2,207.5	$ 7,909.2

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A summary of changes in Loans receivable and allowance for credit losses is as follows:

(In millions)	For the Three Months Ended September 30, 2026								
	Loans Receivable			Allowance for Credit Losses			Loans Receivable, Net		
	Dealer Loans	Purchased Loans	Total	Dealer Loans	Purchased Loans	Total	Dealer Loans	Purchased Loans	Total
Balance, beginning of period	$ 8,787.5	$ 2,821.2	$ 11,608.7	$ (3,137.5)	$ (512.0)	$ (3,649.5)	$ 5,650.0	$ 2,309.2	$ 7,959.2
Finance charges	563.5	233.1	796.6	(204.7)	(41.0)	(245.7)	358.8	192.1	550.9
Provision for credit losses	—	—	—	(252.1)	(158.8)	(410.9)	(252.1)	(158.8)	(410.9)
New Consumer Loan assignments (1)	897.1	498.1	1,395.2	—	—	—	897.1	498.1	1,395.2
Collections (2)	(981.1)	(427.1)	(1,408.2)	—	—	—	(981.1)	(427.1)	(1,408.2)
Dealer Holdback payments	37.3	—	37.3	—	—	—	37.3	—	37.3
Transfers (3)	(37.9)	37.9	—	11.7	(11.7)	—	(26.2)	26.2	—
Write-offs	(329.2)	(146.1)	(475.3)	329.2	146.1	475.3	—	—	—
Recoveries (4)	0.7	2.0	2.7	(0.7)	(2.0)	(2.7)	—	—	—
Deferral of Loan origination costs	3.7	—	3.7	—	—	—	3.7	—	3.7
Balance, end of period	$ 8,941.6	$ 3,019.1	$ 11,960.7	$ (3,254.1)	$ (579.4)	$ (3,833.5)	$ 5,687.5	$ 2,439.7	$ 8,127.2

(In millions)	For the Three Months Ended September 30, 2025								
	Loans Receivable			Allowance for Credit Losses			Loans Receivable, Net		
	Dealer Loans	Purchased Loans	Total	Dealer Loans	Purchased Loans	Total	Dealer Loans	Purchased Loans	Total
Balance, beginning of period	$ 8,791.0	$ 2,772.0	$ 11,563.0	$ (3,005.9)	$ (555.2)	$ (3,561.1)	$ 5,785.1	$ 2,216.8	$ 8,001.9
Finance charges	551.4	223.9	775.3	(193.6)	(42.3)	(235.9)	357.8	181.6	539.4
Provision for credit losses	—	—	—	(87.6)	(64.4)	(152.0)	(87.6)	(64.4)	(152.0)
New Consumer Loan assignments (1)	652.5	271.6	924.1	—	—	—	652.5	271.6	924.1
Collections (2)	(982.1)	(411.2)	(1,393.3)	—	—	—	(982.1)	(411.2)	(1,393.3)
Dealer Holdback payments	51.9	—	51.9	—	—	—	51.9	—	51.9
Transfers (3)	(41.3)	41.3	—	13.1	(13.1)	—	(28.2)	28.2	—
Write-offs	(221.9)	(140.9)	(362.8)	221.9	140.9	362.8	—	—	—
Recoveries (4)	0.5	1.5	2.0	(0.5)	(1.5)	(2.0)	—	—	—
Deferral of Loan origination costs	3.5	—	3.5	—	—	—	3.5	—	3.5
Balance, end of period	$ 8,805.5	$ 2,758.2	$ 11,563.7	$ (3,052.6)	$ (535.6)	$ (3,588.2)	$ 5,752.9	$ 2,222.6	$ 7,975.5

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(In millions)	For the Nine Months Ended September 30, 2026								
	Loans Receivable			Allowance for Credit Losses			Loans Receivable, Net		
	Dealer Loans	Purchased Loans	Total	Dealer Loans	Purchased Loans	Total	Dealer Loans	Purchased Loans	Total
Balance, beginning of period	$ 8,790.8	$ 2,720.7	$ 11,511.5	$ (3,089.1)	$ (513.2)	$ (3,602.3)	$ 5,701.7	$ 2,207.5	$ 7,909.2
Finance charges	1,678.2	683.4	2,361.6	(606.3)	(119.8)	(726.1)	1,071.9	563.6	1,635.5
Provision for credit losses	—	—	—	(403.5)	(306.2)	(709.7)	(403.5)	(306.2)	(709.7)
New Consumer Loan assignments (1)	2,287.9	1,175.1	3,463.0	—	—	—	2,287.9	1,175.1	3,463.0
Collections (2)	(3,024.0)	(1,285.5)	(4,309.5)	—	—	—	(3,024.0)	(1,285.5)	(4,309.5)
Dealer Holdback payments	127.9	—	127.9	—	—	—	127.9	—	127.9
Transfers (3)	(124.1)	124.1	—	38.9	(38.9)	—	(85.2)	85.2	—
Write-offs	(807.7)	(404.4)	(1,212.1)	807.7	404.4	1,212.1	—	—	—
Recoveries (4)	1.8	5.7	7.5	(1.8)	(5.7)	(7.5)	—	—	—
Deferral of Loan origination costs	10.8	—	10.8	—	—	—	10.8	—	10.8
Balance, end of period	$ 8,941.6	$ 3,019.1	$ 11,960.7	$ (3,254.1)	$ (579.4)	$ (3,833.5)	$ 5,687.5	$ 2,439.7	$ 8,127.2

(In millions)	For the Nine Months Ended September 30, 2025								
	Loans Receivable			Allowance for Credit Losses			Loans Receivable, Net		
	Dealer Loans	Purchased Loans	Total	Dealer Loans	Purchased Loans	Total	Dealer Loans	Purchased Loans	Total
Balance, beginning of period	$ 8,521.0	$ 2,768.1	$ 11,289.1	$ (2,844.5)	$ (594.3)	$ (3,438.8)	$ 5,676.5	$ 2,173.8	$ 7,850.3
Finance charges	1,630.7	669.3	2,300.0	(564.3)	(128.9)	(693.2)	1,066.4	540.4	1,606.8
Provision for credit losses	—	—	—	(294.3)	(192.2)	(486.5)	(294.3)	(192.2)	(486.5)
New Consumer Loan assignments (1)	2,170.3	864.5	3,034.8	—	—	—	2,170.3	864.5	3,034.8
Collections (2)	(2,977.2)	(1,246.6)	(4,223.8)	—	—	—	(2,977.2)	(1,246.6)	(4,223.8)
Dealer Holdback payments	183.2	—	183.2	—	—	—	183.2	—	183.2
Transfers (3)	(121.3)	121.3	—	38.6	(38.6)	—	(82.7)	82.7	—
Write-offs	(613.1)	(422.6)	(1,035.7)	613.1	422.6	1,035.7	—	—	—
Recoveries (4)	1.2	4.2	5.4	(1.2)	(4.2)	(5.4)	—	—	—
Deferral of Loan origination costs	10.7	—	10.7	—	—	—	10.7	—	10.7
Balance, end of period	$ 8,805.5	$ 2,758.2	$ 11,563.7	$ (3,052.6)	$ (535.6)	$ (3,588.2)	$ 5,752.9	$ 2,222.6	$ 7,975.5

(1) The Dealer Loans amount represents advances paid to Dealers on Consumer Loans assigned under the Portfolio Program. The Purchased Loans amount represents one-time payments made to Dealers to purchase Consumer Loans assigned under the Purchase Program.
(2) Represents repayments that we collected on Consumer Loans assigned under our programs.
(3) Under the Portfolio Program, certain events may result in Dealers forfeiting their rights to Dealer Holdback. We transfer the Dealer's outstanding Dealer Loan balance and related allowance for credit losses balance to Purchased Loans in the period this forfeiture occurs.
(4) The Dealer Loans amount represents net cash flows received (collections less any related Dealer Holdback payments) on Dealer Loans that were previously written off in full. The Purchased Loans amount represents collections received on Purchased Loans that were previously written off in full.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (CONTINUED)
(UNAUDITED)

We recognize provision for credit losses on new Consumer Loan assignments for contractual net cash flows that were not expected to be realized at the time of assignment. We also recognize provision for credit losses on forecast changes in the amount and timing of expected future net cash flows subsequent to assignment. The following table summarizes the provision for credit losses for each of these components:

(In millions)	For the Three Months Ended September 30, 2026		
Provision for Credit Losses	**Dealer Loans**	**Purchased Loans**	**Total**
New Consumer Loan assignments	$ 59.9	$ 69.1	$ 129.0
Forecast changes	192.2	89.7	281.9
Total	$ 252.1	$ 158.8	$ 410.9

(In millions)	For the Three Months Ended September 30, 2025		
Provision for Credit Losses	**Dealer Loans**	**Purchased Loans**	**Total**
New Consumer Loan assignments	$ 34.9	$ 29.0	$ 63.9
Forecast changes	52.7	35.4	88.1
Total	$ 87.6	$ 64.4	$ 152.0

(In millions)	For the Nine Months Ended September 30, 2026		
Provision for Credit Losses	**Dealer Loans**	**Purchased Loans**	**Total**
New Consumer Loan assignments	$ 136.7	$ 155.1	$ 291.8
Forecast changes	266.8	151.1	417.9
Total	$ 403.5	$ 306.2	$ 709.7

(In millions)	For the Nine Months Ended September 30, 2025		
Provision for Credit Losses	**Dealer Loans**	**Purchased Loans**	**Total**
New Consumer Loan assignments	$ 123.8	$ 97.0	$ 220.8
Forecast changes	170.5	95.2	265.7
Total	$ 294.3	$ 192.2	$ 486.5

The net Loan income (finance charge revenue less provision for credit losses expense) that we recognize over the life of a Loan equals the cash we collect from the underlying Consumer Loan less the cash we pay to the Dealer. Under CECL, we are required to recognize:

- a significant provision for credit losses expense at the time of assignment for contractual net cash flows we do not expect to realize; and
- finance charge revenue in subsequent periods that is significantly in excess of our expected yield.

Additional information related to new Consumer Loan assignments is as follows:

(In millions)	For the Three Months Ended September 30, 2026		
New Consumer Loan Assignments	**Dealer Loans**	**Purchased Loans**	**Total**
Contractual net cash flows at the time of assignment (1)	$ 1,419.0	$ 981.7	$ 2,400.7
Expected net cash flows at the time of assignment (2)	1,283.5	693.2	1,976.7
Loans receivable at the time of assignment (3)	897.1	498.1	1,395.2
Provision for credit losses expense at the time of assignment	$ (59.9)	$ (69.1)	$ (129.0)
Expected future finance charges at the time of assignment (4)	446.3	264.2	710.5
Expected net Loan income at the time of assignment (5)	$ 386.4	$ 195.1	$ 581.5

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(UNAUDITED)

(In millions)	For the Three Months Ended September 30, 2025		
New Consumer Loan Assignments	**Dealer Loans**	**Purchased Loans**	**Total**
Contractual net cash flows at the time of assignment (1)	$ 1,035.9	$ 534.0	$ 1,569.9
Expected net cash flows at the time of assignment (2)	937.5	387.2	1,324.7
Loans receivable at the time of assignment (3)	652.5	271.6	924.1
Provision for credit losses expense at the time of assignment	$ (34.9)	$ (29.0)	$ (63.9)
Expected future finance charges at the time of assignment (4)	319.9	144.6	464.5
Expected net Loan income at the time of assignment (5)	$ 285.0	$ 115.6	$ 400.6

(In millions)	For the Nine Months Ended September 30, 2026		
New Consumer Loan Assignments	**Dealer Loans**	**Purchased Loans**	**Total**
Contractual net cash flows at the time of assignment (1)	$ 3,667.0	$ 2,338.1	$ 6,005.1
Expected net cash flows at the time of assignment (2)	3,318.4	1,655.7	4,974.1
Loans receivable at the time of assignment (3)	2,287.9	1,175.1	3,463.0
Provision for credit losses expense at the time of assignment	$ (136.7)	$ (155.1)	$ (291.8)
Expected future finance charges at the time of assignment (4)	1,167.2	635.7	1,802.9
Expected net Loan income at the time of assignment (5)	$ 1,030.5	$ 480.6	$ 1,511.1

(In millions)	For the Nine Months Ended September 30, 2025		
New Consumer Loan Assignments	**Dealer Loans**	**Purchased Loans**	**Total**
Contractual net cash flows at the time of assignment (1)	$ 3,462.8	$ 1,711.7	$ 5,174.5
Expected net cash flows at the time of assignment (2)	3,128.3	1,236.4	4,364.7
Loans receivable at the time of assignment (3)	2,170.3	864.5	3,034.8
Provision for credit losses expense at the time of assignment	$ (123.8)	$ (97.0)	$ (220.8)
Expected future finance charges at the time of assignment (4)	1,081.8	468.9	1,550.7
Expected net Loan income at the time of assignment (5)	$ 958.0	$ 371.9	$ 1,329.9

(1) The Dealer Loans amount represents repayments that we were contractually owed at the time of assignment on Consumer Loans assigned under the Portfolio Program, less the related Dealer Holdback payments that we would be required to make if we collected all of the contractual repayments. The Purchased Loans amount represents repayments that we were contractually owed at the time of assignment on Consumer Loans assigned under the Purchase Program.
(2) The Dealer Loans amount represents repayments that we expected to collect at the time of assignment on Consumer Loans assigned under the Portfolio Program, less the related Dealer Holdback payments that we expected to make. The Purchased Loans amount represents repayments that we expected to collect at the time of assignment on Consumer Loans assigned under the Purchase Program.
(3) The Dealer Loans amount represents advances paid to Dealers on Consumer Loans assigned under the Portfolio Program. The Purchased Loans amount represents one-time payments made to Dealers to purchase Consumer Loans assigned under the Purchase Program.
(4) Represents revenue that is expected to be recognized on a level-yield basis over the lives of the Loans.
(5) Represents the amount that expected net cash flows at the time of assignment exceed Loans receivable at the time of assignment.

A summary of changes in expected future net cash flows is as follows:

(In millions)	For the Three Months Ended September 30, 2026		
Expected Future Net Cash Flows	**Dealer Loans**	**Purchased Loans**	**Total**
Balance, beginning of period	$ 8,122.6	$ 3,631.1	$ 11,753.7
New Consumer Loan assignments (1)	1,283.5	693.2	1,976.7
Realized net cash flows (2)	(943.8)	(427.1)	(1,370.9)
Forecast changes	(167.4)	(123.8)	(291.2)
Transfers (3)	(40.2)	42.5	2.3
Balance, end of period	$ 8,254.7	$ 3,815.9	$ 12,070.6

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(In millions)	For the Three Months Ended September 30, 2025		
Expected Future Net Cash Flows	**Dealer Loans**	**Purchased Loans**	**Total**
Balance, beginning of period	$ 8,355.5	$ 3,472.2	$ 11,827.7
New Consumer Loan assignments (1)	937.5	387.2	1,324.7
Realized net cash flows (2)	(930.2)	(411.2)	(1,341.4)
Forecast changes	(41.2)	(17.4)	(58.6)
Transfers (3)	(42.4)	44.2	1.8
Balance, end of period	$ 8,279.2	$ 3,475.0	$ 11,754.2

(In millions)	For the Nine Months Ended September 30, 2026		
Expected Future Net Cash Flows	**Dealer Loans**	**Purchased Loans**	**Total**
Balance, beginning of period	$ 8,165.5	$ 3,444.7	$ 11,610.2
New Consumer Loan assignments (1)	3,318.4	1,655.7	4,974.1
Realized net cash flows (2)	(2,896.1)	(1,285.5)	(4,181.6)
Forecast changes	(203.6)	(135.8)	(339.4)
Transfers (3)	(129.5)	136.8	7.3
Balance, end of period	$ 8,254.7	$ 3,815.9	$ 12,070.6

(In millions)	For the Nine Months Ended September 30, 2025		
Expected Future Net Cash Flows	**Dealer Loans**	**Purchased Loans**	**Total**
Balance, beginning of period	$ 8,176.3	$ 3,383.9	$ 11,560.2
New Consumer Loan assignments (1)	3,128.3	1,236.4	4,364.7
Realized net cash flows (2)	(2,794.0)	(1,246.6)	(4,040.6)
Forecast changes	(105.4)	(29.9)	(135.3)
Transfers (3)	(126.0)	131.2	5.2
Balance, end of period	$ 8,279.2	$ 3,475.0	$ 11,754.2

(1) The Dealer Loans amount represents repayments that we expected to collect at the time of assignment on Consumer Loans assigned under the Portfolio Program, less the related Dealer Holdback payments that we expected to make. The Purchased Loans amount represents repayments that we expected to collect at the time of assignment on Consumer Loans assigned under the Purchase Program.

(2) The Dealer Loans amount represents repayments that we collected on Consumer Loans assigned under the Portfolio Program, less the Dealer Holdback payments that we made. The Purchased Loans amount represents repayments that we collected on Consumer Loans assigned under the Purchase Program.

(3) Under the Portfolio Program, certain events may result in Dealers forfeiting their rights to Dealer Holdback. We transfer the Dealer's outstanding Dealer Loan balance, related allowance for credit losses balance, and related expected future net cash flows to Purchased Loans in the period this forfeiture occurs.

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(UNAUDITED)

Credit Quality

We monitor and evaluate the credit quality of Consumer Loans assigned under the Portfolio and Purchase Programs on a monthly basis by comparing our current forecasted collection rates to our prior forecasted collection rates and our initial expectations. For additional information regarding credit quality, see Note 3.

The following table compares our aggregated forecast of Consumer Loan collection rates as of September 30, 2026 with the aggregated forecasts as of June 30, 2026, December 31, 2025 and at the time of assignment, segmented by year of assignment:

	Total Loans						
	Forecasted Collection Rate as of (1)				Current Forecast Variance from		
Consumer Loan Assignment Year	September 30, 2026	June 30, 2026	December 31, 2025	Initial Forecast	June 30, 2026	December 31, 2025	Initial Forecast
2017	64.8 %	64.8 %	64.8 %	64.0 %	0.0 %	0.0 %	0.8 %
2018	65.6 %	65.6 %	65.5 %	63.6 %	0.0 %	0.1 %	2.0 %
2019	67.3 %	67.3 %	67.2 %	64.0 %	0.0 %	0.1 %	3.3 %
2020	68.1 %	68.1 %	68.0 %	63.4 %	0.0 %	0.1 %	4.7 %
2021	64.2 %	64.1 %	63.8 %	66.3 %	0.1 %	0.4 %	-2.1 %
2022	59.2 %	59.3 %	59.3 %	67.5 %	-0.1 %	-0.1 %	-8.3 %
2023	62.4 %	62.9 %	63.3 %	67.5 %	-0.5 %	-0.9 %	-5.1 %
2024	63.6 %	65.1 %	65.3 %	67.2 %	-1.5 %	-1.7 %	-3.6 %
2025	64.9 %	66.9 %	67.2 %	67.0 %	-2.0 %	-2.3 %	-2.1 %
2026	65.3 %	67.1 %	—	67.1 %	-1.8 %	—	-1.8 %

	Dealer Loans						
	Forecasted Collection Rate as of (1) (2)				Current Forecast Variance from		
Consumer Loan Assignment Year	September 30, 2026	June 30, 2026	December 31, 2025	Initial Forecast	June 30, 2026	December 31, 2025	Initial Forecast
2017	64.1 %	64.1 %	64.1 %	63.8 %	0.0 %	0.0 %	0.3 %
2018	65.0 %	65.0 %	64.9 %	63.6 %	0.0 %	0.1 %	1.4 %
2019	66.9 %	66.9 %	66.9 %	63.9 %	0.0 %	0.0 %	3.0 %
2020	67.9 %	67.9 %	67.8 %	63.3 %	0.0 %	0.1 %	4.6 %
2021	63.9 %	63.8 %	63.6 %	66.3 %	0.1 %	0.3 %	-2.4 %
2022	58.4 %	58.5 %	58.5 %	67.3 %	-0.1 %	-0.1 %	-8.9 %
2023	61.1 %	61.6 %	62.1 %	66.8 %	-0.5 %	-1.0 %	-5.7 %
2024	62.4 %	63.8 %	64.1 %	66.3 %	-1.4 %	-1.7 %	-3.9 %
2025	63.1 %	65.3 %	65.7 %	65.5 %	-2.2 %	-2.6 %	-2.4 %
2026	63.8 %	65.7 %	—	65.8 %	-1.9 %	—	-2.0 %

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (CONTINUED)
(UNAUDITED)

	Purchased Loans						
	Forecasted Collection Rate as of (1) (2)				Current Forecast Variance from		
Consumer Loan Assignment Year	September 30, 2026	June 30, 2026	December 31, 2025	Initial Forecast	June 30, 2026	December 31, 2025	Initial Forecast
2017	66.4 %	66.4 %	66.4 %	64.6 %	0.0 %	0.0 %	1.8 %
2018	66.8 %	66.8 %	66.8 %	63.5 %	0.0 %	0.0 %	3.3 %
2019	67.9 %	67.9 %	67.9 %	64.2 %	0.0 %	0.0 %	3.7 %
2020	68.4 %	68.4 %	68.4 %	63.6 %	0.0 %	0.0 %	4.8 %
2021	64.7 %	64.7 %	64.4 %	66.3 %	0.0 %	0.3 %	-1.6 %
2022	61.2 %	61.3 %	61.3 %	68.0 %	-0.1 %	-0.1 %	-6.8 %
2023	65.9 %	66.3 %	66.8 %	69.4 %	-0.4 %	-0.9 %	-3.5 %
2024	68.3 %	69.7 %	69.9 %	70.7 %	-1.4 %	-1.6 %	-2.4 %
2025	70.0 %	71.5 %	71.9 %	71.5 %	-1.5 %	-1.9 %	-1.5 %
2026	68.6 %	70.2 %	—	70.2 %	-1.6 %	—	-1.6 %

(1) Represents the total forecasted collections we expect to collect on the Consumer Loans as a percentage of the repayments that we were contractually owed on the Consumer Loans at the time of assignment, including both principal and interest. Forecasted collection rates are negatively impacted by canceled Consumer Loans because the contractual amount owed is not removed from the denominator used to calculate these rates.

(2) The forecasted collection rates presented for Dealer Loans and Purchased Loans reflect the Consumer Loan classification at the time of assignment.

We evaluate and adjust the expected collection rate for each Consumer Loan subsequent to assignment primarily through the monitoring of consumer payment behavior. The following table summarizes the past-due status of Consumer Loan assignments as of September 30, 2026 and December 31, 2025, segmented by year of assignment:

(In millions)

	Total Loans as of September 30, 2026 (1) (2)				
	Pre-term Consumer Loans (3)				
Consumer Loan Assignment Year	Current (5)	Past Due 11-90 Days	Past Due Over 90 Days	Post-term Consumer Loans (4)	Total
2021 and prior	$ 26.4	$ 16.6	$ 82.4	$ 233.6	$ 359.0
2022	181.4	66.9	185.6	16.8	450.7
2023	656.9	198.6	309.7	3.1	1,168.3
2024	1,513.6	467.7	448.0	0.3	2,429.6
2025	2,344.6	636.9	325.7	—	3,307.2
2026	3,701.1	492.5	52.3	—	4,245.9
	$ 8,424.0	$ 1,879.2	$ 1,403.7	$ 253.8	$ 11,960.7

(In millions)

	Dealer Loans as of September 30, 2026 (1)				
	Pre-term Consumer Loans (3)				
Consumer Loan Assignment Year	Current (5)	Past Due 11-90 Days	Past Due Over 90 Days	Post-term Consumer Loans (4)	Total
2021 and prior	$ 17.3	$ 10.5	$ 53.3	$ 143.6	$ 224.7
2022	128.8	46.5	132.0	13.0	320.3
2023	466.1	144.2	227.6	2.5	840.4
2024	1,160.5	372.9	361.2	0.2	1,894.8
2025	1,753.1	512.8	266.1	—	2,532.0
2026	2,709.6	378.0	41.8	—	3,129.4
	$ 6,235.4	$ 1,464.9	$ 1,082.0	$ 159.3	$ 8,941.6

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(In millions)

	Purchased Loans as of September 30, 2026 (2)				
	Pre-term Consumer Loans (3)				
Consumer Loan Assignment Year	Current (5)	Past Due 11-90 Days	Past Due Over 90 Days	Post-term Consumer Loans (4)	Total
2021 and prior	$ 9.1	$ 6.1	$ 29.1	$ 90.0	$ 134.3
2022	52.6	20.4	53.6	3.8	130.4
2023	190.8	54.4	82.1	0.6	327.9
2024	353.1	94.8	86.8	0.1	534.8
2025	591.5	124.1	59.6	—	775.2
2026	991.5	114.5	10.5	—	1,116.5
	$ 2,188.6	$ 414.3	$ 321.7	$ 94.5	$ 3,019.1

(In millions)

	Total Loans as of December 31, 2025 (1) (2)				
	Pre-term Consumer Loans (3)				
Consumer Loan Assignment Year	Current (5)	Past Due 11-90 Days	Past Due Over 90 Days	Post-term Consumer Loans (4)	Total
2020 and prior	$ 20.0	$ 14.8	$ 66.0	$ 236.9	$ 337.7
2021	87.2	46.1	149.5	21.4	304.2
2022	370.8	130.6	268.0	6.0	775.4
2023	1,112.5	337.9	407.3	0.7	1,858.4
2024	2,394.0	711.8	501.5	—	3,607.3
2025	3,822.7	663.5	142.3	—	4,628.5
	$ 7,807.2	$ 1,904.7	$ 1,534.6	$ 265.0	$ 11,511.5

(In millions)

	Dealer Loans as of December 31, 2025 (1)				
	Pre-term Consumer Loans (3)				
Consumer Loan Assignment Year	Current (5)	Past Due 11-90 Days	Past Due Over 90 Days	Post-term Consumer Loans (4)	Total
2020 and prior	$ 11.8	$ 8.4	$ 38.9	$ 134.5	$ 193.6
2021	58.5	29.8	99.3	16.5	204.1
2022	265.2	92.1	190.1	4.7	552.1
2023	801.8	247.5	299.9	0.6	1,349.8
2024	1,882.7	581.3	412.4	—	2,876.4
2025	2,947.2	547.7	119.9	—	3,614.8
	$ 5,967.2	$ 1,506.8	$ 1,160.5	$ 156.3	$ 8,790.8

(In millions)

	Purchased Loans as of December 31, 2025 (2)				
	Pre-term Consumer Loans (3)				
Consumer Loan Assignment Year	Current (5)	Past Due 11-90 Days	Past Due Over 90 Days	Post-term Consumer Loans (4)	Total
2020 and prior	$ 8.2	$ 6.4	$ 27.1	$ 102.4	$ 144.1
2021	28.7	16.3	50.2	4.9	100.1
2022	105.6	38.5	77.9	1.3	223.3
2023	310.7	90.4	107.4	0.1	508.6
2024	511.3	130.5	89.1	—	730.9
2025	875.5	115.8	22.4	—	1,013.7
	$ 1,840.0	$ 397.9	$ 374.1	$ 108.7	$ 2,720.7

(1) As Consumer Loans are aggregated by Dealer for purposes of recognizing revenue and measuring credit losses, the Dealer Loan amount was estimated by allocating the balance of each Dealer Loan to the underlying Consumer Loans based on the forecasted future collections of each Consumer Loan.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (CONTINUED)
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(2) As certain Consumer Loans are aggregated by Dealer for purposes of recognizing revenue and measuring credit losses, the Purchased Loan amount was estimated by allocating the balance of certain Purchased Loans to the underlying Consumer Loans based on the forecasted future collections of each Consumer Loan.
(3) Represents the Loan balance attributable to Consumer Loans outstanding within their initial loan terms.
(4) Represents the Loan balance attributable to Consumer Loans outstanding beyond their initial loan terms.
(5) We consider a Consumer Loan to be current for purposes of forecasting expected collection rates if contractual repayments are less than 11 days past due.

The following table summarizes the write-offs for Consumer Loan assignments for the three and nine months ended September 30, 2026 and 2025, segmented by year of assignment:

(In millions)	For the Three Months Ended September 30, 2026		
Write-offs by Consumer Loan Assignment Year	**Dealer Loans**	**Purchased Loans**	**Total**
2021 and prior	$ 101.9	$ 18.4	$ 120.3
2022	89.4	13.0	102.4
2023	59.8	26.3	86.1
2024	53.3	33.3	86.6
2025	20.2	28.9	49.1
2026	4.6	26.2	30.8
	$ 329.2	$ 146.1	$ 475.3

(In millions)	For the Three Months Ended September 30, 2025		
Write-offs by Consumer Loan Assignment Year	**Dealer Loans**	**Purchased Loans**	**Total**
2020 and prior	$ 63.2	$ 23.9	$ 87.1
2021	40.3	12.9	53.2
2022	70.0	23.4	93.4
2023	29.9	32.9	62.8
2024	14.1	28.3	42.4
2025	4.4	19.5	23.9
	$ 221.9	$ 140.9	$ 362.8

(In millions)	For the Nine Months Ended September 30, 2026		
Write-offs by Consumer Loan Assignment Year	**Dealer Loans**	**Purchased Loans**	**Total**
2021 and prior	$ 289.5	$ 61.0	$ 350.5
2022	226.3	45.5	271.8
2023	140.4	83.8	224.2
2024	106.4	91.6	198.0
2025	36.9	84.7	121.6
2026	8.2	37.8	46.0
	$ 807.7	$ 404.4	$ 1,212.1

(In millions)	For the Nine Months Ended September 30, 2025		
Write-offs by Consumer Loan Assignment Year	**Dealer Loans**	**Purchased Loans**	**Total**
2020 and prior	$ 206.3	$ 80.8	$ 287.1
2021	112.7	44.6	157.3
2022	180.8	76.7	257.5
2023	65.3	103.5	168.8
2024	39.0	86.7	125.7
2025	9.0	30.3	39.3
	$ 613.1	$ 422.6	$ 1,035.7

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (CONTINUED)
(UNAUDITED)

During the third quarter of 2026, based on our analysis of historical Consumer Loan performance data and market trends, we adjusted our methodology for forecasting future net cash flows from our Loan portfolio. The adjustment reduced forecasted collection rates for Consumer Loans assigned to us in 2022 through 2026 to the levels we now expect for the life of these Consumer Loans. Prior to our making the adjustment in the third quarter of 2026, we had observed small but consistent quarterly underperformance of these Consumer Loans relative to forecasted cash flows and had made corresponding adjustments to our forecast each quarter. The underperformance of the Consumer Loans assigned to us in 2022 through 2026 had been most pronounced in the case of Consumer Loans in lower scorecard bands. Most of the impact of the forecast adjustment we made in the third quarter of 2026 is related to Consumer Loans assigned to us before the scorecard change we introduced in the second quarter of 2026. The implementation of this forecast adjustment late in the third quarter of 2026 reduced forecasted net cash flows by $185.2 million, or 1.5%, and increased provision for credit losses by $143.7 million.

During the second quarter of 2025, we applied an adjustment to our methodology for forecasting the amount of future net cash flows from our Loan portfolio, which reduced the forecasted collection rates for Consumer Loans assigned in 2024. Consumer Loans assigned in 2024 prior to the implementation of our scorecard adjustment during the third quarter of 2024 had underperformed relative to the forecast adjustment we implemented during the second quarter of 2024. Accordingly, in the second quarter of 2025, we applied an adjustment to that segment of the Consumer Loans assigned in 2024 to reduce forecasted collection rates to what we believed the ultimate collection rates would be based on these trends. Changes in the amount and timing of forecasted net cash flows are recognized in the period of change as a provision for credit losses. The implementation of this forecast adjustment during the second quarter of 2025 reduced forecasted net cash flows by $18.6 million, or 0.2%, and increased provision for credit losses by $16.5 million.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (CONTINUED)
(UNAUDITED)

7. REINSURANCE

A summary of reinsurance activity is as follows:

(In millions)	For the Three Months Ended September 30,		For the Nine Months Ended September 30,	
	2026	2025	2026	2025
Net assumed written premiums	$ 31.8	$ 23.1	$ 83.9	$ 72.4
Net premiums earned	25.3	24.1	73.1	71.7
Provision for claims	17.6	18.6	51.5	54.5
Amortization of capitalized acquisition costs	0.6	0.5	1.9	1.8

The trust assets and related reinsurance liabilities are as follows:

(In millions)		As of	
	Balance Sheet Location	September 30, 2026	December 31, 2025
Trust assets	Restricted cash and cash equivalents	$ 0.8	$ 0.7
Trust assets	Restricted securities available for sale	129.1	106.2
Unearned premium	Accounts payable and accrued liabilities	84.8	74.0
Claims reserve (1)	Accounts payable and accrued liabilities	5.9	5.9

(1) The claims reserve represents our liability for incurred-but-not-reported claims and is estimated based on historical claims experience.

8. OTHER INCOME

Other income consists of the following:

(In millions)	For the Three Months Ended September 30,		For the Nine Months Ended September 30,	
	2026	2025	2026	2025
Ancillary product profit sharing	$ 9.4	$ 9.5	$ 26.4	$ 25.7
Interest	5.3	5.7	15.1	21.9
Remarketing fees	3.4	3.4	11.0	10.1
Other	0.3	0.3	0.9	1.1
Total	$ 18.4	$ 18.9	$ 53.4	$ 58.8

Ancillary product profit sharing consists of payments received from TPPs based on the performance of vehicle service contracts and GAP contracts. These amounts are recognized as income over the life of the related contracts.

Interest income is earned on cash and cash equivalents, restricted cash and cash equivalents, and restricted securities available for sale. Interest income is generally recognized over time as it is earned. Interest income on restricted securities available for sale is recognized over the life of the underlying financial instruments using the interest method.

Remarketing fees consist of fees charged to Dealers that are retained from the sale of repossessed vehicles by Vehicle Remarketing Services, Inc. (“VRS”), our wholly owned subsidiary that is responsible for remarketing vehicles for Credit Acceptance. VRS coordinates vehicle repossessions with a nationwide network of repossession contractors, the redemption of the vehicles by the consumers, and the sale of the vehicles through a nationwide network of vehicle auctions. VRS recognizes income from the retained fees at the time of the sale and does not retain a fee if a repossessed vehicle is redeemed by the consumer prior to the sale.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (CONTINUED)
(UNAUDITED)

The following table disaggregates our other income by major source of income and timing of the revenue recognition:

(In millions)	For the Three Months Ended September 30, 2026				
	Ancillary Product Profit Sharing	Interest	Remarketing Fees	Other	Total Other Income
Source of Income					
Third-Party Providers	$ 9.4	$ 5.3	$ —	$ 0.1	$ 14.8
Dealers	—	—	3.4	0.2	3.6
Total	$ 9.4	$ 5.3	$ 3.4	$ 0.3	$ 18.4
Timing of Revenue Recognition					
Over time	$ 9.4	$ 5.3	$ —	$ 0.1	$ 14.8
At a point in time	—	—	3.4	0.2	3.6
Total	$ 9.4	$ 5.3	$ 3.4	$ 0.3	$ 18.4

(In millions)	For the Nine Months Ended September 30, 2026				
	Ancillary Product Profit Sharing	Interest	Remarketing Fees	Other	Total Other Income
Source of Income					
Third-Party Providers	$ 26.4	$ 15.1	$ —	$ 0.3	$ 41.8
Dealers	—	—	11.0	0.6	11.6
Total	$ 26.4	$ 15.1	$ 11.0	$ 0.9	$ 53.4
Timing of Revenue Recognition					
Over time	$ 26.4	$ 15.1	$ —	$ 0.3	$ 41.8
At a point in time	—	—	11.0	0.6	11.6
Total	$ 26.4	$ 15.1	$ 11.0	$ 0.9	$ 53.4

9. DEBT

Debt consists of the following:

(In millions)	As of September 30, 2026			
	Principal Outstanding	Unamortized Debt Issuance Costs	Unamortized Discount	Carrying Amount
Revolving secured lines of credit (1)	$ 227.2	$ —	$ —	$ 227.2
Secured financing (2)	5,427.2	(20.9)	—	5,406.3
Senior notes	1,100.0	(9.8)	—	1,090.2
Total debt	$ 6,754.4	$ (30.7)	$ —	$ 6,723.7

(In millions)	As of December 31, 2025			
	Principal Outstanding	Unamortized Debt Issuance Costs	Unamortized Discount	Carrying Amount
Revolving secured lines of credit (1)	$ 107.3	$ —	$ —	$ 107.3
Secured financing (2)	5,180.6	(21.7)	(0.1)	5,158.8
Senior notes	1,100.0	(12.2)	—	1,087.8
Total debt	$ 6,387.9	$ (33.9)	$ (0.1)	$ 6,353.9

(1) Excludes deferred debt issuance costs of $5.1 million and $4.5 million as of September 30, 2026 and December 31, 2025, respectively, which are included in other assets.
(2) Warehouse facilities and Term ABS financings.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (CONTINUED)
(UNAUDITED)

General information for each of our financing transactions in place as of September 30, 2026 is as follows:

(Dollars in millions)

Financings	Wholly Owned Subsidiary	Maturity Date		Financing Amount	Interest Rate Basis as of September 30, 2026
Revolving Secured Line of Credit Facility	n/a	06/22/2029		$ 390.0	At our option, either the Secured Overnight Financing Rate (SOFR) plus 175.0 basis points or the prime rate plus 75.0 basis points
RTP Facility	n/a	—	(1)	20.0	SOFR plus 175.0 basis points
Warehouse Facility II (2)	CAC Warehouse Funding LLC II	09/15/2028	(3)	500.0	SOFR plus 175.0 basis points
Warehouse Facility IV (2)	CAC Warehouse Funding LLC IV	07/30/2028	(3)	300.0	SOFR plus 205.0 basis points
Warehouse Facility V (2)	CAC Warehouse Funding LLC V	12/29/2027	(4)	250.0	SOFR plus 185.0 basis points
Warehouse Facility VI (2)	CAC Warehouse Funding LLC VI	09/30/2028	(3)	75.0	SOFR plus 185.0 basis points
Warehouse Facility VIII (2)	CAC Warehouse Funding LLC VIII	09/19/2028	(3)	200.0	SOFR plus 185.0 basis points
Term ABS 2019-2 (2)	Credit Acceptance Funding LLC 2019-2	09/15/2028	(5)	500.0	Fixed rate
Term ABS 2021-1 (2)	Credit Acceptance Funding LLC 2021-1	01/18/2028	(6)	100.0	SOFR plus 140.0 basis points
Term ABS 2022-2 (2)	Credit Acceptance Funding LLC 2022-2	06/15/2027	(5)	300.0	SOFR plus 246.4 basis points
Term ABS 2023-1 (2)	Credit Acceptance Funding LLC 2023-1	03/17/2025	(3)	400.0	Fixed rate
Term ABS 2023-2 (2)	Credit Acceptance Funding LLC 2023-2	05/15/2025	(3)	400.0	Fixed rate
Term ABS 2023-3 (2)	Credit Acceptance Funding LLC 2023-3	08/15/2025	(3)	400.0	Fixed rate
Term ABS 2023-5 (2)	Credit Acceptance Funding LLC 2023-5	12/15/2025	(3)	294.0	Fixed rate
Term ABS 2024-A (2)	Credit Acceptance Funding LLC 2024-A	02/15/2027	(5)	200.0	Fixed rate
Term ABS 2024-1 (2)	Credit Acceptance Funding LLC 2024-1	03/16/2026	(3)	500.0	Fixed rate
Term ABS 2024-2 (2)	Credit Acceptance Funding LLC 2024-2	06/15/2026	(3)	550.0	Fixed rate
Term ABS 2024-3 (2)	Credit Acceptance Funding LLC 2024-3	09/15/2026	(3)	600.0	Fixed rate
Term ABS 2024-B (2)	Credit Acceptance Funding LLC 2024-B	12/15/2027	(5)	300.0	Fixed rate
Term ABS 2025-1 (2)	Credit Acceptance Funding LLC 2025-1	03/15/2027	(3)	400.0	Fixed rate
Term ABS 2025-2 (2)	Credit Acceptance Funding LLC 2025-2	11/15/2027	(3)	500.0	Fixed rate
Term ABS 2026-1 (2)	Credit Acceptance Funding LLC 2026-1	04/17/2028	(3)	450.0	Fixed rate
Term ABS 2026-2 (2)	Credit Acceptance Funding LLC 2026-2	08/15/2028	(3)	600.0	Fixed rate
2028 Senior Notes	n/a	12/15/2028		600.0	Fixed rate
2030 Senior Notes	n/a	03/15/2030		500.0	Fixed rate

(1) Borrowings are subject to repayment on demand.
(2) Financing made available only to a specified subsidiary of the Company.
(3) Represents the revolving maturity date. The outstanding balance will amortize after the revolving maturity date based on the cash flows of the pledged assets.
(4) Represents the revolving maturity date. The outstanding balance will amortize after the revolving maturity date and any amounts remaining on December 27, 2029 will be due on that date.
(5) Represents the revolving maturity date. The Company has the option to redeem and retire the indebtedness after the revolving maturity date. If we do not elect this option, the outstanding balance will amortize based on the cash flows of the pledged assets.
(6) Represents the revolving maturity date. The outstanding balance will amortize after the revolving maturity date and any amounts remaining on January 15, 2033 will be due on that date.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (CONTINUED)
(UNAUDITED)

Additional information related to the amounts outstanding on each facility is as follows:

(In millions)	For the Three Months Ended September 30,		For the Nine Months Ended September 30,	
	2026	2025	2026	2025
Revolving Secured Lines of Credit				
Maximum outstanding principal balance	$ 342.4	$ 199.3	$ 342.4	$ 199.3
Average outstanding principal balance	215.6	58.9	186.1	20.8
Warehouse Facility II				
Maximum outstanding principal balance	315.0	—	315.0	251.0
Average outstanding principal balance	157.1	—	121.1	1.8
Warehouse Facility IV				
Maximum outstanding principal balance	—	—	—	—
Average outstanding principal balance	—	—	—	—
Warehouse Facility V				
Maximum outstanding principal balance	—	—	—	—
Average outstanding principal balance	—	—	—	—
Warehouse Facility VI				
Maximum outstanding principal balance	—	—	—	—
Average outstanding principal balance	—	—	—	—
Warehouse Facility VIII				
Maximum outstanding principal balance	—	—	—	—
Average outstanding principal balance	—	—	—	—

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (CONTINUED)
(UNAUDITED)

(Dollars in millions)	As of	
	September 30, 2026	December 31, 2025
Revolving Secured Lines of Credit		
Principal balance outstanding	$ 227.2	$ 107.3
Amount available for borrowing (1)	182.8	302.7
Interest rate	5.65 %	5.69 %
Warehouse Facility II		
Principal balance outstanding	$ 289.0	$ —
Amount available for borrowing (1)	211.0	500.0
Loans pledged as collateral	464.2	—
Restricted cash and cash equivalents pledged as collateral	8.7	—
Interest rate	5.62 %	— %
Warehouse Facility IV		
Principal balance outstanding	$ —	$ —
Amount available for borrowing (1)	300.0	300.0
Loans pledged as collateral	—	—
Restricted cash and cash equivalents pledged as collateral	—	—
Interest rate	— %	— %
Warehouse Facility V		
Principal balance outstanding	$ —	$ —
Amount available for borrowing (1)	250.0	250.0
Loans pledged as collateral	—	—
Restricted cash and cash equivalents pledged as collateral	—	1.0
Interest rate	— %	— %
Warehouse Facility VI		
Principal balance outstanding	$ —	$ —
Amount available for borrowing (1)	75.0	75.0
Loans pledged as collateral	—	—
Restricted cash and cash equivalents pledged as collateral	—	0.1
Interest rate	— %	— %
Warehouse Facility VIII		
Principal balance outstanding	$ —	$ —
Amount available for borrowing (1)	200.0	200.0
Loans pledged as collateral	—	—
Restricted cash and cash equivalents pledged as collateral	—	—
Interest rate	— %	— %
Term ABS 2019-2		
Principal balance outstanding	$ 500.0	$ 500.0
Loans pledged as collateral	502.6	523.8
Restricted cash and cash equivalents pledged as collateral	42.0	42.1
Interest rate	5.83 %	5.43 %
Term ABS 2021-1		
Principal balance outstanding	$ 100.0	$ 100.0
Loans pledged as collateral	108.6	108.8
Restricted cash and cash equivalents pledged as collateral	8.8	8.8
Interest rate	5.22 %	5.95 %

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (CONTINUED)
(UNAUDITED)

(Dollars in millions)	As of	
	September 30, 2026	December 31, 2025
Term ABS 2022-1		
Principal balance outstanding	$ —	$ 44.8
Loans pledged as collateral	—	186.3
Restricted cash and cash equivalents pledged as collateral	—	19.7
Interest rate	— %	6.13 %
Term ABS 2022-2		
Principal balance outstanding	$ 300.0	$ 300.0
Loans pledged as collateral	321.0	325.0
Restricted cash and cash equivalents pledged as collateral	27.0	23.6
Interest rate	6.33 %	6.12 %
Term ABS 2022-3		
Principal balance outstanding	$ —	$ 127.0
Loans pledged as collateral	—	238.8
Restricted cash and cash equivalents pledged as collateral	—	23.0
Interest rate	— %	8.84 %
Term ABS 2023-1		
Principal balance outstanding	$ 54.1	$ 209.2
Loans pledged as collateral	186.8	293.5
Restricted cash and cash equivalents pledged as collateral	23.0	26.9
Interest rate	7.71 %	7.32 %
Term ABS 2023-2		
Principal balance outstanding	$ 71.2	$ 242.7
Loans pledged as collateral	215.4	338.4
Restricted cash and cash equivalents pledged as collateral	24.6	28.6
Interest rate	7.15 %	6.69 %
Term ABS 2023-3		
Principal balance outstanding	$ 138.6	$ 312.9
Loans pledged as collateral	247.3	371.3
Restricted cash and cash equivalents pledged as collateral	25.7	30.0
Interest rate	7.47 %	6.99 %
Term ABS 2023-5		
Principal balance outstanding	$ 149.7	$ 294.0
Loans pledged as collateral	224.9	327.7
Restricted cash and cash equivalents pledged as collateral	25.8	28.9
Interest rate	6.93 %	6.54 %
Term ABS 2024-A		
Principal balance outstanding	$ 200.0	$ 200.0
Loans pledged as collateral	204.1	211.1
Restricted cash and cash equivalents pledged as collateral	16.8	16.6
Interest rate	7.45 %	7.45 %
Term ABS 2024-1		
Principal balance outstanding	$ 317.9	$ 500.0
Loans pledged as collateral	458.2	580.2
Restricted cash and cash equivalents pledged as collateral	40.3	44.0
Interest rate	6.20 %	6.01 %

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (CONTINUED)
(UNAUDITED)

(Dollars in millions)	As of	
	September 30, 2026	December 31, 2025
Term ABS 2024-2		
Principal balance outstanding	$ 456.7	$ 550.0
Loans pledged as collateral	559.4	608.6
Restricted cash and cash equivalents pledged as collateral	44.0	42.9
Interest rate	6.26 %	6.21 %
Term ABS 2024-3		
Principal balance outstanding	$ 600.0	$ 600.0
Loans pledged as collateral	634.4	668.7
Restricted cash and cash equivalents pledged as collateral	50.7	47.4
Interest rate	4.91 %	4.91 %
Term ABS 2024-B		
Principal balance outstanding	$ 300.0	$ 300.0
Loans pledged as collateral	326.2	339.9
Restricted cash and cash equivalents pledged as collateral	24.6	22.5
Interest rate	6.13 %	6.13 %
Term ABS 2025-1		
Principal balance outstanding	$ 400.0	$ 400.0
Loans pledged as collateral	437.5	463.5
Restricted cash and cash equivalents pledged as collateral	33.5	32.1
Interest rate	5.26 %	5.26 %
Term ABS 2025-2		
Principal balance outstanding	$ 500.0	$ 500.0
Loans pledged as collateral	565.3	689.8
Restricted cash and cash equivalents pledged as collateral	39.0	39.0
Interest rate	4.77 %	4.77 %
Term ABS 2026-1		
Principal balance outstanding	$ 450.0	$ —
Loans pledged as collateral	522.9	—
Restricted cash and cash equivalents pledged as collateral	34.9	—
Interest rate	4.87 %	— %
Term ABS 2026-2		
Principal balance outstanding	$ 600.0	$ —
Loans pledged as collateral	730.6	—
Restricted cash and cash equivalents pledged as collateral	46.7	—
Interest rate	5.20 %	— %
2028 Senior Notes		
Principal balance outstanding	$ 600.0	$ 600.0
Interest rate	9.250 %	9.250 %
2030 Senior Notes		
Principal balance outstanding	$ 500.0	$ 500.0
Interest rate	6.625 %	6.625 %

(1) Availability may be limited by the amount of assets pledged as collateral.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (CONTINUED)
(UNAUDITED)

Revolving Secured Lines of Credit

We have two revolving secured lines of credit: (1) a $390.0 million revolving secured line of credit facility, to which we refer as our revolving secured line of credit facility, with a commercial bank syndicate and (2) an uncommitted $20.0 million revolving secured line of credit facility, to which we refer as the RTP facility, with a lender for use solely in facilitating payments by the Company through the lender's real-time payments service.

Borrowings under our revolving secured line of credit facility, including any letters of credit issued under the facility, are subject to a borrowing-base limitation. This limitation equals 80% of the Dealer Loans Receivable constituting revolving credit facility collateral and 80% of Purchased Contract Balances constituting revolving credit facility collateral (each as defined in the agreement governing our revolving secured line of credit facility), less a hedging reserve (not exceeding $1.0 million), and less the amount of other outstanding debt secured by the collateral that secures our revolving secured line of credit facility. Borrowings under our revolving secured line of credit facility are secured by a lien on most of our assets that do not secure obligations under our Warehouse facilities or Term ABS financings.

Borrowings under the RTP facility are secured by a lien on the same collateral that secures obligations under our revolving secured line of credit facility. The RTP facility terminates automatically if the lender ceases to be part of the commercial bank syndicate under our revolving secured line of credit facility or if its lending commitments under our revolving secured line of credit facility are terminated.

Warehouse Facilities

We have five Warehouse facilities with total borrowing capacity of $1,325.0 million. Each of the facilities is with a different lender or group of lenders. Under each Warehouse facility, we can convey Loans to the applicable wholly owned subsidiary in return for cash and/or an increase in the value of our equity in such subsidiary. In turn, each such subsidiary pledges the Loans as collateral to secure financing that will fund the cash portion of the purchase price of the Loans. The financing provided to each such subsidiary under the applicable facility is generally limited to the lesser of 80% of the outstanding balance of the conveyed Loans, as determined in accordance with the applicable agreement, plus certain restricted cash and cash equivalents pledged as collateral, or the facility limit.

The financings create indebtedness for which the subsidiaries are liable and which is secured by all the assets of each subsidiary. Such indebtedness is non-recourse to us (other than customary, limited recourse to us in the form of repurchase obligations or indemnification obligations for any violations by us of our representations or obligations as seller, servicer, or custodian), even though we are consolidated for financial reporting purposes with the subsidiaries. Because the subsidiaries are organized as bankruptcy-remote legal entities separate from us, their assets (including the conveyed Loans) are not available to any creditors other than the creditors of the applicable subsidiary.

The subsidiaries pay us a monthly servicing fee equal to 4% of the collections received with respect to the conveyed Loans. The servicing fee is paid out of the collections. Except for the servicing fee and holdback payments due to Dealers, if a facility is amortizing, we do not have any rights in any portion of such collections until all outstanding principal, accrued and unpaid interest, fees, and other related costs have been paid in full. If a facility is in its revolving period, the applicable subsidiary is entitled to the portion of such collections available after the payment of interest and transaction expenses under the facility, provided that the borrowing base requirements of the facility are satisfied.

Term ABS Financings

We have wholly owned subsidiaries (the "Funding LLCs") that have completed secured financing transactions with qualified institutional investors or lenders. In connection with each of these transactions, we conveyed Loans on an arms-length basis to a Funding LLC for cash and the sole membership interest in that Funding LLC. In turn, each Funding LLC, other than the Funding LLCs for the Term ABS 2019-2, 2021-1, 2022-2, and 2024-B financings, conveyed the Loans to the respective trusts that issued notes to qualified institutional investors. The Funding LLCs for the Term ABS 2019-2, 2021-1, 2022-2, and 2024-B financings pledged the Loans for the benefit of their respective lenders. The Term ABS 2023-1, 2023-2, 2023-3, 2023-5, 2024-A, 2024-1, 2024-2, 2024-3, 2025-1, 2025-2, 2026-1, and 2026-2 financings each consist of three classes of notes (or, in the case of the Term ABS 2024-B, three classes of loans).

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (CONTINUED)
(UNAUDITED)

Each Term ABS financing at the time of issuance has a specified revolving period during which we are likely to convey additional Loans to the applicable Funding LLC. Each Funding LLC (other than the Funding LLCs of the Term ABS 2019-2, 2021-1, 2022-2, and 2024-B financings) will then convey the Loans to its respective trust. At the end of the applicable revolving period, the debt outstanding under each financing will begin to amortize.

The Term ABS financings create indebtedness for which the applicable trust or Funding LLC is liable and which is secured by all the assets of the applicable trust or Funding LLC. Such indebtedness is non-recourse to us (other than customary, limited recourse to us in the form of repurchase obligations or indemnification obligations for any violations by us of our representations or obligations as seller, servicer, or custodian), even though we are consolidated for financial reporting purposes with the trusts and the Funding LLCs. Because the trusts and the Funding LLCs are organized as bankruptcy-remote legal entities separate from us, their assets (including the conveyed Loans) are not available to any creditors other than the creditors of the applicable subsidiary. We receive a monthly servicing fee on each financing equal to 4% of the collections received with respect to the conveyed Loans. The fee is paid out of the collections. Except for the servicing fee and Dealer Holdback payments due to Dealers, if a Term ABS financing is amortizing, we do not have any rights in any portion of such collections until all outstanding principal, accrued and unpaid interest, fees, and other related costs have been paid in full.

If a Term ABS financing is in its revolving period, the applicable trust or Funding LLC is entitled to the portion of such collections available after application of any amounts necessary to acquire additional Loans from us and to pay accrued interest on the debt and any other transaction expenses, provided that any necessary principal payments are made to compensate for certain reductions in the balance of eligible loans and, except in the case of Term ABS 2021-1, certain reductions in forecasted collections. In addition, in our capacity as servicer of the Loans, we have a limited right to exercise a “clean-up call” option to purchase Loans from the Funding LLCs and/or the trusts under certain specified circumstances. For those Funding LLCs with a trust, when the trust’s indebtedness is paid in full, either through collections or through a prepayment of the indebtedness, the trust is to pay any remaining collections over to its Funding LLC as the sole beneficiary of the trust. For all Funding LLCs, after the indebtedness is paid in full, any remaining collections will ultimately be available to be distributed to us as the sole member of the respective Funding LLC.

Senior Notes

On February 28, 2025, we issued $500.0 million aggregate principal amount of 6.625% senior notes due 2030 (the “2030 senior notes”). The 2030 senior notes were issued pursuant to an indenture, dated as of February 28, 2025, among the Company, as issuer, the Company’s subsidiaries Buyers Vehicle Protection Plan, Inc. and Vehicle Remarketing Services, Inc., as guarantors (collectively, the “Guarantors”), and the trustee under the indenture.

The 2030 senior notes mature on March 15, 2030 and bear interest at a rate of 6.625% per annum, computed on the basis of a 360-day year composed of twelve 30-day months and payable semi-annually on March 15 and September 15 of each year, beginning on September 15, 2025. We used a portion of the net proceeds from the 2030 senior notes to redeem all of the $400.0 million outstanding principal amount of our 6.625% senior notes due 2026 (the “2026 senior notes”). We used the remaining net proceeds from the 2030 senior notes for general corporate purposes. During the first quarter of 2025, we recognized a pre-tax loss on extinguishment of debt of $1.2 million related to the redemption of the 2026 senior notes.

On December 19, 2023, we issued $600.0 million aggregate principal amount of 9.250% senior notes due 2028 (the “2028 senior notes”). The 2028 senior notes were issued pursuant to an indenture, dated as of December 19, 2023, among the Company, as issuer, the Guarantors, and the trustee under the indenture.

The 2028 senior notes mature on December 15, 2028 and bear interest at a rate of 9.250% per annum, computed on the basis of a 360-day year composed of twelve 30-day months and payable semi-annually on June 15 and December 15 of each year, beginning on June 15, 2024. We used a portion of the net proceeds from the 2028 senior notes to repurchase or redeem all of the $400.0 million outstanding principal amount of our 5.125% senior notes due 2024 (the “2024 senior notes”), of which $322.3 million was repurchased on December 19, 2023 and the remaining $77.7 million was redeemed on December 31, 2023. We used the remaining net proceeds from the 2028 senior notes for general corporate purposes. During the fourth quarter of 2023, we recognized a pre-tax loss on extinguishment of debt of $1.8 million related to the repurchase and redemption of the 2024 senior notes.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (CONTINUED)
(UNAUDITED)

The 2030 senior notes and 2028 senior notes (the "senior notes") are guaranteed on a senior basis by the Guarantors, which are also guarantors of obligations under our revolving secured line of credit facility. Other existing and future subsidiaries of ours may become guarantors of the senior notes in the future. The indentures for the senior notes provide for a guarantor of the senior notes to be released from its obligations under its guarantee of the senior notes under specified circumstances.

Debt Covenants

As of September 30, 2026, we were in compliance with the covenants under our revolving secured line of credit facility, our Warehouse facilities, our Term ABS financings, the senior notes indentures, and the RTP Facility.

Our revolving secured line of credit facility and our Warehouse facilities include covenants that require the maintenance of certain financial ratios and other financial conditions. These covenants require a minimum ratio of (1) our net earnings, adjusted for specified items, before income taxes, depreciation, amortization, and fixed charges to (2) our fixed charges, as defined in the agreements. These covenants also limit the maximum ratio of our funded debt less unrestricted cash and cash equivalents to tangible net worth. Some of these covenants may indirectly limit the repurchase of common stock or payment of dividends on common stock, and the senior notes indentures include covenants limiting such repurchases and dividend payments. Our Warehouse facilities and Term ABS financings contain covenants that measure the performance of the conveyed assets.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (CONTINUED)
(UNAUDITED)

10. INCOME TAXES

A reconciliation of the U.S. federal statutory income tax rate to our effective income tax rate is as follows:

	For the Three Months Ended September 30,				For the Nine Months Ended September 30,			
	2026		2025		2026		2025	
	Amount	Percentage	Amount	Percentage	Amount	Percentage	Amount	Percentage
U.S. federal statutory income tax rate	$ (15.4)	21.0 %	$ 31.3	21.0 %	$ 56.7	21.0 %	$ 85.8	21.0 %
State and local income taxes	(1.9)	2.6 %	8.3	5.6 %	4.7	1.8 %	16.5	4.0 %
Non-deductible executive compensation expense	1.7	-2.3 %	1.0	0.6 %	1.5	0.5 %	3.7	0.9 %
Tax deficiency (excess tax benefit) from stock-based compensation	(0.6)	0.7 %	0.1	0.1 %	(2.5)	-0.9 %	0.3	0.1 %
Research and development tax credits	(0.8)	1.1 %	—	— %	(5.6)	-2.1 %	—	— %
Other	0.1	-0.1 %	—	— %	0.2	0.1 %	0.2	0.1 %
Effective income tax rate	$ (16.9)	23.0 %	$ 40.7	27.3 %	$ 55.0	20.4 %	$ 106.5	26.1 %

State and local income taxes

For the three months ended September 30, 2026, the impact of state and local income taxes on our effective income tax rate decreased from the same period in 2025, primarily due to a revision of deferred tax estimates during the third quarter of 2025 reflecting recent state tax law changes, which increased our effective income tax rate for that period. For the nine months ended September 30, 2026, the impact of state and local income taxes on our effective income tax rate decreased from the same period in 2025, primarily due to a decrease in the proportion of our consolidated net income reserved for uncertain tax positions.

Non-deductible executive compensation expense

For the third quarter of 2026, the impact of non-deductible executive compensation expense reduced, rather than increased, our effective income tax rate, as we had a pre-tax loss in the period, compared to pre-tax income in the third quarter of 2025. For the nine months ended September 30, 2026, the impact of non-deductible executive compensation expense decreased from the same period in 2025, primarily as a result of the reversal of previously recognized non-deductible executive compensation expense due to the retirement of certain executive officers during 2026.

Tax deficiency or excess tax benefit from stock-based compensation

We recognize a tax deficiency or excess tax benefit when the tax deduction for the stock-based compensation expense of a stock award differs from the cumulative stock-based compensation expense recognized in the financial statements. The tax deficiency or excess tax benefit is recognized in provision for income taxes in the period in which the amount of the tax deduction is determined, which is when restricted stock units are settled in common stock or stock options are exercised. Tax deficiencies increase our effective income tax rate, while excess tax benefits reduce our effective income tax rate; however, the tax benefit for the three months ended September 30, 2026 increased our effective income tax rate as a result of the pre-tax loss for that period. We recognized a tax benefit for the three and nine months ended September 30, 2026, and we recognized a tax deficiency for the three and nine months ended September 30, 2025.

Research and development tax credits

For the three and nine months ended September 30, 2026, we recognized a research and development tax credit related to qualified activities. For the three months ended September 30, 2026, the tax credit increased our effective income tax rate as a result of the pre-tax loss for that period. The amount recognized for the nine months ended September 30, 2026 includes $3.2 million related to qualified activity that occurred in 2025.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (CONTINUED)
(UNAUDITED)

11. NET INCOME (LOSS) PER SHARE

Basic net income (loss) per share has been computed by dividing net income (loss) by the basic number of weighted average shares outstanding. Diluted net income (loss) per share has been computed by dividing net income (loss) by the diluted number of weighted average shares outstanding using the treasury stock method. The share effect is as follows:

	For the Three Months Ended September 30,		For the Nine Months Ended September 30,	
	2026	2025	2026	2025
Weighted average shares outstanding:				
Common shares	10,307,670	11,138,833	10,440,187	11,525,276
Vested restricted stock units	108,954	109,394	103,340	109,394
Basic number of weighted average shares outstanding	10,416,624	11,248,227	10,543,527	11,634,670
Dilutive effect of restricted stock units and stock options	—	224,502	256,893	203,217
Dilutive number of weighted average shares outstanding	10,416,624	11,472,729	10,800,420	11,837,887

The following outstanding stock awards were excluded from the computation of diluted net income (loss) per share because their inclusion would have been anti-dilutive:

	For the Three Months Ended September 30,		For the Nine Months Ended September 30,	
	2026	2025	2026	2025
Stock options	73,436	47,000	17,337	47,000
Restricted stock units	219,047	9,415	26,994	7,143
Total	292,483	56,415	44,331	54,143

12. STOCK REPURCHASES

The following table summarizes our stock repurchases for the three and nine months ended September 30, 2026 and 2025:

(Dollars in millions)

	For the Three Months Ended September 30,			
	2026		2025	
Stock Repurchases	Number of Shares Repurchased	Cost	Number of Shares Repurchased	Cost
Open Market (1) (2)	268,655	$ 161.4	230,064	$ 107.3
Other (3)	495	0.2	301	0.1
Total	269,150	$ 161.6	230,365	$ 107.4

(Dollars in millions)

	For the Nine Months Ended September 30,			
	2026		2025	
Stock Repurchases	Number of Shares Repurchased	Cost	Number of Shares Repurchased	Cost
Open Market (1) (2)	875,803	$ 470.8	1,084,024	$ 531.5
Other (3)	21,568	11.1	5,009	2.5
Total	897,371	$ 481.9	1,089,033	$ 534.0

(1) Total cost of repurchases includes excise tax.
(2) Represents repurchases under authorizations by our board of directors for the repurchase of shares by us from time to time in the open market, through privately negotiated transactions, through block trades, pursuant to trading plans adopted in accordance with Rule 10b5-1 under the Securities Exchange Act of 1934, or otherwise. On September 29, 2025, our board of directors authorized the repurchase of up to two million shares of our common stock in addition to the board's prior authorizations. As of September 30, 2026, we had authorization to repurchase 884,963 shares of our common stock.
(3) Represents shares of common stock released to us by team members as payment of tax withholdings upon the vesting of restricted stock units and the settlement of restricted stock units in common stock, and as payment of the exercise price and related tax withholdings upon the exercise of stock options.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (CONTINUED)
(UNAUDITED)

13. STOCK-BASED COMPENSATION PLANS

Restricted Stock Units	Number of Restricted Stock Units	Weighted Average Grant-Date Fair Value Per Share
Outstanding as of December 31, 2025	697,623	$ 443.27
Granted	174,773	557.07
Settled	(45,775)	487.56
Forfeited	(162,398)	476.50
Outstanding as of September 30, 2026	664,223	$ 462.04

The forfeitures of unvested restricted stock units were primarily due to the retirements of executive officers during the first nine months of 2026.

Stock-based compensation expense consists of the following:

(In millions)

	For the Three Months Ended September 30,		For the Nine Months Ended September 30,	
	2026	2025	2026	2025
Restricted stock units	$ 10.4	$ 11.4	$ 29.9	$ 33.3
Stock options	0.2	0.7	0.7	4.4
Total	$ 10.6	$ 12.1	$ 30.6	$ 37.7

Under our Amended and Restated Incentive Compensation Plan, we may grant stock-based awards — including restricted stock, restricted stock units, and stock options — to team members, officers, directors, and contractors. Rather than providing annual rolling equity awards to our executive officers and senior leaders, we use a multi-year compensation program that grants a one-time equity award at the beginning of the compensation program period that is intended to incentivize recipients over the multi-year compensation period. Our current compensation program for executive officers and senior leaders consists primarily of one-time equity awards with a 10-year vesting period. Based on the stock-based awards that are currently outstanding, we expect to recognize future stock-based compensation expense as follows:

(In millions)

Year	Total Projected Stock-Based Compensation Expense
Remainder of 2026	$ 11.2
2027	41.4
2028	34.8
2029	28.8
2030	25.9
Thereafter	105.4
Total	$ 247.5

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (CONTINUED)
(UNAUDITED)

14. BUSINESS SEGMENT AND OTHER INFORMATION

Business Segment Overview

We identify operating segments as components of our business for which separate financial information is regularly evaluated by our Chief Executive Officer, who acts as the chief operating decision-maker ("CODM"), in assessing performance and making decisions regarding resource allocation. We periodically review and redefine our segment reporting as internal management reporting practices evolve and the components of our business change. Currently, the CODM reviews consolidated financial statements and metrics to assess performance and allocate resources. Thus, we have determined that we operate in one reportable operating segment that represents our core business of offering Dealers innovative financing solutions and related products and services that enable them to sell vehicles to consumers, regardless of their credit history.

The consolidated financial statements reflect the financial results of our one reportable operating segment. The accounting policies of this segment are the same as those described in the summary of significant accounting policies in Note 3. The CODM assesses performance for our one reportable operating segment and decides how to allocate resources based on net income, as reported on our consolidated statements of income, and total assets, as reported on our consolidated balance sheets.

Geographic Information

For the three and nine months ended September 30, 2026 and 2025, all of our revenues were derived from the United States. As of September 30, 2026 and 2025, all of our long-lived assets were located in the United States.

Products and Services Information

Our primary product consists of innovative financing solutions that enable Dealers to sell vehicles to consumers, regardless of their credit history. We also provide Dealers the ability to offer ancillary products on vehicles indirectly financed by us.

Major Customer Information

We did not have any Dealers that provided 10% or more of our revenue during the three and nine months ended September 30, 2026 and 2025. Additionally, no single Dealer's Loans receivable balance accounted for more than 10% of total Loans receivable as of September 30, 2026 and 2025.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (CONTINUED)
(UNAUDITED)

15. COMMITMENTS AND CONTINGENCIES

Litigation and Other Legal Matters

In the normal course of business and as a result of the consumer-oriented nature of the industry in which we operate, we and other industry participants are frequently subject to various consumer claims, litigation, and regulatory investigations seeking damages, fines, and statutory penalties. The claims allege, among other theories of liability, violations of state, federal, and foreign truth-in-lending, credit availability, credit reporting, consumer protection, warranty, debt collection, insurance, and other consumer-oriented laws and regulations, including claims under the Telephone Consumer Protection Act ("TCPA"), seeking damages for alleged physical and mental harm relating to the repossession and sale of consumers' vehicles and other debt collection activities. As the assignee of Consumer Loans originated by Dealers, we may also be named as a co-defendant in lawsuits filed by consumers principally against Dealers. We may also have disputes and litigation with Dealers. The claims may allege, among other theories of liability, that we breached the Dealer servicing agreement. We may also have disputes and litigation with vendors and other third parties. The claims may allege, among other theories of liability, that we breached a license agreement or contract. The damages, fines, and penalties that may be claimed by consumers, regulatory agencies, Dealers, vendors, or other third parties in these types of matters can be substantial. The relief requested by plaintiffs varies but may include requests for compensatory, statutory, and punitive damages and injunctive relief, and plaintiffs may seek treatment as purported class actions or they may file individual arbitration demands for which arbitration providers may request separate filing fees.

The following matters include current actions to which we are a party and updates to matters that were disclosed in our Annual Report on Form 10-K for the year ended December 31, 2025. In many proceedings, including the specific actions described below, it is inherently difficult to determine whether any loss is probable or even reasonably possible or to estimate the size or range of the possible loss, and accruals for legal matters are not recorded until a loss for a particular matter is considered probable and reasonably estimable. Given the nature of legal matters and the complexities involved, it is often difficult to predict and determine a meaningful estimate of loss or range of loss until we know, among other factors, the particular claims involved, the likelihood of success of our defenses to those claims, the damages or other relief sought, how discovery or other procedural considerations will affect the outcome, the settlement posture of other parties, and other factors that may have a material effect on the outcome. For these matters, unless otherwise specified, we do not believe it is possible to provide a meaningful estimate of loss at this time. Moreover, it is not uncommon for legal matters to be resolved over many years, during which time relevant developments and new information must be continuously evaluated. The total recorded accrual balance as of September 30, 2026 for these matters was $82.6 million. An adverse ultimate disposition in any action to which we are a party or otherwise subject could have a material adverse impact on our financial position, liquidity, and results of operations.

On April 7, 2025, a putative class action was filed against the Company in the United States District Court for the Eastern District of Michigan alleging that the Company violated the TCPA by allegedly calling the cellular phones of members of the putative class without prior express consent and with the use of an artificial or prerecorded voice. The plaintiff seeks to represent a nationwide class and requests damages, injunctive relief, and attorneys' fees. On May 14, 2025, the Company filed a motion to dismiss the complaint. Rather than responding to the motion to dismiss, the plaintiff filed a first amended complaint on May 29, 2025. On June 12, 2025, the Company filed a motion to dismiss the first amended complaint. On February 4, 2026, the court issued an opinion and order granting in part and denying in part the Company's motion to dismiss. The Company intends to vigorously defend itself in this matter.

On January 4, 2023, the Office of the New York State Attorney General and the Consumer Financial Protection Bureau (the "Bureau") jointly filed a complaint in the United States District Court for the Southern District of New York alleging that the Company engaged in deceptive practices, fraud, illegality, and securities fraud in violation of New York Executive Law § 63(12) and New York General Business Law §§ 349 and 352, and that the Company engaged in deceptive and abusive acts and provided substantial assistance to a covered person or service provider in violation of the Consumer Financial Protection Act of 2010 (the "CFPA"), 12 U.S.C. § 5531 and 12 U.S.C. § 5536(a)(1)(B). The complaint sought injunctive relief, an accounting of all consumers for whom the Company provided financing, restitution, damages, disgorgement, civil penalties, and payment of costs. On April 24, 2025, the Bureau filed an unopposed motion to withdraw as plaintiff, and on April 29, 2025, the court granted that motion and ordered that the Bureau was no longer a plaintiff in the litigation. On September 17, 2026, concurrently with the resolution of the multi-state investigation described below, the Company entered into a consent judgment with the Office of the New York State Attorney General fully and finally resolving this matter (the "NY Matter") on the terms described below.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (CONCLUDED)
(UNAUDITED)

On March 18, 2016, we received a subpoena from the Attorney General of the State of Maryland, relating to the Company's repossession and sale policies and procedures in the state of Maryland. On April 3, 2020, we received a subpoena from the Attorney General of the State of Maryland relating to the Company's origination and collection policies and procedures in the state of Maryland. On August 11, 2020, we received a subpoena from the Attorney General of the State of Maryland restating most of the requests contained in the March 18, 2016 and April 3, 2020 subpoenas, making additional requests, and expanding the inquiry to include 41 other states (Alabama, Alaska, Arizona, Arkansas, California, Colorado, Connecticut, Delaware, Florida, Georgia, Hawaii, Illinois, Indiana, Iowa, Kansas, Kentucky, Louisiana, Maine, Michigan, Minnesota, Nebraska, Nevada, New Hampshire, New Jersey, New Mexico, North Carolina, North Dakota, Ohio, Oklahoma, Oregon, Pennsylvania, Rhode Island, South Carolina, South Dakota, Tennessee, Texas, Utah, Vermont, Virginia, Washington, and Wisconsin) and the District of Columbia. Also on August 11, 2020, we received from the Attorney General of the State of New Jersey a subpoena that is essentially identical to the August 11, 2020 Maryland subpoena, both as to substance and as to the jurisdictions identified. The Company was subsequently informed that the State of Kansas, the State of Texas, and the State of Iowa had withdrawn from the multi-state investigation.

On September 17, 2026, the Company entered into separate consent judgments (collectively, the "Agreements") with the office of the attorney general (the "attorney general") of 40 states (Alabama, Alaska, Arizona, Arkansas, California, Colorado, Connecticut, Delaware, Florida, Georgia, Hawaii, Illinois, Indiana, Kentucky, Louisiana, Maine, Maryland, Michigan, Minnesota, Nebraska, Nevada, New Hampshire, New Jersey, New Mexico, New York, North Carolina, North Dakota, Ohio, Oklahoma, Oregon, Pennsylvania, Rhode Island, South Carolina, South Dakota, Tennessee, Utah, Vermont, Virginia, Washington, and Wisconsin) and the District of Columbia to fully and finally resolve the NY Matter and claims related to the multi-state investigation described above. Each of the 41 Agreements is subject to final court approval in the relevant jurisdiction and is scheduled to become effective on November 2, 2026. As of October 22, 2026, court approval in the relevant jurisdiction had been obtained for 35 of the 41 Agreements. There can be no assurance as to whether the requisite court approval will be obtained for the other Agreements or as to the timing of such approval. Under the terms of the Agreements, the Company paid an aggregate of $15.5 million to the attorneys general of the participating states and the District of Columbia (the "Participating Attorneys General"); paid a total amount of $60.0 million to a trust account to be used by a settlement administrator selected by a committee of the Participating Attorneys General for the purpose of remediating alleged consumer losses; and will provide debt relief in the form of a waiver of all outstanding balances to certain customers with open accounts as of December 1, 2025, aggregating to an estimated $634.0 million. Such payments and debt relief will not require the Company to record charges beyond amounts previously accrued and disclosed in the Company's financial statements. The Agreements also provide for the release by the attorneys general of specified claims relating to the matters resolved by the Agreements, subject to stated exclusions. In entering into the Agreements, the Company made no admission of wrongdoing or liability. The Agreements require the Company for five years to implement changes to its debt-collection practices for consumer loans originated after December 1, 2025 that meet specified criteria. The Agreements also require, among other things, that, for a seven-year period, the Company issue or require participating dealers to issue additional consumer-facing disclosures regarding vehicle financing, vehicle pricing, and ancillary products and maintain and/or establish policies and practices relating to, among other things, debt relief, affordability-related protections, dealer oversight and non-use of starter interruption devices. The Company believes these prescriptions and requirements are broadly consistent with regulatory expectations in the automotive finance industry and do not fundamentally alter the Company's business model or materially affect its business operations. The Agreements require that the Company provide annual reports addressing the Company's compliance with the Agreements to a monitoring committee for five years and maintain records necessary to demonstrate compliance for at least three years.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis should be read in conjunction with the consolidated financial statements and related notes included in Item 8 - Financial Statements and Supplementary Data, of our Annual Report on Form 10-K for the year ended December 31, 2025, as well as Part I - Item 1 - Financial Statements, of this Quarterly Report on Form 10-Q, which is incorporated herein by reference.

Overview

We make vehicle ownership possible by providing innovative financing solutions that enable automobile dealers to sell vehicles to consumers regardless of their credit history. Our financing programs are offered through a nationwide network of automobile dealers who benefit from sales of vehicles to consumers who otherwise could not obtain financing; from repeat and referral sales generated by these same customers; and from sales to customers responding to advertisements for our financing programs, but who actually end up qualifying for traditional financing.

For the three months ended September 30, 2026, the consolidated net loss was $56.6 million, or $5.43 per diluted share, compared to consolidated net income of $108.2 million, or $9.43 per diluted share, for the same period in 2025. The decrease was primarily due to an increase in provision for credit losses.

Our financial results for the three months ended September 30, 2026 included the following:

- **Consumer Loan assignment volume** reached 110,010 units and $1.4 billion, up 37.7% and 51.0%, respectively, compared to the third quarter of 2025, while unit volume per active Dealer increased by 15.2% compared to the third quarter of 2025.
- **Forecasted net cash flows** from our Loan portfolio declined 2.5% ($291.2 million), compared to a decline of 0.5% ($58.6 million) in the third quarter of 2025, primarily reflecting the impact of an adjustment to our methodology for forecasting the amount of future net cash flows.
- **Average balance of our Loan portfolio** increased to $8.1 billion, up 1.1% compared with the third quarter of 2025.
- **Share repurchases** totaled 269,150 shares (2.6% of the shares outstanding at the beginning of the quarter) for an aggregate cost of $161.6 million.
- **Total liquidity** stood at $1.2 billion as of September 30, 2026. Additionally, we completed a $600.0 million asset-backed financing, matching the largest Term ABS financing in our history and achieved our lowest credit spreads since late 2021.

For the nine months ended September 30, 2026, consolidated net income was $215.1 million, or $19.92 per diluted share, compared to consolidated net income of $301.9 million, or $25.50 per diluted share, for the same period in 2025. The decrease was primarily due to an increase in provision for credit losses.

Our financial results for the nine months ended September 30, 2026 included the following:

- **Consumer Loan assignment volume** reached 290,617 units and $3.5 billion, up 9.4% and 14.1%, respectively, compared to the first nine months of 2025.
- **Forecasted net cash flows** from our Loan portfolio declined 2.9% ($339.4 million), compared to a decline of 1.2% ($135.3 million) in the first nine months of 2025, primarily reflecting the impact of an adjustment to our methodology for forecasting the amount of future net cash flows.
- **Average balance of our Loan portfolio** was $8.0 billion, consistent with the first nine months of 2025.
- **Share repurchases** totaled 897,371 shares (8.4% of the shares outstanding at the beginning of the year) for an aggregate cost of $481.9 million.

Company highlights for the three months ended September 30, 2026 included the following:

- Enrolled 1,350 new Dealers in our programs and had a record 12,093 active Dealers during the quarter, reflecting continued engagement across our Dealer network.
- $37.3 million in Dealer Holdback paid to Dealers.
- Made continued progress executing our product roadmap, including the following initiatives, which contributed to increased volume growth:
  - **Scorecard update:** Launched a new scorecard that uses refreshed and additional data attributes to enhance our risk-assessment capabilities by credit profile, Dealer, vehicle, and deal structure.
  - **Segmentation:** Reorganized our sales force to improve alignment by dealer type, origination channel, and geography, with targeted teams for independent dealers, franchise dealers, and national dealer groups.

- **Reduced friction for Dealers:** Continued integration improvement with the aggregator platforms and enhanced the deal optimization tool, which reduced friction for Dealers who use Dealertrack, RouteOne, and DealerCenter, and resulted in higher volume with franchise and large independent Dealers.
- Settled claims related to a longstanding multi-state investigation and the New York state attorney general lawsuit without any admission of fault or wrongdoing by the Company and on terms not requiring the Company to record additional charges beyond amounts previously accrued and disclosed.
- Named one of *PEOPLE* magazine's 100 Companies That Care® by Great Place to Work® and *PEOPLE* magazine, for the fifth consecutive year, with a #11 ranking.

Critical Success Factors

Critical success factors include our ability to:
- accurately forecast Consumer Loan performance;
- access capital on acceptable terms; and
- maintain or grow Consumer Loan volume at the level and on the terms that we anticipate.

These factors support our long-term objective of maximizing economic profit, a non-GAAP financial measure we use to evaluate our financial results, determine profit-sharing for team members, and assess business decisions and strategies. Economic profit measures how efficiently we utilize our total capital, both debt and equity, and is a function of the return on capital in excess of the cost of capital and the amount of capital invested in the business.

Consumer Loan Metrics

At the time a Consumer Loan is submitted to us for assignment, we forecast future expected cash flows from the Consumer Loan. Based on the amount and timing of these forecasts and expected expense levels, an advance or one-time purchase payment is made to the related Dealer at a price designed to maximize economic profit.

We use a statistical model to estimate the expected collection rate for each Consumer Loan at the time of assignment. We continue to evaluate the expected collection rate for each Consumer Loan subsequent to assignment. Our evaluation becomes more accurate as the Consumer Loans age, as we use actual performance data in our forecast. By comparing our current expected collection rate for each Consumer Loan with the rate we projected at the time of assignment, we are able to assess the accuracy of our initial forecast. The following table compares our aggregated forecast of Consumer Loan collection rates as of September 30, 2026, with the aggregated forecasts as of June 30, 2026, December 31, 2025 and at the time of assignment, segmented by year of assignment:

Consumer Loan Assignment Year	Forecasted Collection Rate as of (1)				Current Forecast Variance from		
	September 30, 2026	June 30, 2026	December 31, 2025	Initial Forecast	June 30, 2026	December 31, 2025	Initial Forecast
2017	64.8 %	64.8 %	64.8 %	64.0 %	0.0 %	0.0 %	0.8 %
2018	65.6 %	65.6 %	65.5 %	63.6 %	0.0 %	0.1 %	2.0 %
2019	67.3 %	67.3 %	67.2 %	64.0 %	0.0 %	0.1 %	3.3 %
2020	68.1 %	68.1 %	68.0 %	63.4 %	0.0 %	0.1 %	4.7 %
2021	64.2 %	64.1 %	63.8 %	66.3 %	0.1 %	0.4 %	-2.1 %
2022	59.2 %	59.3 %	59.3 %	67.5 %	-0.1 %	-0.1 %	-8.3 %
2023	62.4 %	62.9 %	63.3 %	67.5 %	-0.5 %	-0.9 %	-5.1 %
2024	63.6 %	65.1 %	65.3 %	67.2 %	-1.5 %	-1.7 %	-3.6 %
2025	64.9 %	66.9 %	67.2 %	67.0 %	-2.0 %	-2.3 %	-2.1 %
2026 (2)	65.3 %	67.1 %	—	67.1 %	-1.8 %	—	-1.8 %

(1) Represents the total forecasted collections we expect to collect on the Consumer Loans as a percentage of the repayments that we were contractually owed on the Consumer Loans at the time of assignment, including both principal and interest. Forecasted collection rates are negatively impacted by canceled Consumer Loans because the contractual amount owed is not removed from the denominator used to calculate these rates.

(2) The forecasted collection rate for 2026 Consumer Loans as of September 30, 2026 includes both Consumer Loans that were in our portfolio as of June 30, 2026 and Consumer Loans assigned during the most recent quarter. The following table provides forecasted collection rates for each of these segments:

2026 Consumer Loan Assignment Period	Forecasted Collection Rate as of			Current Forecast Variance from	
	September 30, 2026	June 30, 2026	Initial Forecast	June 30, 2026	Initial Forecast
January 1, 2026 through June 30, 2026	64.7 %	67.1 %	67.2 %	-2.4 %	-2.5 %
July 1, 2026 through September 30, 2026	66.1 %	—	67.0 %	—	-0.9 %

For the three months ended September 30, 2026, forecasted collection rates declined for Consumer Loans assigned in 2023 through 2026 and were generally consistent with expectations at the start of the period for all other assignment years presented. For the nine months ended September 30, 2026, forecasted collection rates improved for Consumer Loans assigned in 2021, declined for Consumer Loans assigned in 2023 through 2026, and were generally consistent with expectations at the start of the period for all other assignment years presented.

The changes to our forecast of future net cash flows from our Loan portfolio (forecasted collections less forecasted Dealer Holdback payments) for each of the last eight quarters are shown in the following table:

(Dollars in millions)

Three Months Ended	Decrease in Forecasted Net Cash Flows	
	Total Loans	% Change from Forecast at Beginning of Period
December 31, 2024	$ (31.1)	-0.3 %
March 31, 2025	(20.9)	-0.2 %
June 30, 2025	(55.8)	-0.5 %
September 30, 2025	(58.6)	-0.5 %
December 31, 2025	(34.2)	-0.3 %
March 31, 2026	(9.1)	-0.1 %
June 30, 2026	(39.1)	-0.3 %
September 30, 2026	(291.2)	-2.5 %

The decreases in forecasted net cash flows for the quarterly periods presented above were composed of ordinary decreases in forecasted net cash flows and the following adjustments applied to our forecasting methodology:

During the third quarter of 2026, based on our analysis of historical Consumer Loan performance data and market trends, we adjusted our methodology for forecasting future net cash flows from our Loan portfolio. The adjustment reduced forecasted collection rates for Consumer Loans assigned to us in 2022 through 2026 to the levels we now expect for the life of these Consumer Loans. Prior to our making the adjustment in the third quarter of 2026, we had observed small but consistent quarterly underperformance of these Consumer Loans relative to forecasted cash flows and had made corresponding adjustments to our forecast each quarter. The underperformance of the Consumer Loans assigned to us in 2022 through 2026 had been most pronounced in the case of Consumer Loans in lower scorecard bands. Most of the impact of the forecast adjustment we made in the third quarter of 2026 is related to Consumer Loans assigned to us before the scorecard change we introduced in the second quarter of 2026. Changes in the amount and timing of forecasted net cash flows are recognized in the period of change as provision for credit losses. The implementation of this forecast adjustment late in the third quarter of 2026 reduced forecasted net cash flows by $185.2 million, or 1.5%, and increased provision for credit losses by $143.7 million.

During the second quarter of 2025, we applied an adjustment to our methodology for forecasting the amount of future net cash flows from our Loan portfolio, which reduced the forecasted collection rates for Consumer Loans assigned in 2024. Consumer Loans assigned in 2024 prior to the implementation of our scorecard adjustment during the third quarter of 2024 had underperformed relative to the forecast adjustment we implemented during the second quarter of 2024. Accordingly, in the second quarter of 2025, we applied an adjustment to that segment of the Consumer Loans assigned in 2024 to reduce forecasted collection rates to what we believed the ultimate collection rates would be based on these trends. Changes in the amount and timing of forecasted net cash flows are recognized in the period of change as a provision for credit losses. The implementation of this forecast adjustment during the second quarter of 2025 reduced forecasted net cash flows by $18.6 million, or 0.2%, and increased provision for credit losses by $16.5 million.

The following table presents information on Consumer Loan assignments for each of the last 10 years:

Consumer Loan Assignment Year	Average			Total Assignment Volume	
	Consumer Loan (1)	Advance (2)	Initial Loan Term (in months)	Unit Volume	Dollar Volume (2) (in millions)
2017	$ 20,230	$ 8,746	55	328,507	$ 2,873.1
2018	22,158	9,635	57	373,329	3,595.8
2019	23,139	10,174	57	369,805	3,772.2
2020	24,262	10,656	59	341,967	3,641.2
2021	25,632	11,790	59	268,730	3,167.8
2022	27,242	12,924	60	280,467	3,625.3
2023	27,025	12,475	61	332,499	4,147.8
2024	26,497	11,961	61	386,126	4,618.4
2025	25,423	11,428	60	337,411	3,856.1
2026 (3) (4)	26,077	11,916	60	290,617	3,463.0

(1) Represents the repayments that we were contractually owed on Consumer Loans at the time of assignment, which include both principal and interest.
(2) Represents advances paid to Dealers on Consumer Loans assigned under the Portfolio Program and one-time payments made to Dealers to purchase Consumer Loans assigned under the Purchase Program. Payments of Dealer Holdback are not included.
(3) Represents activity for the nine months ended September 30, 2026. Information in this table for each of the years prior to 2026 represents activity for all 12 months of that year.
(4) The averages for 2026 Consumer Loans include both Consumer Loans that were in our portfolio as of June 30, 2026 and Consumer Loans assigned during the most recent quarter. The following table provides averages for each of these segments:

2026 Consumer Loan Assignment Period	Average		
	Consumer Loan	Advance	Initial Loan Term (in months)
January 1, 2026 through June 30, 2026	$ 25,355	$ 11,449	60
July 1, 2026 through September 30, 2026	27,261	12,682	61

The profitability of our loans is primarily driven by the amount and timing of the net cash flows we receive from the spread between the forecasted collection rate and the advance rate, less operating expenses and the cost of capital. Forecasting collection rates accurately at Loan inception is difficult. With this in mind, we establish advance rates that are intended to allow us to achieve acceptable levels of profitability across our portfolio, even if collection rates are less than we initially forecast.

The following table presents aggregate forecasted Consumer Loan collection rates, advance rates, spreads (the forecasted collection rate less the advance rate), and forecasted future net cash flows as of September 30, 2026, as well as forecasted collection rates and spreads at the time of assignment. All amounts, unless otherwise noted, are presented as a percentage of the initial balance of the Consumer Loan (principal + interest). The table includes both Dealer Loans and Purchased Loans.

	Forecasted Collection %			Spread % as of		Forecasted Future Net Cash Flows (1)	
Consumer Loan Assignment Year	September 30, 2026	Initial Forecast	Advance %	September 30, 2026	Initial Forecast	September 30, 2026 (in millions)	% of Total
2017	64.8 %	64.0 %	43.2 %	21.6 %	20.8 %	$ 17.2	0.1 %
2018	65.6 %	63.6 %	43.5 %	22.1 %	20.1 %	39.9	0.3 %
2019	67.3 %	64.0 %	44.0 %	23.3 %	20.0 %	74.6	0.6 %
2020	68.1 %	63.4 %	43.9 %	24.2 %	19.5 %	129.6	1.1 %
2021	64.2 %	66.3 %	46.0 %	18.2 %	20.3 %	274.1	2.3 %
2022	59.2 %	67.5 %	47.4 %	11.8 %	20.1 %	642.3	5.3 %
2023	62.4 %	67.5 %	46.2 %	16.2 %	21.3 %	1,177.7	9.8 %
2024	63.6 %	67.2 %	45.1 %	18.5 %	22.1 %	2,193.2	18.2 %
2025	64.9 %	67.0 %	45.0 %	19.9 %	22.0 %	3,737.4	31.0 %
2026 (2) (3)	65.3 %	67.1 %	45.8 %	19.5 %	21.3 %	3,784.6	31.3 %
					Total	$ 12,070.6	100.0 %

(1) Represents the forecasted future collections we expect to collect on Consumer Loans less the forecasted future Dealer Holdback payments we expect to make to Dealers.
(2) Represents activity for the nine months ended September 30, 2026. Information in this table for each of the years prior to 2026 represents activity for all 12 months of that year.
(3) The forecasted collection rate, advance rate and spread for 2026 Consumer Loans as of September 30, 2026 include both Consumer Loans that were in our portfolio as of June 30, 2026 and Consumer Loans assigned during the most recent quarter. The following table provides forecasted collection rates, advance rates, and spreads for each of these segments:

	Forecasted Collection % as of			Spread % as of	
2026 Consumer Loan Assignment Period	September 30, 2026	Initial Forecast	Advance %	September 30, 2026	Initial Forecast
January 1, 2026 through June 30, 2026	64.7 %	67.2 %	45.2 %	19.5 %	22.0 %
July 1, 2026 through September 30, 2026	66.1 %	67.0 %	46.6 %	19.5 %	20.4 %

The risk of a material change in our forecasted collection rate declines as the Consumer Loans age. Because Consumer Loans assigned in 2022 and prior years represent less than 10% of total forecasted future net cash flows from Consumer Loans, changes in the forecasted collection rate for those Loans would generally be expected to have a relatively modest impact on total forecasted future net cash flows. In contrast, Consumer Loans assigned since 2022 represent a larger portion of expected future net cash flows, and a significant portion of their total forecasted collections has not yet been realized. Accordingly, changes in the forecasted collection rate for those more recent loans would generally be expected to have a more significant impact on total forecasted future net cash flows.

The spread as of September 30, 2026 ranges from 11.8% to 24.2%, on an annual basis, for Consumer Loans assigned over the last 10 years. The spreads with respect to 2019 and 2020 Consumer Loans have been positively impacted by Consumer Loan performance, which has exceeded our initial estimates by a greater margin than the other years presented. The spreads with respect to Consumer Loans assigned to us in 2021 through 2026 have been negatively impacted by Consumer Loan performance, which has been lower than our initial estimates by a greater margin than the other years presented. The lower spread for 2026 Consumer Loans relative to 2025 Consumer Loans as of September 30, 2026 reflects the net impact of two offsetting factors. A lower initial spread on 2026 Consumer Loans, primarily due to a higher advance rate, decreased the spread from 2025 to 2026. The impact of the lower initial spread was partially offset by Consumer Loan performance, as the performance of 2025 Consumer Loans has been lower than our initial estimates by a greater margin than 2026 Consumer Loans.

The following table compares our forecast of aggregate Consumer Loan collection rates as of September 30, 2026 with the forecasts at the time of assignment, for Dealer Loans and Purchased Loans separately:

	Dealer Loans			Purchased Loans		
	Forecasted Collection Rate as of (1)			Forecasted Collection Rate as of (1)		
Consumer Loan Assignment Year	September 30, 2026	Initial Forecast	Variance	September 30, 2026	Initial Forecast	Variance
2017	64.1 %	63.8 %	0.3 %	66.4 %	64.6 %	1.8 %
2018	65.0 %	63.6 %	1.4 %	66.8 %	63.5 %	3.3 %
2019	66.9 %	63.9 %	3.0 %	67.9 %	64.2 %	3.7 %
2020	67.9 %	63.3 %	4.6 %	68.4 %	63.6 %	4.8 %
2021	63.9 %	66.3 %	-2.4 %	64.7 %	66.3 %	-1.6 %
2022	58.4 %	67.3 %	-8.9 %	61.2 %	68.0 %	-6.8 %
2023	61.1 %	66.8 %	-5.7 %	65.9 %	69.4 %	-3.5 %
2024	62.4 %	66.3 %	-3.9 %	68.3 %	70.7 %	-2.4 %
2025	63.1 %	65.5 %	-2.4 %	70.0 %	71.5 %	-1.5 %
2026	63.8 %	65.8 %	-2.0 %	68.6 %	70.2 %	-1.6 %

(1) The forecasted collection rates presented for Dealer Loans and Purchased Loans reflect the Consumer Loan classification at the time of assignment. Forecasted collection rates are negatively impacted by canceled Consumer Loans because the contractual amount owed is not removed from the denominator used to calculate these rates.

The following table presents aggregate forecasted Consumer Loan collection rates, advance rates, and spreads (the forecasted collection rate less the advance rate) as of September 30, 2026 for Dealer Loans and Purchased Loans separately. All amounts are presented as a percentage of the initial balance of the Consumer Loan (principal + interest).

	Dealer Loans			Purchased Loans		
Consumer Loan Assignment Year	Forecasted Collection % (1)	Advance % (1)	Spread %	Forecasted Collection % (1)	Advance % (1)	Spread %
2017	64.1 %	42.1 %	22.0 %	66.4 %	45.8 %	20.6 %
2018	65.0 %	42.7 %	22.3 %	66.8 %	45.2 %	21.6 %
2019	66.9 %	43.1 %	23.8 %	67.9 %	45.6 %	22.3 %
2020	67.9 %	43.0 %	24.9 %	68.4 %	45.5 %	22.9 %
2021	63.9 %	45.1 %	18.8 %	64.7 %	47.7 %	17.0 %
2022	58.4 %	46.4 %	12.0 %	61.2 %	50.1 %	11.1 %
2023	61.1 %	44.8 %	16.3 %	65.9 %	49.8 %	16.1 %
2024	62.4 %	44.1 %	18.3 %	68.3 %	48.9 %	19.4 %
2025	63.1 %	43.2 %	19.9 %	70.0 %	50.4 %	19.6 %
2026	63.8 %	43.8 %	20.0 %	68.6 %	50.3 %	18.3 %

(1) The forecasted collection rates and advance rates presented for Dealer Loans and Purchased Loans reflect the Consumer Loan classification at the time of assignment.

Although the advance rate on Purchased Loans is higher as compared to the advance rate on Dealer Loans, Purchased Loans do not require us to pay Dealer Holdback.

The spread as of September 30, 2026 on 2026 Dealer Loans was 20.0%, as compared to a spread of 19.9% on 2025 Dealer Loans, reflecting the net impact of two offsetting factors. Consumer Loan performance increased the spread from 2025 to 2026, as the performance of 2025 Dealer Loans has been lower than our initial estimates by a greater margin than 2026 Dealer Loans. The impact of Consumer Loan performance was partially offset by a lower initial spread on 2026 Dealer Loans, due to the advance rate increasing by a greater margin than the initial forecast in our Dealer Loan portfolio.

The spread as of September 30, 2026 on 2026 Purchased Loans was 18.3%, as compared to a spread of 19.6% on 2025 Purchased Loans. The decrease was primarily a result of a lower initial spread on 2026 Purchased Loans, primarily due to a lower initial forecast in our Purchased Loan portfolio.

Consumer Loan Volume

The following table summarizes changes in Consumer Loan assignment volume in each of the last eight quarters as compared to the same period in the previous year:

	Year over Year Percent Change	
Three Months Ended	Unit Volume	Dollar Volume
December 31, 2024	0.3 %	-4.9 %
March 31, 2025	-10.1 %	-15.5 %
June 30, 2025	-14.6 %	-18.8 %
September 30, 2025	-16.5 %	-19.4 %
December 31, 2025	-9.1 %	-11.3 %
March 31, 2026	-4.3 %	-4.0 %
June 30, 2026	-1.0 %	0.1 %
September 30, 2026	37.7 %	51.0 %

Consumer Loan assignment volumes depend on a number of factors including (1) the overall demand for our financing programs and (2) the amount of capital available to fund new Loans. Our pricing strategy is intended to maximize the amount of economic profit we generate, within the confines of capital constraints.

Unit volume increased 37.7% while dollar volume increased 51.0% during the third quarter of 2026 as the number of active Dealers increased 18.8% and the average unit volume per active Dealer increased 15.2%. Dollar volume increased by more than unit volume during the third quarter of 2026 due to an increase in the average advance paid. The increase in the average advance paid was primarily the result of an increase in the average size of the Consumer Loans assigned.

The following table summarizes the changes in Consumer Loan unit volume and active Dealers:

	For the Three Months Ended September 30,			For the Nine Months Ended September 30,		
	2026	2025	% Change	2026	2025	% Change
Consumer Loan unit volume	110,010	79,916	37.7 %	290,617	265,680	9.4 %
Active Dealers (1)	12,093	10,180	18.8 %	15,601	14,483	7.7 %
Average volume per active Dealer	9.1	7.9	15.2 %	18.6	18.3	1.6 %
Consumer Loan unit volume from Dealers active both periods	85,087	68,719	23.8 %	249,212	238,966	4.3 %
Dealers active both periods	7,121	7,121	—	10,167	10,167	—
Average volume per Dealer active both periods	11.9	9.7	23.8 %	24.5	23.5	4.3 %

(1) Active Dealers are Dealers who have received funding for at least one Consumer Loan during the period.

The following table provides additional information on the changes in Consumer Loan unit volume and active Dealers:

	For the Three Months Ended September 30,			For the Nine Months Ended September 30,		
	2026	2025	% Change	2026	2025	% Change
Consumer Loan unit volume from new active Dealers	5,173	2,924	76.9 %	26,333	22,627	16.4 %
New active Dealers (1)	1,313	1,012	29.7 %	3,788	3,301	14.8 %
Average volume per new active Dealer	3.9	2.9	34.5 %	7.0	6.9	1.4 %
Attrition (2)	-14.0 %	-18.9 %		-10.1 %	-10.9 %	

(1) New active Dealers are Dealers who enrolled in our program and have received funding for their first Loan from us during the period.
(2) Attrition is measured according to the following formula: decrease in Consumer Loan unit volume from Dealers who have received funding for at least one Loan during the comparable period of the prior year but did not receive funding for any Loans during the current period divided by prior year comparable period Consumer Loan unit volume.

The following table shows the percentage of Consumer Loans assigned to us as Dealer Loans and Purchased Loans for each of the last eight quarters:

	Unit Volume		Dollar Volume	
Three Months Ended	Dealer Loans	Purchased Loans	Dealer Loans	Purchased Loans
December 31, 2024	78.7 %	21.3 %	77.7 %	22.3 %
March 31, 2025	77.0 %	23.0 %	75.1 %	24.9 %
June 30, 2025	71.6 %	28.4 %	68.3 %	31.7 %
September 30, 2025	73.1 %	26.9 %	70.6 %	29.4 %
December 31, 2025	74.7 %	25.3 %	72.4 %	27.6 %
March 31, 2026	72.0 %	28.0 %	69.2 %	30.8 %
June 30, 2026	68.5 %	31.5 %	65.2 %	34.8 %
September 30, 2026	67.2 %	32.8 %	64.3 %	35.7 %

As of September 30, 2026 and December 31, 2025, the net Dealer Loans receivable balance was 70.0% and 72.1%, respectively, of the total net Loans receivable balance.

Results of Operations

The net Loan income (finance charge revenue less provision for credit losses expense) that we recognize over the life of a Loan equals the cash we collect from the underlying Consumer Loan less the cash we pay to the Dealer. We believe the economics of our business are best exhibited by recognizing net Loan income on a level-yield basis over the life of the Loan based on expected future net cash flows. Under the GAAP methodology we employ, which is known as the current expected credit loss model, or CECL, we are required to recognize:

- a significant provision for credit losses expense at the time of the Loan's assignment to us for contractual net cash flows we do not expect to realize; and
- finance charge revenue in subsequent periods that is significantly in excess of our expected yield.

Due to the GAAP treatment of contractual net cash flows we do not expect to realize at the time of loan assignment (i.e. significant expense at the time of loan assignment, which is offset by higher revenue in subsequent periods), we do not believe the GAAP methodology we employ provides sufficient transparency into the economics of our business, including our results of operations, financial condition, and financial leverage. For additional information, see Note 3 and Note 6 to the consolidated financial statements contained in Part I - Item 1 of this Quarterly Report on Form 10-Q, which is incorporated herein by reference.

Three Months Ended September 30, 2026 Compared to Three Months Ended September 30, 2025

The following is a discussion of our results of operations and income statement data on a consolidated basis.

(Dollars in millions, except per share data)	For the Three Months Ended September 30,			
	2026	2025	$ Change	% Change
Revenue:				
Finance charges	$ 550.9	$ 539.4	$ 11.5	2.1 %
Premiums earned	25.3	24.1	1.2	5.0 %
Other income	18.4	18.9	(0.5)	-2.6 %
Total revenue	594.6	582.4	12.2	2.1 %
Costs and expenses:				
Salaries and wages	75.7	85.5	(9.8)	-11.5 %
General and administrative	27.3	36.3	(9.0)	-24.8 %
Sales and marketing	29.4	24.8	4.6	18.5 %
Total operating expenses	132.4	146.6	(14.2)	-9.7 %
Provision for credit losses on forecast changes	281.9	88.1	193.8	220.0 %
Provision for credit losses on new Consumer Loan assignments	129.0	63.9	65.1	101.9 %
Total provision for credit losses	410.9	152.0	258.9	170.3 %
Interest	107.2	116.3	(9.1)	-7.8 %
Provision for claims	17.6	18.6	(1.0)	-5.4 %
Total costs and expenses	668.1	433.5	234.6	54.1 %
Income (loss) before provision (benefit) for income taxes	(73.5)	148.9	(222.4)	*
Provision (benefit) for income taxes	(16.9)	40.7	(57.6)	*
Net income (loss)	$ (56.6)	$ 108.2	$ (164.8)	*
Net income (loss) per share:				
Basic	$ (5.43)	$ 9.62	$ (15.05)	*
Diluted	$ (5.43)	$ 9.43	$ (14.86)	*
Weighted average shares outstanding:				
Basic	10,416,624	11,248,227	(831,603)	-7.4 %
Diluted	10,416,624	11,472,729	(1,056,105)	-9.2 %

*Not meaningful.

Finance Charges. The increase of $11.5 million, or 2.1%, was the result of increases in the average yield on our Loan portfolio and in the average net Loans receivable balance, as follows:

(Dollars in millions)	For the Three Months Ended September 30,		
	2026	2025	Change
Average net Loans receivable balance	$ 8,075.0	$ 7,990.5	$ 84.5
Average yield on our Loan portfolio	27.3 %	27.0 %	0.3 %

The following table summarizes the impact each component had on the overall increase in finance charges for the three months ended September 30, 2026:

(In millions)	Year over Year Change
Impact on finance charges:	**For the Three Months Ended September 30, 2026**
Due to an increase in the average yield	$ 5.8
Due to an increase in the average net Loans receivable balance	5.7
Total increase in finance charges	$ 11.5

The increase in the average yield on our Loan portfolio was primarily due to higher contractual yields on more recent Consumer Loan assignments. The increase in the average net Loans receivable balance was primarily due to the dollar volume of new Consumer Loan assignments exceeding the principal collected on Loans receivable.

Operating Expenses. The decrease of $14.2 million, or 9.7%, was due to:

- A decrease in salaries and wages expense of $9.8 million, or 11.5%, primarily due to (i) a reduction in headcount, (ii) a decrease in fringe benefits, primarily due to lower medical claims and a lower number of team members participating in the plan, and (iii) a decrease in stock-based compensation expense, primarily due to the retirements of senior leaders in 2026. These decreases were partially offset by an increase in severance expense in the third quarter of 2026.
- A decrease in general and administrative expense of $9.0 million, or 24.8%, primarily due to the recognition of a $15.0 million contingent loss during the three months ended September 30, 2025 related to previously disclosed legal matters. The decrease was partially offset by higher professional services costs related to strategic market analysis initiatives.
- An increase in sales and marketing expense of $4.6 million, or 18.5%, primarily due to an increase in sales commissions related to growth in Consumer Loan assignment volume.

Provision for Credit Losses. The increase of $258.9 million, or 170.3%, was due to increases in provision for credit losses for forecast changes and provision for credit losses on new Consumer Loan assignments.

We recognize provision for credit losses on new Consumer Loan assignments for contractual net cash flows that are not expected to be realized at the time of assignment. We also recognize provision for credit losses on forecast changes in the amount and timing of expected future net cash flows subsequent to assignment. The following table summarizes the provision for credit losses for each of these components:

(In millions)	For the Three Months Ended September 30,		
Impact on provision for credit losses	**2026**	**2025**	**Change**
Forecast changes	$ 281.9	$ 88.1	$ 193.8
New Consumer Loan assignments	129.0	63.9	65.1
Total	$ 410.9	$ 152.0	$ 258.9

The increase in provision for credit losses related to forecast changes in the third quarter of 2026 compared to the third quarter of 2025 reflected a decline in Consumer Loan performance and changes in forecasted net cash flow timing, primarily due to a downward forecasting adjustment during the third quarter of 2026. During the third quarter of 2026, we decreased our estimate of future net cash flows by $291.2 million, or 2.5%, and slowed our forecasted net cash flow timing. The $291.2 million decrease in forecasted net cash flows for the third quarter of 2026 was composed of an ordinary decrease in forecasted net cash flows of $106.0 million, or 1.0%, and an adjustment applied to our forecasting methodology, which upon implementation late in the third quarter of 2026, reduced forecasted net cash flows by $185.2 million, or 1.5%, and increased our provision for credit losses by $143.7 million. During the third quarter of 2026, based on our analysis of historical Consumer Loan performance data and market trends, we adjusted our methodology for forecasting future net cash flows from our Loan portfolio. The adjustment reduced forecasted collection rates for Consumer Loans assigned to us in 2022 through 2026 to the levels we now expect for the life of these Consumer Loans. Prior to our making the adjustment in the third quarter of 2026, we had observed small but consistent quarterly underperformance of these Consumer Loans relative to forecasted cash flows and had made corresponding adjustments to our forecast each quarter. The underperformance of the Consumer Loans assigned to us in 2022 through 2026 had been most pronounced in the case of Consumer Loans in lower scorecard bands. Most of the impact of the forecast adjustment we made in the third quarter of 2026 is related to Consumer Loans assigned to us before the scorecard change we introduced in the second quarter of 2026.

During the third quarter of 2025, we decreased our estimate of future net cash flows by $58.6 million, or 0.5%, to reflect a decline in forecasted collection rates during the period and slowed our forecasted net cash flow timing to reflect lower-than-expected Consumer Loan prepayments, which remained below historical averages.

The 101.9% increase in provision for credit losses on new Consumer Loan assignments was due to a 46.7% increase in the average provision per Consumer Loan assignment and a 37.7% increase in Consumer Loan assignment unit volume. The increase in the average provision per Consumer Loan assignment was primarily due to a higher average provision for Purchased Loans, driven by a lower initial forecast and spread, and a greater proportion of Purchased Loans in the mix of Consumer Loan assignments received during the third quarter of 2026.

Interest. The decrease in interest expense of $9.1 million, or 7.8%, was primarily due to a decrease in our average cost of debt.

The following table presents the change in interest expense, average outstanding debt balance, and average cost of debt for the three months ended September 30, 2026 as compared to the three months ended September 30, 2025:

(Dollars in millions)	For the Three Months Ended September 30,		
	2026	2025	Change
Interest expense	$ 107.2	$ 116.3	$ (9.1)
Average outstanding debt balance	6,446.9	6,400.1	46.8
Average cost of debt	6.7 %	7.3 %	-0.6 %

Provision for Income Taxes. For the three months ended September 30, 2026, the effective income tax rate decreased to 23.0% from 27.3% for the same period in 2025. The decrease was primarily due to (i) a revision of deferred tax estimates during the third quarter of 2025 reflecting recent state tax law changes, which increased our effective income tax rate for that period, and (ii) the impact of non-deductible executive compensation expense, which in the third quarter of 2026 reduced, rather than increased, our effective income tax rate, as we had a pre-tax loss in the period, compared to pre-tax income in the third quarter of 2025. For additional information, see Note 10 to the consolidated financial statements contained in Part I - Item 1 of this Quarterly Report on Form 10-Q, which is incorporated herein by reference.

Nine Months Ended September 30, 2026 Compared to Nine Months Ended September 30, 2025

The following is a discussion of our results of operations and income statement data on a consolidated basis.

(Dollars in millions, except per share data)	For the Nine Months Ended September 30,			
	2026	2025	$ Change	% Change
Revenue:				
Finance charges	$ 1,635.5	$ 1,606.8	$ 28.7	1.8 %
Premiums earned	73.1	71.7	1.4	2.0 %
Other income	53.4	58.8	(5.4)	-9.2 %
Total revenue	1,762.0	1,737.3	24.7	1.4 %
Costs and expenses:				
Salaries and wages	242.4	257.8	(15.4)	-6.0 %
General and administrative	78.2	103.6	(25.4)	-24.5 %
Sales and marketing	87.1	76.2	10.9	14.3 %
Total operating expenses	407.7	437.6	(29.9)	-6.8 %
Provision for credit losses on forecast changes	417.9	265.7	152.2	57.3 %
Provision for credit losses on new Consumer Loan assignments	291.8	220.8	71.0	32.2 %
Total provision for credit losses	709.7	486.5	223.2	45.9 %
Interest	323.0	349.1	(26.1)	-7.5 %
Provision for claims	51.5	54.5	(3.0)	-5.5 %
Loss on extinguishment of debt	—	1.2	(1.2)	— %
Total costs and expenses	1,491.9	1,328.9	163.0	12.3 %
Income before provision for income taxes	270.1	408.4	(138.3)	-33.9 %
Provision for income taxes	55.0	106.5	(51.5)	-48.4 %
Net income	$ 215.1	$ 301.9	$ (86.8)	-28.8 %
Net income per share:				
Basic	$ 20.40	$ 25.95	$ (5.55)	-21.4 %
Diluted	$ 19.92	$ 25.50	$ (5.58)	-21.9 %
Weighted average shares outstanding:				
Basic	10,543,527	11,634,670	(1,091,143)	-9.4 %
Diluted	10,800,420	11,837,887	(1,037,467)	-8.8 %

Finance Charges. The increase of $28.7 million, or 1.8%, was primarily the result of an increase in the average yield on our Loan portfolio, as follows:

(Dollars in millions)	For the Nine Months Ended September 30,		
	2026	2025	Change
Average net Loans receivable balance	$ 7,974.0	$ 7,961.5	$ 12.5
Average yield on our Loan portfolio	27.3 %	26.9 %	0.4 %

The following table summarizes the impact each component had on the overall increase in finance charges for the nine months ended September 30, 2026:

(In millions)	Year over Year Change
Impact on finance charges:	**For the Nine Months Ended September 30, 2026**
Due to an increase in the average yield	$ 26.2
Due to an increase in the average net Loans receivable balance	2.5
Total increase in finance charges	$ 28.7

The increase in the average yield of our Loan portfolio was primarily due to higher contractual yields on more recent Consumer Loan assignments. The increase in the average net Loans receivable balance was primarily due to the dollar volume of new Consumer Loan assignments exceeding the principal collected on Loans receivable.

Operating Expenses. The decrease of $29.9 million, or 6.8%, was due to:

- A decrease in general and administrative expense of $25.4 million, or 24.5%, primarily due to the recognition of a $38.4 million contingent loss during the nine months ended September 30, 2025 related to previously disclosed legal matters, partially offset by higher professional services costs related to strategic market analysis initiatives and an increase in technology systems expenses.
- A decrease in salaries and wages expense of $15.4 million, or 6.0%, primarily due to (i) a reduction in headcount and (ii) a decrease in fringe benefits, primarily due to a lower number of team members participating in the plan and lower medical claims. The impact of team member separation costs on operating expenses in the nine months ended September 30, 2026 was not material, as higher severance expense was substantially offset by lower stock-based compensation expense.
- An increase in sales and marketing expense of $10.9 million, or 14.3%, primarily due to increases in (i) sales commissions related to growth in Consumer Loan assignment volume, (ii) advertising expenses, and (iii) the size of our sales force.

Provision for Credit Losses. The increase of $223.2 million, or 45.9%, was due to increases in provision for credit losses on forecast changes and provision for credit losses on new Consumer Loan assignments.

We recognize provision for credit losses on new Consumer Loan assignments for contractual net cash flows that are not expected to be realized at the time of assignment. We also recognize provision for credit losses on forecast changes in the amount and timing of expected future net cash flows subsequent to assignment. The following table summarizes the provision for credit losses for each of these components:

(In millions)	For the Nine Months Ended September 30,		
Provision for Credit Losses	**2026**	**2025**	**Change**
Forecast changes	$ 417.9	$ 265.7	$ 152
New Consumer Loan assignments	291.8	220.8	71
Total	$ 709.7	$ 486.5	$ 223

The increase in provision for credit losses related to forecast changes during the first nine months of 2026 compared to the first nine months of 2025 reflected a decline in Consumer Loan performance and changes in forecasted net cash flow timing, primarily due to a downward forecasting adjustment during the third quarter of 2026 that was larger than the downward forecasting adjustment during the second quarter of 2025. During the first nine months of 2026, we decreased our estimate of future net cash flows by $339.4 million, or 2.9%, to reflect a decline in forecasted collection rates during the period and slowed our forecasted net cash flow timing. The $339.4 million decrease in forecasted net cash flows for the first nine months of 2026 was composed of an ordinary decrease in forecasted net cash flows of $154.2 million, or 1.4%, and an adjustment applied to our forecasting methodology, which upon implementation late in the third quarter of 2026, reduced forecasted net cash flows by $185.2 million, or 1.5%, and increased our provision for credit losses by $143.7 million. During the third quarter of 2026, based on our analysis of historical Consumer Loan performance data and market trends, we adjusted our methodology for forecasting future net cash flows from our loan portfolio. The adjustment reduced forecasted collection rates for Consumer Loans assigned to us in 2022 through 2026 to the levels we now expect for the life of these Consumer Loans. Prior to our making the adjustment in the third quarter of 2026, we had observed small but consistent quarterly underperformance of these Consumer Loans relative to forecasted cash flows and had made corresponding adjustments to our forecast each quarter. The underperformance of the Consumer Loans assigned to us in 2022 through 2026 had been most pronounced in the case of

Consumer Loans in lower scorecard bands. Most of the impact of the forecast adjustment we made in the third quarter of 2026 is related to Consumer Loans assigned to us before the scorecard change we introduced in the second quarter of 2026.

During the first nine months of 2025, we decreased our estimate of future net cash flows by $135.3 million, or 1.2%, to reflect a decline in forecasted collection rates during the period and slowed our forecasted net cash flow timing to reflect lower-than-expected Consumer Loan prepayments, which remained below historical averages. The $135.3 million decrease in forecasted net cash flows for the first nine months of 2025 was composed of an ordinary decrease in forecasted net cash flows of $116.7 million, or 1.0%, and an adjustment applied to our forecasting methodology, which upon implementation, reduced forecasted net cash flows by $18.6 million, or 0.2%, and increased our provision for credit losses by $16.5 million. Consumer Loans assigned in 2024 prior to the implementation of our scorecard adjustment during the third quarter of 2024 had underperformed relative to the forecast adjustment we implemented during the second quarter of 2024. Accordingly, during the second quarter of 2025, we applied an adjustment to that segment of the Consumer Loans assigned in 2024 to reduce forecasted collection rates to what we believed the ultimate collection rates would be based on these trends.

For additional information, see Note 6 to the consolidated financial statements contained in Part I - Item 1 of this Quarterly Report on Form 10-Q, which is incorporated herein by reference.

The 32.2% increase in provision for credit losses on new Consumer Loan assignments was due to a 20.8% increase in the average provision per Consumer Loan assignment and a 9.4% increase in Consumer Loan assignment unit volume. The increase in the average provision per Consumer Loan assignment was primarily due to a higher average provision for Purchased Loans, driven by a lower initial forecast and spread, and a greater proportion of Purchased Loans in the mix of Consumer Loan assignments received during 2026.

Interest. The decrease in interest expense of $26.1 million, or 7.5%, was due to decreases in our average cost of debt and average outstanding debt balance.

The following table presents the change in interest expense, average outstanding debt balance, and average cost of debt for the nine months ended September 30, 2026 as compared to the nine months ended September 30, 2025:

(Dollars in millions)	For the Nine Months Ended September 30,		
	2026	2025	Change
Interest expense	$ 323.0	$ 349.1	$ (26.1)
Average outstanding debt balance	6,357.2	6,460.7	(103.5)
Average cost of debt	6.8 %	7.2 %	-0.4 %

Provision for Income Taxes. For the nine months ended September 30, 2026, our effective income tax rate decreased to 20.4% from 26.1% for the nine months ended September 30, 2025. The decrease was primarily due to (i) a decrease in state and local income taxes due to a decrease in the proportion of our consolidated net income reserved for uncertain tax positions and (ii) a research and development tax credit recognized in 2026.

For additional information, see Note 10 to the consolidated financial statements contained in Part I - Item 1 of this Quarterly Report on Form 10-Q, which is incorporated herein by reference.

Liquidity and Capital Resources

We need capital to maintain and grow our business and seek to access such capital on acceptable terms by maintaining consistent financial performance, modest financial leverage, and multiple funding sources. Our primary sources of capital are cash flows from operating activities, collections of Consumer Loans, and borrowings under: (1) our revolving secured line of credit facility; (2) Warehouse facilities; (3) Term ABS financings; and (4) senior notes. There are various restrictive covenants to which we are subject under each financing arrangement, and we were in compliance with those covenants as of September 30, 2026. For information regarding these financings and the covenants included in the related documents, see Note 9 to the consolidated financial statements contained in Part I - Item 1 of this Quarterly Report on Form 10-Q, which is incorporated herein by reference.

We endeavor to operate conservatively, with low leverage and significant unused capacity on our revolving credit facilities. While forecasting collection rates involves inherent uncertainty, particularly in periods of economic volatility, our operating model is designed to maintain appropriate margins of safety across the portfolio.

Our securitization structures incorporate multiple forms of credit enhancement, including overcollateralization, subordination, and reserve accounts. Historically, our securitization trusts have paid all required principal and interest on time and have not experienced early amortization or other adverse performance events. Based on current estimates, we believe expected cash flows from our portfolio provide substantial coverage relative to our obligations.

On January 15, 2026, we extended the date on which our $100.0 million Term ABS 2021-1 financing will cease to revolve from February 17, 2026 to January 18, 2028. The interest rate on borrowings under the financing was decreased from the Secured Overnight Financing Rate (“SOFR”) plus 220 basis points to SOFR plus 140 basis points.

On May 5, 2026, we completed a $450.0 million Term ABS financing, which was used to repay outstanding indebtedness and for general corporate purposes. The financing has an expected average annualized cost of 5.2% (including upfront fees and other costs), and it will revolve for 24 months, after which it will amortize based upon the cash flows on the underlying Loans.

On June 9, 2026, we extended the maturity of our revolving secured line of credit facility from June 22, 2028 to June 22, 2029. The interest rate on borrowings under the facility was decreased from (i) at our option, SOFR plus 197.5 basis points or the prime rate plus 87.5 basis points to (ii) at our option, SOFR plus 175.0 basis points or the prime rate plus 75.0 basis points.

On August 20, 2026, we completed a $600.0 million Term ABS financing, which was used to repay outstanding indebtedness and for general corporate purposes. The financing has an expected average annualized cost of 5.5% (including upfront fees and other costs), and it will revolve for 24 months, after which it will amortize based upon the cash flows on the underlying Loans.

On September 15, 2026, we extended the date on which our $500.0 million Warehouse Facility II will cease to revolve from September 20, 2027 to September 15, 2028. The interest rate on borrowings under the facility was decreased from SOFR plus 185 basis points to SOFR plus 175 basis points.

On September 15, 2026, we extended the date on which the $500.0 million Term ABS 2019-2 financing will cease to revolve from September 15, 2026 to September 15, 2028 and increased the interest rate under the financing from 5.43% to 5.83%.

Cash and cash equivalents were $1.3 million as of September 30, 2026 and $22.8 million as of December 31, 2025. As of September 30, 2026 and December 31, 2025, we had $1,218.8 million and $1,627.7 million, respectively, in unused and available revolving lines of credit. Our total balance sheet indebtedness as of September 30, 2026 and December 31, 2025 was $6,723.7 million and $6,353.9 million, respectively.

A summary of our scheduled principal debt maturities as of September 30, 2026 is as follows:

(In millions)

Year	Scheduled Principal Debt Maturities (1)
Remainder of 2026	$ 475.6
2027	2,135.0
2028	2,202.2
2029	1,286.0
2030	655.6
Over five years	—
Total	$ 6,754.4

(1) The principal maturities of certain financings are estimated based on forecasted collections.

Based upon anticipated cash flows, management believes that cash flows from operations and our various financing alternatives will provide sufficient financing for debt maturities and for future operations. Our ability to borrow funds may be impacted by economic and financial market conditions. If the various financing alternatives were to become limited or unavailable to us, our operations and liquidity could be materially and adversely affected.

Critical Accounting Estimates

Our consolidated financial statements are prepared in accordance with GAAP. The preparation of these financial statements requires management to make estimates and judgments that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. On an ongoing basis, we review our accounting policies, assumptions, estimates, and judgments to ensure that our financial statements are presented fairly and in accordance with GAAP. Item 7 of our Annual Report on Form 10-K for the year ended December 31, 2025 discusses several critical accounting estimates, which we believe involve a high degree of judgment and complexity. There have been no material changes to the estimates and assumptions associated with these critical accounting estimates from those discussed in our Annual Report on Form 10-K for the year ended December 31, 2025, except as described below.

During the third quarter of 2026, based on our analysis of historical Consumer Loan performance data and market trends, we applied an adjustment to our estimate of future net cash flows from our loan portfolio. The adjustment reduced forecasted collection rates for Consumer Loans assigned to us in 2022 through 2026 to the levels we now expect for the life of these Consumer Loans. Prior to our making the adjustment in the third quarter of 2026, we had observed small but consistent quarterly underperformance of these Consumer Loans relative to forecasted cash flows and had made corresponding adjustments to our forecast each quarter. The underperformance of the Consumer Loans assigned to us in 2022 through 2026 had been most pronounced in the case of Consumer Loans in lower scorecard bands. Most of the impact of the forecast adjustment we made in the third quarter of 2026 is related to Consumer Loans assigned to us before the scorecard change we introduced in the second quarter of 2026. Changes in the amount and timing of forecasted net cash flows are recognized in the period of change as provision for credit losses. The implementation of this forecast adjustment late in the third quarter of 2026 reduced forecasted net cash flows by $185.2 million, or 1.5%, and increased provision for credit losses by $143.7 million.

Forward-Looking Statements

We make forward-looking statements in this report and may make such statements in future filings with the Securities and Exchange Commission ("SEC"). We may also make forward-looking statements in our press releases or other public or shareholder communications. Our forward-looking statements are subject to risks and uncertainties and include information about our expectations and possible or assumed future results of operations. When we use any of the words "may," "will," "should," "believe," "expect," "anticipate," "assume," "forecast," "estimate," "intend," "plan," "target," or similar expressions, we are making forward-looking statements.

We claim the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995 for all of our forward-looking statements. These forward-looking statements represent our outlook only as of the date of this report. While we believe that our forward-looking statements are reasonable, actual results could differ materially since the statements are based on our current expectations, which are subject to risks and uncertainties. Factors that might cause such a difference include, but are not limited to, the factors set forth in Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2025, other risk factors discussed herein or listed from time to time in our reports filed with the SEC, and the following:

Industry, Operational, and Macroeconomic Risks

- Our inability to accurately forecast and estimate the amount and timing of future collections could have a material adverse effect on results of operations.
- Due to competition from traditional financing sources and non-traditional lenders, we may not be able to compete successfully.
- Adverse changes in economic conditions, the automobile or finance industries, or the non-prime consumer market could adversely affect our financial position, liquidity, and results of operations, the ability of key vendors that we depend on to supply us with services, and our ability to enter into future financing transactions.
- Reliance on third parties to administer our ancillary product offerings could adversely affect our business and financial results.
- We are dependent on our senior management, and the loss of any of these individuals or an inability to hire additional team members could adversely affect our ability to operate profitably.
- Our reputation is a key asset to our business, and our business may be affected by how we are perceived in the marketplace.
- An outbreak of contagious disease or other public health emergency could materially and adversely affect our business, financial condition, liquidity, and results of operations.
- The concentration of Dealers in several states could adversely affect us.

- Reliance on our outsourced business functions could adversely affect our business.
- Our ability to hire and retain foreign engineering personnel could be hindered by immigration restrictions.
- We may be unable to execute our business strategy due to current economic conditions.
- Natural disasters, climate change, military conflicts, acts of war, terrorist attacks and threats, or the escalation of military activity in response to terrorist attacks or otherwise may negatively affect our business, financial condition, and results of operations.
- Governmental or market responses to climate change and related environmental issues could have a material adverse effect on our business.
- A small number of our shareholders have the ability to significantly influence matters requiring shareholder approval and such shareholders have interests which may conflict with the interests of our other security holders.

Capital and Liquidity Risks

- We may be unable to continue to access or renew funding sources and obtain capital needed to maintain and grow our business.
- The terms of our debt limit how we conduct our business.
- A violation of the terms of our asset-backed secured financings or revolving secured warehouse facilities could have a material adverse impact on our operations.
- Our substantial debt could negatively impact our business, prevent us from satisfying our debt obligations, and adversely affect our financial condition.
- We may not be able to generate sufficient cash flows to service our outstanding debt and fund operations and may be forced to take other actions to satisfy our obligations under such debt.
- Interest rate fluctuations may adversely affect our borrowing costs, profitability, and liquidity.
- Reduction in our credit rating could increase the cost of our funding from, and restrict our access to, the capital markets and adversely affect our liquidity, financial condition, and results of operations.
- We may incur substantially more debt and other liabilities. This could exacerbate further the risks associated with our current debt levels.
- The conditions of the U.S. and international capital markets may adversely affect lenders with which we have relationships, causing us to incur additional costs and reducing our sources of liquidity, which may adversely affect our financial position, liquidity, and results of operations.

Technology and Cybersecurity Risks

- Our dependence on technology could have a material adverse effect on our business.
- We depend on secure information technology, and a breach of our systems or those of our third-party service providers could result in our experiencing significant financial, legal, and reputational exposure and could materially adversely affect our business, financial condition, and results of operations.
- Our use of electronic contracts could impact our ability to perfect our ownership or security interest in Consumer Loans.
- Failure to properly safeguard our proprietary business information or confidential consumer and team member personal information could subject us to liability, decrease our profitability, and damage our reputation.
- The development and use of artificial intelligence presents risks and challenges that may adversely impact our business.

Legal and Regulatory Risks

- Litigation we are involved in from time to time may adversely affect our financial condition, results of operations, and cash flows.
- Changes in tax laws and the resolution of uncertain income tax matters could have a material adverse effect on our results of operations and cash flows from operations.
- The regulations to which we are or may become subject could result in a material adverse effect on our business.

Other factors not currently anticipated by management may also materially and adversely affect our business, financial condition, and results of operations. We do not undertake, and expressly disclaim any obligation, to update or alter our statements whether as a result of new information, future events, or otherwise, except as required by applicable law.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.

Refer to our Annual Report on Form 10-K for the year ended December 31, 2025 for a complete discussion of our market risk. There have been no material changes to the market risk information included in our Annual Report on Form 10-K for the year ended December 31, 2025.

ITEM 4. CONTROLS AND PROCEDURES.

(a) *Disclosure Controls and Procedures.* Our management, with the participation of our principal executive and principal financial officer, has evaluated the effectiveness of our disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")) as of the end of the period covered by this report. Based on such evaluation, our principal executive officer and principal financial officer have concluded that, as of the end of such period, our disclosure controls and procedures are effective in recording, processing, summarizing, and reporting, on a timely basis, information required to be disclosed by us in the reports that we file or submit under the Exchange Act and are effective in ensuring that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is accumulated and communicated to our management, including our principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure.

(b) *Internal Control Over Financial Reporting.* There have not been any changes in our internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the fiscal quarter to which this report relates that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II. - OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

In the normal course of business and as a result of the consumer-oriented nature of the industry in which we operate, we and other industry participants are frequently subject to various consumer claims, litigation, and regulatory investigations seeking damages, fines, and statutory penalties. The claims allege, among other theories of liability, violations of state, federal, and foreign truth-in-lending, credit availability, credit reporting, consumer protection, warranty, debt collection, insurance, and other consumer-oriented laws and regulations, including claims seeking damages under the TCPA, for alleged physical and mental harm relating to the repossession and sale of consumers' vehicles and other debt collection activities. As the assignee of Consumer Loans originated by Dealers, we may also be named as a co-defendant in lawsuits filed by consumers principally against Dealers. We may also have disputes and litigation with Dealers. The claims may allege, among other theories of liability, that we breached the Dealer servicing agreement. We may also have disputes and litigation with vendors and other third parties. The claims may allege, among other theories of liability, that we breached a license agreement or contract. The damages, fines, and penalties that may be claimed by consumers, regulatory agencies, Dealers, vendors, or other third parties in these types of matters can be substantial. The relief requested by plaintiffs varies but may include requests for compensatory, statutory, and punitive damages and injunctive relief, and plaintiffs may seek treatment as purported class actions or they may file individual arbitration demands for which arbitration providers may request separate filing fees. An adverse ultimate disposition in any action to which we are a party or otherwise subject, or the requirement to pay filing fees for a large number of individual arbitration demands, could have a material adverse impact on our financial position, liquidity, and results of operations.

For a description of significant litigation to which we are a party, see Note 15 to the consolidated financial statements contained in Part I - Item 1 of this Quarterly Report on Form 10-Q, which is incorporated herein by reference.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

Stock Repurchases

The following table summarizes stock repurchases for the three months ended September 30, 2026:

ISSUER PURCHASES OF EQUITY SECURITIES

Period	Total Number of Shares Purchased		Average Price Paid per Share (1)	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (2)	Maximum Number of Shares that May Yet Be Purchased Under the Plans or Programs (2)
July 1 to July 31, 2026	189	(3)	$ 608.01	—	1,153,618
August 1 to August 31, 2026	144,028	(4)	594.75	143,815	1,009,803
September 1 to September 30, 2026	124,933	(5)	596.39	124,840	884,963
Total	269,150		595.52	268,655	

(1) Average price paid per share excludes excise tax. Our share repurchases in excess of issuances are subject to a 1% excise tax, which is recognized as part of the cost basis of the shares acquired in the Consolidated Statements of Shareholders' Equity.

(2) On September 29, 2025, our board of directors authorized the repurchase by us from time to time of up to two million shares of our common stock (the "September 2025 Authorization"). The September 2025 Authorization, which was announced on September 30, 2025, does not have a specified expiration date. Repurchases under the September 2025 Authorization may be made in the open market, through privately negotiated transactions, through block trades, pursuant to trading plans adopted in accordance with Rule 10b5-1 under the Securities Exchange Act of 1934 or otherwise.

(3) Consists of shares of common stock released to us by team members as payment of tax withholdings upon the settlement of restricted stock units in shares of common stock and the vesting of restricted stock units.

(4) Includes 212 shares of common stock released to us by team members as payment of tax withholdings upon the settlement of restricted stock units in common stock and the vesting of restricted stock units.

(5) Includes 93 shares of common stock released to us by team members as payment of tax withholdings upon the settlement of restricted stock units in shares of common stock and the vesting of restricted stock units.

ITEM 5. OTHER INFORMATION

During the quarter ended September 30, 2026, there were no Rule 10b5-1 trading arrangements (as defined in Item 408(a) of Regulation S-K) or non-Rule 10b5-1 trading arrangements (as defined in Item 408(c) of Regulation S-K) adopted or terminated by any director or officer (as defined in Rule 16a-1(f) under the Exchange Act) of Credit Acceptance Corporation.

ITEM 6. EXHIBITS

Exhibit No.	Description
4.148	Indenture, dated as of August 20, 2026, between Credit Acceptance Auto Loan Trust 2026-2 and Computershare Trust Company, N.A. (incorporated by reference to Exhibit 4.148 to the Company's Current Report on Form 8-K filed on August 25, 2026).
4.149	Backup Servicing Agreement, dated as of August 20, 2026, among the Company, Credit Acceptance Funding LLC 2026-2, Credit Acceptance Auto Loan Trust 2026-2, and Computershare Trust Company, N.A. (incorporated by reference to Exhibit 4.149 to the Company's Current Report on Form 8-K filed on August 25, 2026).
4.150	Amended and Restated Intercreditor Agreement, dated August 20, 2026, among the Company, CAC Warehouse Funding LLC II, CAC Warehouse Funding LLC IV, CAC Warehouse Funding LLC V, CAC Warehouse Funding LLC VI, CAC Warehouse Funding LLC VIII, Credit Acceptance Funding LLC 2026-2, Credit Acceptance Funding LLC 2026-1, Credit Acceptance Funding LLC 2025-2, Credit Acceptance Funding LLC 2025-1, Credit Acceptance Funding LLC 2024-B, Credit Acceptance Funding LLC 2024-3, Credit Acceptance Funding LLC 2024-2, Credit Acceptance Funding LLC 2024-1, Credit Acceptance Funding LLC 2024-A, Credit Acceptance Funding LLC 2023-5, Credit Acceptance Funding LLC 2023-3, Credit Acceptance Funding LLC 2023-2, Credit Acceptance Funding LLC 2023-1, Credit Acceptance Funding LLC 2022-2, Credit Acceptance Funding LLC 2021-1, Credit Acceptance Funding LLC 2019-2, Credit Acceptance Auto Loan Trust 2026-2, Credit Acceptance Auto Loan Trust 2026-1, Credit Acceptance Auto Loan Trust 2025-2, Credit Acceptance Auto Loan Trust 2025-1, Credit Acceptance Auto Loan Trust 2024-3, Credit Acceptance Auto Loan Trust 2024-2, Credit Acceptance Auto Loan Trust 2024-1, Credit Acceptance Auto Loan Trust 2024-A, Credit Acceptance Auto Loan Trust 2023-5, Credit Acceptance Auto Loan Trust 2023-3, Credit Acceptance Auto Loan Trust 2023-2, Credit Acceptance Auto Loan Trust 2023-1, Computershare Trust Company, N.A., as trustee, Bank of Montreal, as agent, Fifth Third Bank, National Association, as agent, Flagstar Bank, National Association, as agent, Fifth Third Bank, National Association, successor by merger to Comerica Bank, as agent, and Citizens Bank, N.A., as agent (incorporated by reference to Exhibit 4.150 to the Company's Current Report on Form 8-K filed on August 25, 2026).
4.151	Sale and Contribution Agreement, dated as of August 20, 2026, between the Company and Credit Acceptance Funding LLC 2026-2 (incorporated by reference to Exhibit 4.151 to the Company's Current Report on Form 8-K filed on August 25, 2026).
4.152	Amended and Restated Trust Agreement, dated as of August 20, 2026, among Credit Acceptance Funding LLC 2026-2, each of the initial members of the Board of Trustees of the Trust, and Computershare Delaware Trust Company (incorporated by reference to Exhibit 4.152 to the Company's Current Report on Form 8-K filed on August 25, 2026).
4.153	Sale and Servicing Agreement, dated as of August 20, 2026, among the Company, Credit Acceptance Auto Loan Trust 2026-2, Credit Acceptance Funding LLC 2026-2, and Computershare Trust Company, N.A. (incorporated by reference to Exhibit 4.153 to the Company's Current Report on Form 8-K filed on August 25, 2026).
4.154	Amendment No. 4 Loan and Security Agreement and Amendment No. 1 to Sale and Contribution Agreement, dated as of September 15, 2026, among the Company, Credit Acceptance Funding LLC 2019-2, Wells Fargo Bank, National Association, and Computershare Trust Company, N.A. (incorporated by reference to Exhibit 4.154 to the Company's Current Report on Form 8-K filed on September 21, 2026).
4.155	Amendment No. 4 to the Seventh Amended and Restated Loan and Security Agreement and Amendment No. 1 to the Fifth Amended and Restated Sale and Contribution Agreement, dated as of September 15, 2026, among CAC Warehouse Funding LLC II, the Company, Wells Fargo Bank, National Association, and Computershare Trust Company, N.A. (incorporated by reference to Exhibit 4.155 to the Company's Current Report on Form 8-K filed on September 21, 2026).
10.29	Separation and Advisory Agreement, dated August 19, 2026, between the Company and Ravi Mohan.*
10.30	Separation and Release Agreement, dated September 3. 2026, between the Company and Jay Martin.*
10.1	Consent judgment entered into on September 17, 2026, between Credit Acceptance Corporation and the office of the attorney general of the state of Maryland, with a schedule identifying other consent judgments not filed as exhibits in accordance with Instruction 2 to Item 601 of Regulation S-K (incorporated by reference to the Company's Current Report on Form 8-K filed on September 18, 2026).
31.1	Certification of principal executive officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2	Certification of principal financial officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1	Certification of principal executive officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2	Certification of principal financial officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101(SCH)	Inline XBRL Taxonomy Extension Schema Document.
101(CAL)	Inline XBRL Taxonomy Extension Calculation Linkbase Document.

101(DEF)	Inline XBRL Taxonomy Extension Definition Linkbase Document.
101(LAB)	Inline XBRL Taxonomy Extension Label Linkbase Document.
101(PRE)	Inline XBRL Taxonomy Extension Presentation Linkbase Document.
104	Cover Page Interactive Data File (included in the Exhibit 101 Inline XBRL Document Set).
*	Management contract or compensatory plan or arrangement.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

CREDIT ACCEPTANCE CORPORATION
(Registrant)

By: /s/ Joseph Billante III
Joseph Billante III
Chief Financial Officer
(Principal Financial Officer)

Date: October 29, 2026

SEPARATION AND ADVISORY AGREEMENT

WHEREAS**, Ravi Mohan,** hereinafter referred to as "Executive," is separating employment with **Credit Acceptance Corporation** (the "**Company**"), with the expected separation date of **October 25, 2026**, ("**Separation Date**"), in accordance with the terms of this agreement (this "**Agreement**"); and

WHEREAS, it is the intent of the Company to recognize the service of Executive to the Company;

WHEREAS, it is the intent of the parties that Executive will continue to work full-time for the Company through **August 14, 2026**, ("**Leave Date**") after which Executive will be placed on paid administrative leave, during which time Executive will be expected to act in an advisory and transitionary capacity, through the Separation Date;

WHEREAS, it is the intent of the parties to reasonably present to the employees of the Company and outwardly to third parties that the decision to end Executive's employment with the Company was reached by mutual agreement;

WHEREAS, it is the intent of the parties to amicably transition Executive's duties in connection with Executive's departure from the Company through the Separation Date and during the Advisory Period (as defined below), and, as such, the parties acknowledge that the mutual benefit that this amicable transition provides is of material value in support of this Agreement;

WHEREAS, the Company desires to continue to provide Executive with Executive's current salary and benefits (if elected) through the Separation Date and, thereafter, to engage Executive to provide services to the Company as a non-employee advisor ("**Advisor**") through **February 14, 2027,** pursuant to the terms set forth in this Agreement;

WHEREAS, the parties to this Agreement intend to finally and amicably terminate the employer and employee relationship that exists between them effective as of the Separation Date, after which Executive will serve only as an independent contractor and advisor to the Company during the Advisory Period;

IT IS, THEREFORE, AGREED AS FOLLOWS:

1. Executive, including all heirs, legal representatives, and assigns, hereby forever releases the Company and all of its affiliated organizations, subsidiaries, predecessors, successors and assigns, and all of its past, present and future directors, officers, agents, employees, representatives, owners and stockholders (collectively, the "**Company Releasees**"), both personally and in their representative capacities, of and from all claims, contracts, promises and damages, upon or by reason of any matter, cause or thing whatsoever, whether known or unknown, which Executive ever had, now has or may hereafter claim to have, including, but not limited to, all claims (a) from the beginning of time up to the execution or re-execution of this Agreement, including any claims (i) relating in any way to Executive's employment with the Company, including any claims for employment discrimination, harassment, and/or retaliation, wrongful termination, or any other type of claim for compensation, money damages, attorney fees, or other relief, and (ii) all claims under constitutional, statutory or common law, including without limitation claims under Title VII of the Civil Rights Act of 1964, 29 U.S.C. § 621, et seq., the Americans with Disabilities Act of 1990, the Employee Retirement Income Security Act of 1974, the California Fair Employment and Housing Act (Cal. Gov. Code §§ 12940 et seq.), the California Family Rights Act, the California Labor Code, the California Business and Professions Code sections 16600.1, 16600.5, 17200, et seq., and the Unruh Civil Rights Act (Cal. Civ. Code § 51), each as amended and including each of their respective

implementing regulations and/or any other federal, state, local or foreign law (statutory, regulatory or otherwise) that may be legally waived and released; (ii) any claims arising out of or related to the termination of Executive's employment or (iii) any claims arising under or relating to any policy, agreement, understanding or promise, written or oral, formal or informal, between the Company and Executive. The parties expressly agree and acknowledge that nothing in this Agreement releases or waives any rights or claims that cannot be waived as a matter of law or public policy. This release does not affect any rights to file for a benefit under any state workers' compensation statutes for injuries sustained between the execution of this Agreement and the Separation Date, any claims that cannot be waived under applicable law, any rights under this Agreement, any rights to indemnification which Executive might have as a result of Executive's employment with the Company, or any rights Executive may have to vested benefits under employee benefit plans.

Executive acknowledges and agrees that by executing this Agreement, Executive has received all compensation due from the Company and, in light of such payment, acknowledges that California Labor Code § 206.5 is not applicable. That section provides, in part: No employer shall require the execution of any release or any claim or right on account of wages due, or to become due, or made as an advance on wages to be earned, unless payment of such wages has been made.

By signing below, Executive expressly waives any and all rights and benefits conferred upon Executive by Section 1542 of the Civil Code of the State of California, which states as follows:

> A general release does not extend to claims which the creditor or releasing party does not know or suspect to exist in his or her favor at the time of executing the release, and that, if known by him or her, would have materially affected his or her settlement with the debtor or releasing party.

Executive understands and agrees that the release given by Executive pursuant to this Agreement applies to all unknown, unsuspected and unanticipated claims, liabilities and causes of action of any kind whatsoever which Executive may have against the Company or any of the other Company Releasees.

2. Executive promises and agrees to honor and abide by the terms and conditions of all written agreements in effect between Executive and the Company. In the event Executive violates such an agreement, the Company shall retain and may exercise all legal and equitable rights and pursue all legal and equitable remedies available.

3. As of the Separation Date, Executive may hold certain stock options granted pursuant to the Credit Acceptance Amended and Restated Incentive Compensation Plan, as amended and restated on April 12, 2021, and as amended and in effect as of June 5, 2024 (the "**Plan**"), and the applicable option award agreements. For purposes of the option award agreements governing the Executive's outstanding options, the Executive's separation from service shall be treated as a "Retirement" (as defined in Nonqualified Stock Option Agreements governed by the Plan), and the Executive shall have the right to exercise any outstanding vested stock options under the option agreements at any time on or before the respective expiration dates of such options. Any of Executive's outstanding equity awards other than Executive's outstanding stock options under the Plan shall be treated in accordance with the terms and conditions of the Plan and the applicable award agreement. Likewise, nothing in this Agreement is intended to alter the vesting and/or distribution periods of any existing restricted stock award or grant held by Executive,

including but not limited through the Separation Date. The Company shall reimburse Executive for any outstanding expenses incurred by Executive while employed by the Company related to such employment, provided that proof of such expenses is provided to the Company and in accordance with the applicable Company policy/requirements.

4. Provided that Executive timely signs this Agreement and remains in compliance with this Agreement at all times, effective as of the Leave Date, Executive shall be placed on paid administrative leave, during which time the Company will continue to provide Executive with Executive's current salary and benefits (if elected) through the Separation Date, and Executive will be expected to act in an advisory and transitionary capacity, through the Separation Date. Effective as of the Separation Date, Executive shall cease to serve as the **Chief Technology Officer** of the Company and any other position Executive may hold with the Company or any of its subsidiaries or affiliates. Following the Separation Date, and subject to Paragraphs 6 and 7 below, Executive shall provide advisory services to the Company commencing on the Separation Date and through **February 14, 2027**, unless terminated earlier as provided herein (the period between the Separation Date and the date Executive ceases to provide advisory services to the Company, the "**Advisory Period**"). Following the Leave Date (up until the Separation Date) and during the Advisory Period, Executive agrees to make Executive reasonably available, with reasonable advance notice, to provide advisory services as may be reasonably requested by the Company. Executive's duties and responsibilities as Advisor will consist of those duties and responsibilities assigned to Executive from time to time by the Chief Executive Officer of the Company (the "**CEO**") or the CEO's designee. Executive agrees to provide these duties in a professional manner, consistent with industry practices and all applicable laws, and on the terms and conditions set forth in this Agreement.

Effective as of the Separation Date, Executive shall perform such services as an independent contractor and not as an employee. During the term of Executive's engagement as Advisor: (i) Executive will not have an employer-employee relationship with the Company or its parents, subsidiaries or affiliates; (ii) Executive's relationship with the Company and its parents, subsidiaries and affiliates shall only be that of an independent contractor and Executive will perform all services during the Advisory Period as an independent contractor; (iii) Executive will not have any right or authority to assume or create any obligation or responsibility, express or implied, on behalf of, or in the name of, the Company or its parents, subsidiaries or affiliates, or to bind the Company or its parents, subsidiaries or affiliates in any manner; (iv) subject only to such specific limitations as are contained in this Agreement, the manner, means, details or methods by which Executive performs the advisory services shall be solely within Executive’s discretion; and (v) Executive will not be entitled to, and will make no claim to, any rights or fringe benefits afforded to any of the Company Releasees’ employees, including, without limitation, disability or unemployment insurance, workers' compensation insurance, pension and retirement benefits, profit-sharing, or rights under any other benefit plan or program applicable to employees of the Company Releasees, except as expressly provided in Paragraph 6 or as required by law. Nothing in this Agreement shall be interpreted or construed as creating or establishing a relationship of employer and employee between Executive and the Company following the Separation Date.

5. Regardless of whether Executive signs this Agreement, Executive will receive Executive's base salary at the current rate through the Leave Date, payable in accordance with the Company's usual payroll practices.

6. Provided that Executive timely signs this Agreement and remains in compliance with this Agreement at all times, as consideration for Executive's services through the Separation Date, the Company agrees to provide Executive's current salary and maintain Executive's current benefits elections to Executive through the Separation Date. Following Executive's Separation Date, the employment relationship between Company and Executive shall cease, at which point all benefits, equity grants, compensation plans, and other entitlements to which Executive may be entitled to shall extinguish unless otherwise expressly provided in this Agreement.

7. Provided that Executive timely executes the supplemental release contained in Exhibit A ("**Exhibit A**") within 7 days following the Separation Date, does not revoke Executive's consent to Exhibit A in accordance with Paragraph 3 contained therein and remains in compliance with Exhibit A at all times, the Company, following the expiration of the revocation period contained in Paragraph 3 of Exhibit A, agrees to provide Executive, as Advisor during the Advisory Period, and in exchange for the covenants, promises, releases and agreements of Executive contained herein, which Executive expressly acknowledges as adequate and in excess of the benefits to which Executive would otherwise be entitled, with an ongoing fee equal to one month of the Executive's current annual base salary amount plus Executive's benefit premiums (if elected) under the Consolidated Omnibus Budget Reconciliation Act of 1985 ("COBRA"), based on Employee's current election coverage (the "**Advisory Fee**"), payable within 30 days of the date of execution of this Agreement with additional payments of a monthly fee equal to the

Advisory Fee (the "**Monthly Payment**") payable each month, first beginning within 30 days of the date of execution of Exhibit A, through the end of the month prior to the final month of the Advisory Period.

8. Provided that Executive timely re-signs Exhibit A, does not revoke Executive's consent to the re-execution of Exhibit A in accordance with Paragraph 4 contained therein and remains in compliance with Exhibit A at all times, the Company, following the expiration of the revocation period contained in Paragraph 4 of Exhibit A, agrees to provide Executive with the final Monthly Payment within 30 days of the date of the re-execution of Exhibit A becomes effective. Executive shall not be entitled to any monetary compensation, equity awards/grants, or other benefits not specifically contained herein.

9. The Company makes no representation to Executive concerning the tax consequences of any payments or reimbursements during the Advisory Period. Executive is responsible for paying all federal, state and local income or business taxes, including estimated taxes, self-employment and any other taxes, fees, additions to tax, interest or penalties that may be assessed, imposed, or incurred as a result of the amounts paid by the Company during the Advisory Period. The Company shall not make any social security, workers' compensation or unemployment insurance payments on Executive's behalf.

10. Either party may terminate the Advisory Period upon five (5) days' written notice to the other party (the last day of the Advisory Period**,** the "**Advisory Period End Date**"). In the event of early termination by the Company for good cause (meaning for willful or malicious misconduct, fraud, material breach of this Agreement, or other action by Executive that materially harms the Company), Executive shall be entitled to payment for services rendered through the Advisory Period End Date, and any unpaid portion of the Advisory Fee, if applicable, shall be prorated accordingly. In the event of early termination by the Company without good cause, Executive shall be entitled to all remaining payments through the full completion of the contemplated Advisory Period. During the Advisory Period, Executive may engage in other employment or consulting activities, provided that such activities do not create a conflict of interest with the Company or violate any duty owed by Executive to the Company.

11. Executive hereby agrees that the existing obligations Executive has under any confidentiality agreement entered into between Executive and the Company shall apply and remain in full force and effect and shall survive the execution, delivery and performance of this Agreement and are incorporated by reference as if set forth herein. Notwithstanding the foregoing, to the extent any prior agreement between Executive and the Company contains a non-competition or non-solicitation covenant, such covenant shall not be enforceable against Executive to the extent prohibited by California Business and Professions Code section 16600. In addition, Executive hereby agrees that Executive shall not, for a period of one year after the Separation Date, solicit, induce, or in any way cause or attempt to cause any current employee of the Company to in any way materially change or alter the person's employment relationship with the Company for any reason, to the extent permitted by applicable law.

12. In the event that Executive files an action in court seeking damages with respect to any released claim, Executive agrees that the Company shall be entitled to immediate repayment of all amounts paid to Executive under Paragraphs 6, 7, and 8 of this Agreement, except $100 (as consideration for the release of claims which shall remain valid and binding). In addition, the Company will be entitled to payment of all attorney fees, costs and expenses incurred in enforcing this Agreement. Finally, acceptance by the Company of repayment of this amount does not constitute a waiver of the Company's right to enforce any provision of this Agreement or any other written agreement between Executive and the Company, nor does such repayment invalidate Executive's waiver and release of all claims against the Company.

13. Nothing contained in this Agreement shall be construed as an admission of wrongdoing or liability of any kind by the Company, its affiliated organizations, subsidiaries, predecessors, successors and assigns, and all of its past, present and future directors, officers, agents, employees, representatives, owners and stockholders. Rather, this Agreement is entered into so as to amicably sever the employer and employee relationship that exists between Executive and the Company.

14. Subject to Paragraph 16, Executive agrees not to disclose or discuss with any person (other than Executive's spouse, attorney, and tax or other financial advisor) any of the terms and conditions of this Agreement, except as may be required by law or regulation, and except as may be required to effectuate the terms of this Agreement. Executive acknowledges that, among other material terms of this Agreement, this is a material term of this Agreement and that the Company would not agree to this Agreement without this non-disclosure provision.

15. Subject to Paragraph 16, Executive agrees not to take any action to maliciously and/or unlawfully harm the Company, its employees, customers, or other business relationships and/or operations. Likewise, Executive will not disparage the company, its officers, directors or employees or its products, services, operations or business practices. This provision shall not prohibit truthful statements required by law, regulation, or legal process, or disclosures as permitted under Paragraph 16 of this Agreement. In return, the Company agrees that its executive officers shall not publicly make any disparaging remarks, statements, or comments regarding Executive.

16. Nothing in Paragraphs 11, 14, 15 or otherwise in this Agreement or any other agreement between Executive and the Company will prohibit or restrict Executive from

(i) voluntarily communicating with an attorney retained by Executive, (ii) voluntarily communicating with or providing information or documents to, initiating a charge or claim with, testifying before, complying with a subpoena from, or assisting or otherwise participate in any manner with an investigation or proceeding conducted by, any government agency, federal, state or local commission on human rights, legislative body, or self-regulatory organization, including making reports of possible violations of federal law or regulation to any governmental agency or entity in accordance with the provisions of and rules promulgated under Section 21F of the Securities Exchange Act of 1934, as amended, or Section 806 of the Sarbanes-Oxley Act of 2002, or of any other whistleblower protection provisions of state or federal law or regulation, (iii) disclosing any information (including, without limitation, information of a confidential or proprietary nature) to a court or other administrative or legislative body in response to a subpoena, court order or written request, provided that Executive first promptly notifies (to the extent legally permissible) the Company and, with respect to any subpoena, court order or written request on behalf of any non-governmental person, uses commercially

reasonable efforts to cooperate with any effort by the Company to seek to challenge the subpoena, court order or written request on behalf of any non-governmental person or obtain a protective order limiting its disclosure, (iii) recovering a whistleblower award as provided under Section 21F of the Securities and Exchange Act of 1934, or (iv) discussing or disclosing information about unlawful acts in the workplace, such as harassment or discrimination or any other conduct that Executive has reason to believe is unlawful. Further, pursuant to 18 U.S.C. § 1833(b), Executive will not be held criminally or civilly liable under any federal or state trade secret law for the disclosure of a trade secret of the Company that (I) is made (A) in confidence to a federal, state, or local government official, either directly or indirectly, or to Executive's attorney and (B) solely for the purpose of reporting or investigating a suspected violation of law; or (II) is made in a complaint or other document that is filed under seal in a lawsuit or other proceeding. If Executive files a lawsuit for retaliation by the Company for reporting a suspected violation of law, Executive may disclose the trade secret to Executive’s attorney and use the trade secret information in the court proceeding, if Executive (i) files any document containing the trade secret under seal, and (ii) does not disclose the trade secret, except pursuant to court order. While Executive is encouraged to bring any such possible violation to the attention of the Company, Executive does not need the prior authorization of the Company to make any such reports or disclosures to these entities. Further, nothing in this Agreement restricts Executive’s right to disclose of factual information regarding acts of sexual assault, sexual harassment, workplace harassment or discrimination, or other unlawful acts in the workplace as specified in Section 12964.5 of the California Government Code.

17. Executive shall direct prospective employers seeking verification of employment to Company's Human Resources Department. In response to any request for information by prospective employers addressed and directed to the Company's Human Resources Department, the Company shall provide such prospective employers with Executive's last title held and years of employment unless the release of additional information is specifically authorized by Executive or otherwise by court or administrative order.

18. Within 10 days of the Separation Date, unless otherwise directed by the Company, Executive agrees to return all Company property, including but not limited to, dealer or customer files and information, computer equipment, software, training material, contracts, forms, letterhead, business cards, cellular telephones, memorandums, and employee handbooks. Executive agrees not to use or disclose any of the Company's confidential and/or proprietary information, ideas, prototypes, or inventions outside of the Company, including but not limited to such information developed by Executive for the Company's benefit.

19. Up until the Advisory Period End Date, Executive agrees to reasonably cooperate with the Company to amicably transition Executive's duties and responsibilities in anticipation of Executive's exit from the Company. Executive agrees to reasonably cooperate in the transition of work or other Company-related matters as directed by the Company. At any time, Executive also agrees to be available to the Company or its designee and/or participate as required by the Company or its designee in any litigation matter arising out of or as a result of Executive's employment with the Company.

20. Executive understands and agrees that, except for benefits continued under COBRA, entitlement to medical, dental, and vision benefits cease at the end of the Separation Date's calendar month, and entitlement to other Company benefits cease as of the Separation Date. Without limiting the foregoing, during the Advisory Period, Executive shall cease to be eligible to receive any awards under the Plan or the Company's other long-term incentive programs.

21. The Company shall have the right to withhold from any amount payable hereunder any Federal, state and local taxes in order for the Company to satisfy any withholding tax obligation it may have under any applicable law or regulation and other applicable payroll deductions. This Agreement as well as payments and benefits under this Agreement are intended to be exempt from, or to the extent subject thereto, to comply with Section 409A of the Internal Revenue Code of 1986, as amended ("**Section 409A**"), and, accordingly, to the maximum extent permitted, this Agreement shall be interpreted in accordance therewith. Notwithstanding anything contained herein to the contrary, Executive shall not be considered to have terminated employment with the Company for purposes of any payments under this Agreement which are subject to Section 409A until Executive has incurred a "separation from service" from the Company within the meaning of Section 409A. Each amount to be paid or benefit to be provided under this Agreement shall be construed as a separate identified payment for purposes of Section 409A. Without limiting the foregoing and notwithstanding anything contained herein to the contrary, to the extent required in order to avoid an accelerated or additional tax under Section 409A, amounts that would otherwise be payable and benefits that would otherwise be provided pursuant to this Agreement during the six (6)-month period immediately following Executive's separation from service shall instead be paid on the first business day after the date that is six (6) months following

Executive's separation from service (or, if earlier, Executive's date of death). To the extent required to avoid an accelerated or additional tax under Section 409A, amounts reimbursable to Executive shall be paid to Executive on or before the last day of the year following the year in which the expense was incurred and the amount of expenses eligible for reimbursement (and in kind benefits provided to Executive) during one year may not affect amounts reimbursable or provided in any subsequent year. The Company makes no representation that any or all of the payments described in this Agreement will be exempt from or comply with Section 409A and makes no undertaking to preclude Section 409A from applying to any such payment.

22. If any provision of this Agreement is determined by any court or administrative agency of competent jurisdiction to be illegal or invalid, the validity of the remaining parts, terms and provisions shall remain in full force and effect and shall not be affected thereby.

23. This Agreement shall be governed and enforced according to the laws of the State of California. Any dispute arising concerning the interpretation and/or enforcement of the terms of this Agreement shall be resolved by final and binding arbitration before JAMS conducted in the county in which Executive last worked for the Company in California. In the event that such a dispute arises, counsel for both parties will attempt jointly to select an arbitrator. If unable to do so within fourteen (14) days of the commencement of the dispute, the JAMS rules for selecting an arbitrator shall govern. The arbitration decision shall be final and binding on the parties, and any award issued by the arbitrator may be entered in any court of competent jurisdiction.

24. Executive expressly acknowledges that no one has made representations concerning the terms or effect of this Agreement other than as specifically stated herein.

25. Executive agrees that this Agreement shall be binding upon, and pass to the benefit of, the successors and assigns of the Company. Executive may not assign Executive's duties or obligations under this Agreement.

26. This Agreement may be executed in counterparts, including via DocuSign and other similar electronic formats, each of which shall be deemed an original, but all of which together shall constitute one and the same instrument.

27. This document constitutes the entire understanding of the parties, and no other agreement, policy, or plan between these parties related to Executive’s separation from the Company shall be binding unless entered into after the date of this Agreement, in writing, and signed by all the parties. This Agreement may only be amended or modified in a writing signed by Executive and an authorized representative of the Company.

By signing this Agreement, Executive acknowledges to have had the opportunity to consult with an attorney of Executive's choice; that the Company has provided Executive with a reasonable period of time of not less than five (5) business days in which to do so; to have carefully reviewed and considered this Agreement; to understand the terms of the Agreement; and to have voluntarily agreed to these terms. Executive may voluntarily sign this Agreement prior to the end of the aforementioned time period; however, if Executive does so, by signing below, Executive acknowledges that the decision to accept such shortening of time is knowing and voluntary and is not induced by the Company through fraud, misrepresentation, or a threat to withdraw or alter the offer prior to the expiration of the reasonable time period.

/s/ Ravi Mohan 8/19/2026
Executive: **Ravi Mohan** Date

On behalf of Credit Acceptance Corporation

/s/ Erin J. Kerber 8/19/2026
Name: **Erin J. Kerber** Date
Title: Chief Legal Officer

EXHIBIT A SUPPLEMENTAL RELEASE

1. Executive, including all heirs, legal representatives, and assigns, hereby forever releases the Company and all of its affiliated organizations, subsidiaries, predecessors, successors and assigns, and all of its past, present and future directors, officers, agents, employees, representatives, owners and stockholders (collectively, the "**Company Releasees**"), both personally and in their representative capacities, of and from all claims, contracts, promises and damages, upon or by reason of any matter, cause or thing whatsoever, whether known or unknown, which Executive ever had, now has or may hereafter claim to have, including, but not limited to, all claims (a) from the beginning of time up to the execution or re-execution of this Exhibit A, including any claims (i) relating in any way to Executive's employment with the Company, including any claims for employment discrimination, harassment, and/or retaliation, wrongful termination, or any other type of claim for compensation, money damages, attorney fees, or other relief, and (ii) all claims under constitutional, statutory or common law, including without limitation claims under Title VII of the Civil Rights Act of 1964, the Age Discrimination in Employment Act of 1967, 29

U.S.C. § 621, et seq., the Older Workers' Benefit Protection Act, the Americans with Disabilities Act of 1990, the Employee Retirement Income Security Act of 1974, the California Fair Employment and Housing Act (Cal. Gov. Code §§ 12940 et seq.), the California Family Rights Act, the California Labor Code, and the Unruh Civil Rights Act (Cal. Civ. Code § 51), each as amended and including each of their respective implementing regulations and/or any other federal, state, local or foreign law (statutory, regulatory or otherwise) that may be legally waived and released; (ii) any claims arising out of or related to the termination of Executive's

employment or (iii) any claims arising under or relating to any policy, agreement, understanding or promise, written or oral, formal or informal, between the Company and Executive. The parties expressly agree and acknowledge that nothing in this Exhibit A releases or waives any rights or claims that cannot be waived as a matter of law or public policy. This release does not affect any rights to file for a benefit under any state workers' compensation statutes for injuries sustained between the execution of this Exhibit A and the Advisory Period End Date, any claims that cannot be waived under applicable law, any rights under this Exhibit A, any rights to indemnification which Executive might have as a result of Executive's employment with the Company, or any rights Executive may have to vested benefits under employee benefit plans.

2. **Executive is hereby advised to consult with an attorney of Executive's choice before signing or re-signing this Exhibit A. Executive acknowledges that Executive is entering into and re-signing (as applicable) this Exhibit A knowingly and voluntarily, without any coercion or intimidation, in exchange for good and valuable consideration in addition to anything of value to which Executive is otherwise entitled.**

3. Executive acknowledges that Executive has been given a period of twenty-one (21) days within which to consider this Exhibit A before signing and re-signing it. Executive further acknowledges that any decision on Executive's part not to utilize the full twenty-one (21) day waiting period is done volitionally and not at the urging of the Company. Executive acknowledges that in the event that Executive decides not to utilize the full twenty-one (21) day period to consider this Exhibit A or the re-execution thereof, the decision to do so was not obtained by the Company based on fraud, misrepresentation, threat to withdraw this Exhibit A, threat to modify this Exhibit A, or by

any promise to provide Executive with extra benefits in exchange for taking less than twenty-one (21) days to consider this Exhibit

A. Executive understands that, within seven (7) days of signing this Exhibit A, Executive may revoke this Exhibit A and further understands that this Exhibit A shall not become effective or enforceable until this revocation period has expired without Executive having revoked this Exhibit A. To be effective, the revocation must be in writing and delivered to the Company's headquarters and addressed to the person who executed this Agreement on the Company's behalf. If this Exhibit A is not revoked within the seven (7) day period, it shall be fully enforceable without any further affirmative action by either party. Executive shall sign and date this Exhibit A within twenty-one (21) days after receipt, but in no event prior to the Separation Date, in the spaces provided on the signature page hereto. If Executive does not sign this Exhibit A as specified herein, or Executive timely revokes Executive's consent to Exhibit A as specified herein, (i) the Company shall have no obligation to provide Executive with any payments other than the first month's Advisory Fee and (ii) Executive's prior release of claims under the Separation and Advisory Agreement executed between the Company and Executive shall remain in full force and effect.

4. Executive shall re-execute and return this Exhibit A to the Company within seven (7) days following the Advisory Period End Date but no earlier than the Advisory Period End Date**.** Executive acknowledges that by re-executing this Exhibit A, Executive is acknowledging and agreeing that Executive has been fully paid all earned amounts and

benefits and that the release provisions set forth in Paragraph 1 of this Exhibit A shall be deemed to cover any claims which Executive had, may have had, or thereafter may have against the Company arising from the beginning of time until the date on which Executive re-executes this Exhibit A. Notwithstanding the initial effectiveness of this Exhibit A, Executive understands that, within seven (7) days of re-executing this Exhibit A, Executive may revoke Executive's re-execution of the Exhibit A. To be effective, the revocation must be in writing and delivered to the Company's headquarters and addressed to the person who executed this Exhibit A on the Company's behalf. If Executive does not revoke Executive's consent to Executive's re-execution within the seven (7) day period, the release as applied shall be fully enforceable without any further affirmative action by either party. If Executive does not re-execute this Exhibit A on or within the seven (7)-day period as specified herein, or Executive timely revokes Executive's re-execution as specified herein, (i) the Company shall have no obligation to provide Executive with the final Monthly Payment and (ii) Executive's prior release of claims under the Agreement and this Exhibit A shall remain in full force and effect.

5. Paragraphs 2, 9, and 11-27 of the Agreement are herein incorporated by reference as if wholly set forth herein.

[SIGNATURES ON NEXT PAGE]

By signing this Exhibit A, Executive acknowledges to have had the opportunity to consult with an attorney of Executive's choice; to have carefully reviewed and considered this Exhibit A; to have understand the terms of Exhibit A; and to have voluntarily agreed to these terms.

_____ _____

Executive: **Ravi Mohan** Date

On Behalf of Credit Acceptance Corporation

_____ _____

Name: Date
Title:

IN WITNESS WHEREOF, the Parties have re-executed this Exhibit A as of the first date set forth below (which shall be no earlier than the Advisory Period End Date).

Executive: **Ravi Mohan** Date

On Behalf of Credit Acceptance Corporation

Name: Date
Title:

SEPARATION AND RELEASE AGREEMENT

WHEREAS**, Jay Martin,** hereinafter referred to as "Employee," is separating employment with **Credit Acceptance Corporation** (the "Company"), with the expected separation date of **February 1, 2027**, (hereinafter referred to as "Separation Date"); and

WHEREAS, it is the intent of the Company to recognize the service of Employee to the Company;

WHEREAS, the parties to this Agreement intend to finally and amicably terminate the employer and employee relationship that exists between them;

IT IS, THEREFORE, AGREED AS FOLLOWS:

1. As used herein, "Company" means Credit Acceptance Corporation and its affiliated organizations, subsidiaries, predecessors, successors, and assigns, and all of its past, present and future directors, officers, agents, employees, representatives, owners and stockholders.

2. Employee, including all heirs, legal representatives, and assigns, hereby forever releases the Company and all of its affiliated organizations, subsidiaries, predecessors, successors and assigns, and all of its past, present and future directors, officers, agents, employees, representatives, owners and stockholders, both personally and in their representative capacities, of and from all claims, contracts, promises and damages, upon or by reason of any matter, cause or thing whatsoever, whether known or unknown, which Employee ever had or now has, up to the execution of this Agreement, including, but not limited to, all claims for employment discrimination, harassment, and/or retaliation, as well as breach of contract, wrongful termination, or any other type of claim for compensation, money damages, attorney fees, or other relief, and all claims under

constitutional, statutory or common law (including without limitation claims under Title VII of the Civil Rights Act of 1964, the Age Discrimination in Employment Act of 1967, 29 U.S.C. § 621, et seq., the Older Workers' Benefit Protection Act, and the Elliot-Larsen Civil Rights Act), and all other claims under state or federal law that Employee was unfairly or illegally treated or separated from employment with the Company. Employee expressly waives the provisions of any state, federal, or local law or statute that provides in substance that releases shall not extend to claims, demands, injuries, or damages that are unsuspected or unknown to exist at the time the release is executed. This release does not affect any rights to file for a benefit under any state workers' compensation statutes for injuries sustained between the execution of this agreement and Employee's Separation Date.

3. Employee promises and agrees not to, at any time, file any claim, legal or administrative, that Employee ever had, now has, or which accrues through the execution of this Agreement, against the Company and its affiliated organizations, subsidiaries, predecessors, successors, and assigns, and all of its past, present and future directors, officers, agents, employees, representatives, owners and stockholders. Employee further promises and agrees that, in the event Employee does file such a claim, Employee shall comply with Paragraph 8 of this Agreement and pay all damages, costs and actual attorney fees incurred as a result of defending such a claim for breach of release in litigation where recovery is sought. Employee also recognizes that Employee is not hereby prohibited from filing a charge of discrimination with the Equal Employment Opportunity Commission or the equivalent state agency, but in the event that Employees files such a charge, Employee shall waive, to the extent allowed by law, entitlement to any

remuneration, back or front pay, damages, compensation or relief of any type whatsoever from the Company.

4. Employee agrees not to disclose or discuss with any person without a legitimate, legal “need to know” (i.e., Employee’s spouse, attorney, tax or other financial advisor, etc.) any of the terms and conditions of this Agreement, except as may be required by law or regulation, and except as may be required to effectuate the terms of this Agreement. Employee, including all agents and anyone acting on Employee’s behalf, agrees to not, at any time, disclose the terms and conditions of this Agreement, unless legally compelled to do so by a court or administrative agency of competent jurisdiction. Employee further warrants and represents not to have made such disclosure prior to the execution of this Agreement. Employee acknowledges that, among other material terms of this Agreement, this is a material term of this Agreement and that the Company would not agree to this Agreement without this non-disclosure provision. Nothing in this Agreement prohibits Employee from reporting or disclosing unlawful conduct, reporting discrimination/harassment, participating in investigations, or communicating with governmental agencies.

5. Employee promises and agrees to honor and abide by the terms and conditions of all written agreements in effect between Employee and the Company. In the event Employee violates such an agreement, the Company shall retain and may exercise all legal and equitable rights and pursue all legal and equitable remedies available.

6. In exchange for the covenants, promises, releases and agreements of Employee contained herein, which Employee expressly acknowledges as adequate and in excess of the benefits to which Employee would otherwise be entitled; the Company will place Employee on an unpaid leave of absence through February 1, 2027, to allow Employee's equity grant vesting on January 31, 2027, to vest to Employee's benefit. Between the time this Agreement is executed and the Separation Date, Employee promises to be available to provide, without additional compensation, assistance as determined reasonably necessary by the Company in transitioning Employee's duties, responsibilities, knowledge, etc. to the Company and/or its designee, which is anticipated to be approximately 15 hours of per month. In addition, the Company shall:

A. Provide Employee with medical, dental, and vision benefits for the first **three (3)** months of Employee's administrative leave at no cost to Employee; and

B. Provide a lump sum pay in a pre-tax amount of **$4,000.00**, which represents the Employee's benefit premiums (if elected) under the Consolidated Omnibus Budget Reconciliation Act of 1985 ("COBRA"), based on Employee's current election coverage, through January 31, 2027. This payment will be subject to all required tax withholdings.

C. Reimburse Employee for any outstanding expenses incurred by Employee while employed by the Company related to such employment, provided that proof of such expenses is provided to the Company and in accordance with the applicable Company policy/requirements.

7. Employee hereby agrees that, in exchange for the consideration being paid to Employee under this Agreement and in conjunction with of the existing obligations Employee has under any confidentiality, non-disclosure, non-solicitation, and/or non-competition agreement (if any), the Company agrees there shall be no restriction on Employee's ability to engage in or be employed by a competing business to that of the Company and that any such restrictive covenants governing non-competition in effect between Employee and the Company are waived. Employee agrees to remain bound to all confidentiality, non-disclosure, and non-solicitation obligations that Employee owe to the Company.

8. In the event that Employee violates any of the material terms and conditions of this Agreement, Employee agrees that the Company shall be entitled to immediate repayment of all amounts paid to Employee under Paragraph 6(B) of this Agreement. In addition, Company will be entitled to payment of all attorney fees, costs and expenses incurred in enforcing this Agreement. Finally, acceptance by the Company of repayment of this amount does not constitute a waiver of the Company's right to enforce any provision of this Agreement or any other written agreement between Employee and the Company, nor does such repayment invalid Employee's waiver and release of all claims against the Company.

9. Nothing contained in this Agreement shall be construed as an admission of wrongdoing or liability of any kind by the Company, its affiliated organizations, subsidiaries, predecessors, successors and assigns, and all of its past, present and future directors, officers, agents, employees, representatives, owners and stockholders. Rather, this Agreement is entered into so as to amicably sever the employer and employee relationship that exists between Employee and the Company.

10. Notwithstanding any other provision of this Agreement, Employee is hereby notified that, pursuant to 18 U.S.C. § 1833(b), Employee shall not be held criminally or civilly liable under any federal or state trade secret law for the disclosure of a trade secret that:

(a) is made (i) in confidence to a federal, state, or local government official, either directly or indirectly, or to an attorney; and (ii) solely for the purpose of reporting or investigating a suspected violation of law; or

(b) is made in a complaint or other document filed in a lawsuit or other proceeding, if such filing is made under seal.

In addition, if Employee files a lawsuit for retaliation by the Company for reporting a suspected violation of law, Employee may disclose trade secrets to Employee's attorney and use the trade secret information in the court proceeding, provided that Employee: (i) files any document containing the trade secret under seal; and (ii) does not disclose the trade secret, except pursuant to court order.

11. Employee agrees not to take any action to maliciously and/or unlawfully harm the Company, its employees, customers, or other business relationships and/or operations. Likewise, Employee agrees not to make or publish (or cause to be made or published) any patently false information about the Company or any statements or comments about the Company which Employee knows to be untrue or with reckless disregard as to the truthfulness of the statement or comment. Nothing in this provision or otherwise in this Agreement is intended to limit or infringe upon Employee's rights under Section 7 of the National Labor Relations Act, including the Employee's right to organize, discuss wages, hours, working conditions, and unfair labor practices, or prohibit the

Employees right to file Unfair Labor Practice Charges with the National Labor Relations Board or assist others in filing Charges.

12. Employee shall direct prospective employers seeking verification of employment to Company's Human Resources Department. In response to any request for information by prospective employers addressed and directed to the Company's Human Resources Department, the Company shall provide such prospective employers with Employee's last title held and years of employment unless the release of additional information is specifically authorized by Employee or otherwise by court or administrative order.

13. Employee agrees to return all Company property, including but not limited to, dealer or customer files and information, computer equipment, software, training material, contracts, forms, letterhead, business cards, cellular telephones, memorandums, and employee handbooks. Employee agrees not to use or disclose any of the Company's confidential and/or proprietary information, ideas, prototypes, or inventions outside of the Company, including but not limited to such information developed by Employee for the Company's benefit.

14. Up until Employee's Separation Date, Employee agrees to reasonably cooperate with the Company to amicably transition Employee's exit from the Company. Employee agrees to reasonable cooperate in the transition of any clients, work, or other Company-related matters as directed by the Company if required by the Company. Employee also agrees to be available to the Company or its designee and/or participate as required by the Company or its designee in any litigation matter arising out of or as a result of Employee's employment with the Company. Notwithstanding the foregoing, Employee's obligations under this Paragraph shall be subject to the availability limitations set forth in Paragraph 6.

15. Employee understands and agrees that except for benefits continued under the Consolidated Omnibus Budget Reconciliation Act of 1985 entitlement to medical, dental, and vision benefits cease at the end of the Separation Date's calendar month, and entitlement to other company benefits cease as of the Separation Date.

16. Employee is hereby advised to consult with an attorney of Employee's choice before signing this Agreement. Employee acknowledges that Employee is entering into this Agreement knowingly and voluntarily, without any coercion or intimidation.

17. If any provision of this Agreement is determined by any court or administrative agency of competent jurisdiction to be illegal or invalid, the validity of the remaining parts, terms and provisions shall remain in full force and effect and shall not be affected thereby.

18. This Agreement shall be governed and enforced according to the laws of the State of Michigan. This Agreement shall only be enforced in accordance with the Company's Alternate Dispute Resolution ("ADR") Policy and Procedure.

19. Employee expressly acknowledges that no one has made representations concerning the terms or effect of this Agreement other than as specifically stated herein.

20. Employee acknowledges that Employee has been given a period of twenty-one (21) days within which to consider this Agreement. Employee further acknowledges that any decision on Employee's part not to utilize the full twenty-one (21) day waiting period is done volitionally and not at the urging of the Company. Employee acknowledges that in the event that Employee decides not to utilize the full twenty-one (21) day period to consider this Agreement, the decision to do so was not obtained by the Company based on fraud, misrepresentation, threat to withdraw this Agreement, threat to modify this Agreement, or by any promise to provide Employee with extra benefits in exchange for taking less than twenty-one (21) days to consider this Agreement. Employee understands that, within seven (7) days of signing this Agreement, Employee may revoke this Agreement, and further understands that this Agreement shall not become effective or enforceable until this revocation period has expired without Employee having revoked this Agreement. To be effective, the revocation must be in writing and delivered to the Company's headquarters and addressed to the person who executed this Agreement on the Company's behalf. If this Agreement is not revoked within the seven (7) day period, it shall be fully enforceable without any further affirmative action by either party.

21. To the extent permitted by law, Employee waives any right or ability to be a class or collective action representative or to otherwise participate in any putative or certified class, collective, or multi-party action or proceeding based on such a claim in which the Company is a Party.

22. This Agreement may be executed in counterparts, including via DocuSign and other similar electronic formats, each of which shall be deemed an original, but all of which together shall constitute one and the same instrument.

23. This document constitutes the entire understanding of the parties, and no other agreement, policy, or plan between these parties related to Employee's separation from the Company shall be binding unless entered into after the date of this Agreement, in writing, and signed by all the parties.

By signing this Agreement, Employee acknowledges to have had the opportunity to consult with an attorney of Employee's choice; to have carefully reviewed and considered this Agreement; to have understand the terms of the Agreement; and to have voluntarily agree to these terms.

/s/ Jay Martin 9/3/2026
Employee: **Jay Martin** Date

On Behalf of Credit Acceptance Corporation

/s/ Erin Kerber 9/3/2026
Name:**Erin Kerber** Date
Title: **Chief Legal Officer**

EXHIBIT 31.1

CERTIFICATIONS

I, Vinayak R. Hegde, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Credit Acceptance Corporation;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: October 29, 2026

/s/ Vinayak R. Hegde
Vinayak R. Hegde
Chief Executive Officer
(Principal Executive Officer)

EXHIBIT 31.2

CERTIFICATIONS

I, Joseph Billante III, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Credit Acceptance Corporation;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: October 29, 2026

/s/ Joseph Billante III

Joseph Billante III
Chief Financial Officer
(Principal Financial Officer)

EXHIBIT 32.1

CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report on Form 10-Q of Credit Acceptance Corporation (the "Company") for the quarterly period ended September 30, 2026 (the "Report"), I, Vinayak R. Hegde, as Chief Executive Officer of the Company, hereby certify, pursuant to 18 U.S.C. §1350, as adopted pursuant to §906 of the Sarbanes-Oxley Act of 2002, that, to the best of my knowledge:

(1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and

(2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: October 29, 2026

/s/ Vinayak R. Hegde
Vinayak R. Hegde
Chief Executive Officer
(Principal Executive Officer)

EXHIBIT 32.2

CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report on Form 10-Q of Credit Acceptance Corporation (the "Company") for the quarterly period ended September 30, 2026 (the "Report"), I, Joseph Billante III, as Chief Financial Officer of the Company, hereby certify, pursuant to 18 U.S.C. §1350, as adopted pursuant to §906 of the Sarbanes-Oxley Act of 2002, that, to the best of my knowledge:

(1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934;
and

(2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: October 29, 2026

/s/ Joseph Billante III
Joseph Billante III
Chief Financial Officer
(Principal Financial Officer)