UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-K
[X] ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

FOR THIS FISCAL YEAR ENDED DECEMBER 31, 2002
COMMISSION FILE NUMBER 000-20202

CREDIT ACCEPTANCE CORPORATION
(Exact Name of Registrant as Specified in its Charter)

## MICHIGAN <br> 38-1999511

(State or other jurisdiction of incorporation or organization)

25505 W. TWELVE MILE ROAD, SUITE 3000 48034-8339
SOUTHFIELD, MICHIGAN (Zip Code)
(Address of Principal Executive Offices)
(I.R.S. Employer Identification No.)

REGISTRANT'S TELEPHONE NUMBER, INCLUDING AREA CODE:
(248) 353-2700

SECURITIES REGISTERED PURSUANT TO SECTION 12(B) OF THE ACT: NONE

SECURITIES REGISTERED PURSUANT TO SECTION 12(G) OF THE ACT: COMMON STOCK

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No [ ]

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form $10-\mathrm{K}$ or any amendment to this Form 10-K. [X]

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Act). Yes [X] No [ ]

The aggregate market value of $12,362,864$ shares of the Registrant's common stock held by non-affiliates on June 28, 2002 was approximately $\$ 155,401,200$. For purposes of this computation all officers, directors and $10 \%$ beneficial owners of the Registrant are assumed to be affiliates. Such determination should not be deemed an admission that such officers, directors and beneficial owners are, in fact, affiliates of the Registrant.

At February 28, 2003 there were 42,331,615 shares of the Registrant's Common Stock issued and outstanding.

DOCUMENTS INCORPORATED BY REFERENCE
Portions of the Registrant's definitive Proxy Statement pertaining to the 2003 Annual Meeting of Shareholders (the "Proxy Statement") filed pursuant to Regulation 14A are incorporated herein by reference into Part III.


ITEM 1. BUSINESS

GENERAL
Credit Acceptance Corporation (the "Company" or "Credit Acceptance"), incorporated in Michigan in 1972, is a financial services company specializing in products and services for a network of automobile dealers. Credit Acceptance provides participating dealers with financing sources for consumers with limited access to credit by offering "guaranteed credit approval." The Company delivers credit approvals through the Internet. Other services include marketing, sales training and a wholesale purchasing cooperative. Through its financing program, Credit Acceptance helps consumers change their lives by providing an opportunity to strengthen and reestablish their credit standing by making timely monthly payments. The Company refers to participating dealers who share its commitment to changing customers' lives as "dealer-partners."

Credit Acceptance was founded to service and collect retail installment contracts (referred to as "Contracts" or "Loans") originated and funded by automobile dealerships owned by the Company's founder and current Chairman, Donald Foss. During the 1980's, the Company began to market this service to nonaffiliated dealers and, at the same time, began to offer financing in the form of a cash payment to the dealer-partner (an "advance") secured by the future collections on the Loans serviced for that dealer-partner. Today, the Company's program is offered in the United States, Canada and the United Kingdom.

The Company's Internet address is www.creditacceptance.com. The Company makes available, free of charge on the web site, copies of reports it files with the Securities and Exchange Commission as soon as reasonably practicable after the Company electronically files such reports.

## PRINCIPAL BUSINESS

A customer who does not qualify for conventional automobile financing can purchase a vehicle from a Credit Acceptance dealer-partner and finance the purchase through the Company. As payment for the vehicle the dealer-partner receives the following:
(i) a down payment from the customer;
(ii) a cash advance from the Company; and
(iii) after the advance has been recovered, the cash from payments made on the Loan, net of certain collection costs and the Company's servicing fee.

The Company's servicing fee is equal to a fixed percentage (typically 20\%) of each payment collected. In addition, the Company receives fees for other products and services. Customers and dealer-partners benefit as follows:

Customers. The Company helps change the lives of customers who do not qualify for conventional automobile financing by helping them obtain quality transportation and, equally important, rehabilitate their credit through the timely repayment of their Loan.

Dealer-Partners. The Company's program increases dealer-partners' profits in the following ways:

- The Company enables dealer-partners to sell cars to customers who may not be able to obtain financing without the Company's program. In addition, customers often become repeat customers by financing future vehicle purchases either through the Company's program or, after they have successfully rehabilitated their credit, through conventional financing.
- The ability to advertise "guaranteed credit approval" attracts many customers who mistakenly assume they do not qualify for conventional financing, but who can actually qualify.
- The customers attracted to dealer-partners by "guaranteed credit approval" often use other services the dealerships offer and refer friends and relatives to them.
- As part of the Company's unique business model, dealer-partners share in the profits not only from the sale of the vehicle, but also from its financing.

The Company is organized into three primary business segments: North America, United Kingdom and Automobile Leasing. In early 2002, the Company stopped originating automobile leases and is in the process of liquidating the lease portfolio. See Note 12 to the consolidated financial statements for information regarding the Company's reportable segments.

Credit Acceptance derives its revenues from the following principal sources:
(i) servicing fees (recorded as finance charges) earned as a result of servicing Loans originated and assigned to the Company by dealer-partners;
(ii) lease revenue from investments in operating leases; and
(iii) other income, which primarily consists of fees earned from the Company's third party service contract programs, premiums earned on service contract and credit life insurance programs, monthly fees from the Internet origination system, interest income and fees from loans made directly to dealer-partners for floor plan financing and working capital purposes, revenue from secured line of credit loans offered to certain dealer-partners, and fees charged to dealer-partners at the time they enroll in the Company's program.

The following table sets forth the percent relationship to total revenue of each of these sources.

FOR THE YEARS ENDED DECEMBER 31, ---------------------

- PERCENT OF TOTAL REVENUE 200220012000
-------------- ------------- Finance
charges. 63.3\% 61.2\% 65.2\% Lease
revenue 10.4 14.8 10.5 Other
income

$$
26.324 .024 .3 \text {----- ----- ----- Total }
$$

revenue.
100.0\% 100.0\% 100.0\% ===== ===== =====

The Company's business is seasonal with peak Loan originations occurring during February and March. However, this seasonality does not have a material impact on the Company's interim results.

## OPERATIONS

## NORTH AMERICA AND UNITED KINGDOM

Sales and Marketing. The Company's target market is a select group of the more than 90,000 independent and franchised automobile dealers in the United States, Canada, and the United Kingdom. The Company's market development process identifies high quality dealers in each geographic market and limits the number of automobile dealers in each geographic market that can participate in the Company's program. The selective marketing of the Company's program is intended to: (i) result in a network consisting of the highest quality dealer-partners who share the Company's commitment to changing lives; and (ii) increase the value of the Company's program to the Company's dealer-partners. Dealer-partners pay a one time enrollment fee to join the Company's program. A new dealer-partner is required to execute a Servicing Agreement, which defines the legal relationship between the Company and the dealer-partner.

Under the typical Servicing Agreement, a dealer-partner represents that it will only submit Loans to Credit Acceptance which satisfy criteria established by the Company, meet certain conditions with respect to the binding nature and the status of the security interest in the purchased vehicle, and comply with applicable state, federal and foreign laws and regulations. Dealer-partners receive a monthly statement from the Company, summarizing all transactions on Loans originated by such dealer-partner.

The typical Servicing Agreement may be terminated by the Company or by the dealer-partner upon written notice. The Company may terminate the Servicing Agreement immediately in the case of an event of default by the dealer-partner Events of default include, among other things:
(i) the dealer-partner's failure to perform or observe covenants in the Servicing Agreement
(ii) the dealer-partner's breach of a representation in the Servicing Agreement;
(iii) a misrepresentation by the dealer-partner relating to a Loan submitted to the Company; or
(iv) the appointment of a receiver for, or the bankruptcy or insolvency of, the dealer-partner.

While a dealer-partner can cease submitting Loans to the Company at any time without terminating the Servicing Agreement, if the dealer-partner elects to terminate the Servicing Agreement or in the event of a default, the dealer-partner must immediately pay the Company:
(i) any unreimbursed collection costs;
(ii) any unpaid advances and all amounts owed by the dealer-partner to the Company; and
(iii) a termination fee equal to $20 \%$ of the then outstanding amount of the Loans accepted by the Company.

Upon receipt in full of such amounts, the Company will reassign the Loan receivable and its security interest in the financed vehicle to the dealer-partner. In the event of a termination by the Company (or any other termination if the Company and the dealer-partner agree), the Company may continue to service Loans accepted prior to termination in the normal course of business without charging a termination fee.

Loan Origination. Once a dealer-partner has enrolled in the Company's program, the dealer-partner may begin submitting Loans to the Company for approval and funding. In North America, applications are submitted to the Company either by facsimile or through the Company's Internet based Credit Application Processing System ("CAPS"). CAPS was installed on a pilot basis in August 2000 and was offered to all dealer-partners located in the United States beginning in January 2001. In 2002, approximately $88.1 \%$ of the Company's Loans were approved through CAPS. CAPS allows dealer-partners to input a credit application and view the response from the Company on-line. CAPS, which is patent pending, allows dealer-partners to: (i) receive an approval from the Company much faster than with traditional methods; and (ii) interact with the Company's credit scoring system to improve the structure of each transaction prior to delivery. Applications not submitted through CAPS receive a response from the Company via facsimile. All responses include the amount of the advance, as well as any stipulations required for funding. The amount of the advance is determined by the Company's proprietary credit score, which considers data contained in the customer's credit application, the customer's credit bureau report, the structure of the proposed transaction, and vehicle information.

CAPS interfaces with the Company's application and contract system ("ACS"). ACS has been used by the Company to originate Loans in North America since May 1997. Loan information is entered into ACS either manually or through a download from CAPS. ACS provides credit scoring capability as well as the ability to process Loan packages. ACS compares Loan data against information provided during the approval process and allows the funding analyst to check that all stipulations have been met prior to funding. The Company's credit scoring system predicts the probability of default based upon the historical performance of Loans in the Company's portfolio that share similar characteristics. The performance of the credit scoring system is evaluated monthly by comparing projected to actual Loan performance. Adjustments are made to the credit scoring system when necessary.

In 2002, the United Kingdom utilized a manual Loan origination process that mirrors automated processes utilized in North America. In January 2003, the United Kingdom implemented a credit scoring system and began offering an on-line application system ("OASYS"), which is similar to CAPS in North America, to dealer-partners.

As advances are originated, they are automatically assigned to the originating dealer-partner's open pool of advances. Periodically, pools are closed and subsequent advances are assigned to a new pool. All advances due from a dealer-partner are secured by the future collections on the dealer-partner's portfolio of Loans. Collections on all related Loans within the pool, after payment of the Company's servicing fee and reimbursement of certain collection costs, are applied to reduce the aggregate advance balance owing against those Loans. Once the advance balance has been repaid, the dealer-partner is entitled to receive future collections from Loans within that pool, after payment of the Company's servicing fee and reimbursement of certain collection costs. The Company's acceptance of Loans is generally without recourse to the general assets of the dealer-partner. Each advance to a dealer-partner is secured by a lien on the financed vehicle.

Upon acceptance of the Loan, the Company records the gross amount of the Loan as a gross Loan receivable and the amount of its servicing fee as an unearned finance charge which, for balance sheet purposes, is netted from the gross amount of the Loan. The Company records the remaining portion of the Loan (the gross amount of the Loan less the unearned finance charge) as a dealer holdback. For balance sheet purposes, dealer holdbacks are shown net of the current advance balance.

Information on the Company's Loan originations for each of the last five years is presented in the following table:

```
AS OF DECEMBER 31, --------------------------
    --------------- AVERAGE LOAN DATA 2002
2001 2000 1999 1998-----------------------
    -- ------- ----- ----------- Average size
    of Loan accepted.......................$11,316
        $10,724 $8,867 $8,849 $8,402 Percentage
    growth in average size of Loan....... 5.5%
21.0% 0.2% 5.3% 0.7% Average initial maturity
            (in months)............ 36 36 32 32 31
                Average Advance per
Loan........................ $ 5,243 $ 5,288
    $4,657 $4,744 $4,260 Average Advance as a
                percent of average Loan
```

accepted
46.3\% 49.3\% 52.5\% 53.6\% 50.7\%
Servicing and Collections. In North America, the Company's
pre-repossession collectors are organized into teams. The Company's first
payment miss team services Loans of customers who have failed to make one of
their first three payments on time. A collection call is generally placed to
these customers three days after the payment is due. Once a customer has made
their first three payments, a regional collection team services their Loan.
Regional teams service all Loans originated by dealer-partners within their
geographic area. The Company has implemented an incentive system to encourage
collectors to collect the full amount due and eliminate the delinquency on Loans
assigned to their team. Collectors may recommend repossession of the vehicle
based on a variety of factors including the amount of the delinquency and the
estimated value of the vehicle. All recommendations are approved by a collection
team supervisor.

When a Loan is approved for repossession, the account is transferred to the repossession department. Repossession personnel continue to service the Loan as it is being assigned to a third party repossession agent, who works on a contingency fee basis. Once a vehicle has been repossessed, the customer can negotiate a redemption with the Company, whereby the vehicle is returned to the customer in exchange for paying off the Loan balance, or where appropriate or if required by law, the vehicle is returned to the customer and the Loan reinstated, in exchange for reducing or eliminating the past due balance. If the redemption process is not successful, the vehicle is shipped to a wholesale automobile auction and scheduled for sale. Prior to sale, the vehicle is usually inspected by the Company's remarketing representatives who authorize repair and reconditioning work in order to increase the sale proceeds at auction.

If the vehicle sale proceeds are not sufficient to satisfy the balance owing on the Loan, the Loan is assigned either to: (i) the Company's senior collection team, in the event that the customer is willing to make payments on the deficiency balance; or (ii) the Company's legal team, if it is believed that legal action is required to reduce the deficiency balance owing on the Loan. The Company's legal team assigns Loans to third party collection attorneys who file a claim and upon obtaining a judgment, garnish wages or other assets.

Collectors rely on two systems to service accounts in North America, the Collection System ("CS") and the Loan Servicing system ("LSS"). LSS and CS are connected through a batch interface. The present CS has been in service since June 2002. The system interfaces with a predictive dialer and records all activity on a Loan, including details of past phone conversations with the customer, collection letters sent, promises to pay, broken promises, repossession orders and collection attorney activity. LSS was installed in 1997. The system maintains a record of all transactions relating to Loans originated after July 1990 and is the primary source of management reporting including data utilized to:
(i) evaluate the Company's proprietary credit score;
(ii) forecast future collections;
(iii) establish the Company's reserve for advance losses; and
(iv) analyze the profitability of the Company's program.

The Company utilizes one major computer system in the United Kingdom that combines functionality included in LSS and CS. The collection process is less automated in the United Kingdom than in North America. The system in the United Kingdom provides data utilized to:
(i) forecast future collections;
(ii) establish the Company's reserve for advance losses; and
(iii) analyze the profitability of the Company's program.

## ANCILLARY PRODUCTS AND OTHER SERVICES

Service Contracts and Insurance Products. In North America, the Company maintains relationships with certain insurance carriers which provide dealer-partners the ability to offer customers credit life and disability insurance. Should the consumer elect to purchase this insurance, the premium on the insurance policy is added to the amount due under the Loan and to the advance balance. The Company is not involved in the actual sale of the insurance; however, the insurance carrier cedes the premiums, less a fee, to a wholly-owned subsidiary of the Company, which reinsures the coverage under the policy. As a result, the Company, through its subsidiary, bears the risk of loss, and earns revenues from premiums ceded and the investment of such funds.

The Company also provides North American dealer-partners the ability to offer a service contract product to customers through a wholly-owned subsidiary. In states that do not consider service contracts to be insurance products or require they be backed by a contractual liability insurance policy, the service contract is written directly through a wholly-owned subsidiary. The administration of this program has been subcontracted to a third party experienced in administering such programs. The Company, through its subsidiary, bears all risk of loss relating to claims. In states that regulate service contracts as insurance, or require that they be insured by a contractual liability insurance policy, the Company, through its wholly-owned subsidiary, contracted with an independent third party qualified to issue such service contracts, to offer dealer-partners the ability to offer customers service contracts. These service contracts are written by this independent third party, however, the Company, through its subsidiary, bears all risk of loss relating to claims. In each case, the premium on the service contract is added to the amount due under the Loan. The cost of the service contract, plus a commission earned by the dealer-partner on the sale of the service contract is added to the advance balance.

Additionally, the Company provides North American dealer-partners the ability to offer a third party service contract program. Under this program, the premium on the service contract is added to the amount due under the Loan. The cost of the service contract, plus a commission earned by the dealer-partner on the sale of the service contract is added to the advance balance. A portion of the amount added to the advance balance is retained by the Company as a fee. The third party bears all of the risk of loss on claims relating to these service contracts.

In the United Kingdom, a relationship is maintained with third party providers, who allow dealer-partners in the United Kingdom to offer credit life and disability insurance, service contracts and guaranteed asset protection ("GAP") insurance to consumers. For each product, the premium is added to the amount due under the Loan. The cost of each product, plus a commission earned by the dealer-partner on the sale of each product, is added to the advance balance. A portion of the amount added to the advance balance is retained by the Company as a fee. The third party bears all the risk of loss on claims relating to these products.

Floor Plan Financing. In North America, floor plan financing is offered on a limited basis to certain dealers, most of which participate in the Company's financing program. Under these financing arrangements, loans are provided to finance the dealer's inventory. Dealers are charged documentation fees in connection with each vehicle financed, plus interest on the unpaid balance at rates which generally range from $12 \%$ to $18 \%$ per annum. Security for these loans generally consists of:
(i) a lien on the financed inventory;
(ii) a security interest in the dealer's assets, including the dealer-partners' portfolio of Loans serviced by the Company; and
(iii) the personal guaranty of the owner.

In 2002, the Company significantly reduced its investment in the floor plan portfolio after concluding this business was not likely to generate an acceptable return on capital. The Company intends to continue to work to reduce the amount of capital invested in this business.

Secured Working Capital Loans. On a very limited basis, the Company provides working capital loans to dealer-partners. Dealer-partners are charged an origination fee when the loan is funded and pay interest on the obligation at rates ranging from $12 \%$ to $18 \%$ per annum. These loans are generally secured by a lien on the dealer-partner's assets, including the dealer-partners' portfolio of Loans serviced by the Company.

Secured Line of Credit Loans. Beginning in 2000, North America offered line of credit arrangements to certain dealers who were not participating in the Company's core program. These lines of credit are secured primarily by Loans, originated and serviced by the dealer, with additional security provided by the personal guarantee of the owner. The effective interest rate on these loans varies based upon the amount advanced to the dealer and the percentage of collections on the loan portfolio required to be remitted to the Company. During the third quarter of 2001, the Company discontinued offering this program to new dealers, and is in the process of reducing the amount of capital invested in this business.

## AUTOMOBILE LEASING

In early 2002, the Company decided to exit the automobile leasing business. This decision was based upon the conclusion that the automobile leasing business was unlikely to produce a higher return than the Company's automobile lending business over the long-term. Prior to this decision, the Company purchased automobile leases from dealer-partners for an amount based on the value of the vehicle as determined by an industry guidebook, assumed ownership of the related vehicle from the dealer-partner and received title to the vehicle. This program differed from the Company's principal business in that, as leases were purchased outright, the Company assumed no liability to the dealer-partner for dealer holdback payments. Additionally, the customer was required to remit a security deposit to the Company. Customer payments are applied toward the customer's outstanding lease receivable. At lease termination, the Company is responsible for the ultimate disposal of the vehicle, which is sold directly to the dealer-partner, to the customer or at auction. Leases generally have an original term ranging from 24 to 48 months, with an average of 37 months.

## CREDIT LOSS POLICY

## NORTH AMERICA AND UNITED KINGDOM

The Company maintains: (i) a reserve for advance losses; and (ii) a reserve for earned but unpaid servicing fees called the allowance for credit losses.

Reserve for advance losses. The Company maintains a reserve against advances that are not expected to be recovered through collections on the related Loan portfolio. For purposes of establishing the reserve, the present value of estimated future collections for each dealer-partner's Loan portfolio is compared to the related advance balance. The discount rate used for present value purposes is equal to the rate of return expected at the origination of the advance. To the extent that the present value of future collections is less than the advance balance due from a dealer-partner, the Company records a reserve equal to the difference between the advance and the present value of the estimated future collections. The Company maintains historical loss experience for each dealer-partner on a static pool basis and uses this information to forecast the timing and amount of future collections on each dealer-partner's portfolio. Proceeds from one dealer-partner's portfolio cannot be used to offset losses relating to another dealer-partner. Effective January 1, 2003, the Company modified its policy for charging off advances. Advances are charged off when the Company's analysis forecasts no future collections relating to such advance balance.

Advance losses represent the Company's primary credit risk. The risk of advance losses increases as the spread between the collection rate and advance rate narrows. The Company's primary protection against future losses relates to managing this spread appropriately.

Allowance for credit losses. The Company maintains an allowance for credit losses that covers earned but unpaid servicing fees on Loans receivable in non-accrual status. Servicing fees, which are recorded as finance charges, are recognized under the interest method of accounting until the underlying obligation is 90 days past due on a recency basis (no payments received for 90 days). At such time, the Company suspends the recognition of revenue and records a provision for credit losses equal to the earned but unpaid revenue. Once a Loan is classified in non-accrual status, it remains in non-accrual status for the remaining life of the Loan. Revenue on non-accrual Loans is recognized on a cash basis. Loans on which no payment has been received for nine months are charged off.

## AUTOMOBILE LEASING

The Company maintains: (i) a reserve for repossession losses; and (ii) a reserve for residual losses.

Reserve for repossession losses. The repossession reserve covers losses resulting from the difference between sale proceeds and the net investment in operating leases. For purposes of establishing the reserve, the Company estimates the expected losses, based on its historical loss experience, on its inventory of repossessed vehicles and vehicles being repossessed.

Reserve for residual losses. The residual reserve covers losses resulting from the disposal of vehicles at the end of the lease term. The Company established its residual values based upon an industry guidebook and data from repossessed vehicles sold at auction. Realization of the residual values is dependent on the Company's future ability to market the vehicles under then prevailing market conditions. Adverse changes in market conditions from those upon which the estimates were based could have an adverse effect on the Company's ability to realize the values estimated and require an increase in the reserve, which may materially and adversely affect the Company's results of operations.

## COMPETITION

The market for customers who do not qualify for conventional automobile financing is large and highly competitive. The market is currently served by banks, captive finance affiliates of automobile manufacturers, credit unions and independent finance companies both publicly and privately owned. Many of these companies are much larger and have greater resources than the Company. These companies typically target higher credit tier customers within the Company's market. While the Company currently is not aware of any other company offering guaranteed credit approval on a national scale, there can be no assurance that direct competition will not emerge and that the Company will be able to compete successfully.

## CUSTOMER AND GEOGRAPHIC CONCENTRATIONS

Generally. As of December 31, 2002, approximately $48.0 \%$ of North American dealer-partners were located in Michigan, Ohio, New York, Virginia, Maryland, Illinois, and Tennessee. These dealer-partners accounted for approximately 51.8\% of the number of Loans accepted in North America in 2002. As of December 31, 2002, approximately $15.0 \%$ of the Company's dealer-partners were located in the United Kingdom. These dealer-partners accounted for approximately $5.7 \%$ of the new Loans accepted by the Company. No single dealer-partner accounted for more than $10 \%$ of total revenues during any of the last three years. However, two dealer-partner groups in the United Kingdom accounted for approximately 41.6\% and $66.1 \%$ and $53.3 \%$ of new Loans accepted in the United Kingdom in 2002, 2001, and 2000, respectively.

Affiliated Parties. The Company regularly accepts assignments of Loans originated by affiliated dealer-partners owned by: (i) the Company's majority shareholder and Chairman; (ii) the Company's President; and (iii) a member of the Chairman's family. Loans accepted from these affiliated dealer-partners were approximately $\$ 19.1$ million, $\$ 21.2$ million and $\$ 11.3$ million in 2002, 2001 and 2000, respectively. Loans receivable from affiliated dealer-partners represented approximately $2.8 \%, 2.6 \%$ and $3.5 \%$ of the gross Loans receivable balance as of December 31, 2002, 2001 and 2000, respectively. The Company accepts Loans from affiliated dealer-partners and nonaffiliated dealer-partners on the same terms.

Prior to the decision to exit the leasing business, the Company regularly accepted automobile leases originated by affiliated dealer-partners owned by: (i) the Company's majority shareholder and Chairman; and (ii) the Company's President. Automobile leases accepted from affiliated dealer-partners were \$11,000, $\$ 1.4$ million and $\$ 10.1$ million in 2002, 2001 and 2000, respectively. Affiliated dealer-partners originated approximately $1.0 \%, 4.6 \%$ and $22.6 \%$ of the value of automobile leases accepted and approximately $0.8 \%, 4.2 \%$ and $24.8 \%$ of the number of automobile leases accepted by the Company during 2002, 2001 and 2000, respectively. The Company accepted automobile leases from affiliated dealer-partners and nonaffiliated dealer-partners on the same terms.

## GEOGRAPHIC FINANCIAL INFORMATION

The following table sets forth, for each of the last three years for the Company's domestic and foreign operations, the amount of revenues from customers and long-lived assets (in thousands):

```
AS OF AND FOR YEARS ENDED DECEMBER 31, -----
    2000 ---------- ---------- ------------
            Revenues from customers United
States.
    $128,893 $118,646 $100,864 United
Kingdom.
            20,022 23,674 20,729 Other
foreign.............................................
5,419 5,009 2,018 -------- ----------------
                Total revenues from
    customers.................... $154,334
$147,329 $123,611 ======== ======== ========
            Long-lived assets United
    States..................... $ 19,284 $
            18,806 $ 17,248 United
Kingdom............................
```



```
    -- -- -- ------- ----------------- Total
long-lived assets..................................
    19,951 $ 19,646 $ 18,418 ======== ========
                ========
```

The Company's operations are structured to achieve consolidated objectives. As a result, significant interdependencies and overlaps exist among the Company's domestic and foreign operations. Accordingly, the revenue and identifiable assets shown may not be indicative of the amounts which would have been reported if the domestic and foreign operations were independent of one another.

## REGULATION

The Company's businesses are subject to various state, federal and foreign laws and regulations, which:
(i) require licensing and qualification,
(ii) regulate interest rates, fees and other charges,
(iii) require specified disclosures by automobile dealer-partners to customers,
(iv) govern the sale and terms of the ancillary products; and
(v) define the Company's rights to collect the Loans and repossess and sell collateral.

Failure to comply with, or an adverse change in, these laws or regulations could have a material adverse effect on the Company by, among other things, limiting the states or countries in which the Company may operate, restricting the Company's ability to realize the value of the collateral securing the Loans and leases, or resulting in potential liability related to Loans and leases accepted from dealer-partners. In addition, governmental regulations which would deplete the supply of used vehicles, such as environmental protection regulations governing emissions or fuel consumption, could have a material adverse effect on the Company. The Company is not aware of any such legislation currently pending.

The sale of insurance products in connection with Loans and leases assigned to the Company by dealer-partners is also subject to state laws and regulations. As the holder of the Loans and leases that contain these products, some of these state laws and regulations may apply to the Company's servicing and collection of the Loans and leases. However, as the Company does not deal directly with consumers in the sale of insurance products, it does not believe that such laws and regulations significantly affect its business. Nevertheless, there can be no assurance that insurance regulatory authorities in the jurisdictions in which such products are offered by dealer-partners will not seek to regulate the Company or restrict the operation of the Company's business in such jurisdictions. Any such action could materially adversely affect the income received from such products. The Company's credit life and disability reinsurance and property and casualty insurance subsidiaries are licensed and subject to regulation in the state of Arizona and in the Turks and Caicos Islands.

The Company's operations in the United Kingdom and Canada are also subject to various laws and regulations. Generally, these requirements tend to be no more restrictive than those in effect in the United States.

Management believes that the Company maintains all material licenses and permits required for its current operations and is in substantial compliance with all applicable laws and regulations. The Company's Servicing Agreement with dealer-partners provides that the dealer-partner shall indemnify the Company with respect to any loss or expense the Company incurs as a result of the dealer-partner's failure to comply with applicable laws and regulations.

## EMPLOYEES

As of February 28, 2003, the Company employed 717 persons. The Company's employees have no union affiliations and the Company believes its relationship with its employees is good. The table below presents employees by department:

NUMBER OF DEPARTMENT EMPLOYEES
Collection and
Servicing.................................. 398 Loan
Origination and Processing..................................
51 Sales and
Marketing. . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . 74
Finance and
Accounting................................... 55
Information
Systems....................................... 50
Management and
Support.................................... 89 -. -
$\qquad$

## NORTH AMERICA AND AUTOMOBILE LEASING

The Company's headquarters are located at 25505 West Twelve Mile Road, Southfield, Michigan 48034. The Company purchased the office building in 1993 and has a mortgage loan from a commercial bank that is secured by a first mortgage lien on the property. The office building includes approximately 118,000 square feet of space on five floors. The Company occupies approximately 65,000 square feet of the building, with most of the remainder of the building leased to various tenants. The Company plans to continue to lease excess space in the building until such time as the Company's expansion needs require it to occupy additional space.

The Company leases approximately 9,300 square feet of office space in Henderson, Nevada. The lease expires in February 2004.

## UNITED KINGDOM

The Company leases space in an office building in Worthing, West Sussex, in the United Kingdom. The Company occupies approximately 10,000 square feet of the building under a lease expiring in September 2007.

## ITEM 3. LEGAL PROCEEDINGS

In the normal course of business and as a result of the consumer-oriented nature of the industry in which the Company operates, industry participants are frequently subject to various consumer claims and litigation seeking damages and statutory penalties. The claims allege, among other theories of liability, violations of state, federal and foreign truth in lending, credit availability, credit reporting, consumer protection, warranty, debt collection, insurance and other consumer-oriented laws and regulations, including claims seeking damages for physical and mental damages relating to the Company's repossession and sale of the consumer's vehicle and other debt collection activities. The company, as the assignee of Loans originated by dealer-partners, may also be named as a co-defendant in lawsuits filed by consumers principally against dealerpartners. Many of these cases are filed as purported class actions and seek damages in large dollar amounts. An adverse ultimate disposition in any such action could have a material adverse impact on the Company's financial position, liquidity and results of operations.

The Company is currently a defendant in a class action proceeding commenced on October 15, 1996 in the United States District Court for the Western District of Missouri seeking money damages for alleged violations of a number of state and federal consumer protection laws. On October 9, 1997, the District Court certified two classes on the claims brought against the Company, one relating to alleged overcharges of official fees, the other relating to alleged overcharges of post-maturity interest. On August 4, 1998, the District Court granted partial summary judgment on liability in favor of the plaintiffs on the interest overcharge claims based upon the District Court's finding of certain violations but denied summary judgment on certain other claims. The District Court also entered a number of permanent injunctions, which among other things, restrained the Company from collecting on certain class accounts. The Court also ruled in favor of the Company on certain claims raised by class plaintiffs. Because the entry of an injunction is immediately appealable, the Company appealed the summary judgment order to the United States Court of Appeals for the Eighth Circuit. Oral argument on the appeals was heard on April 19, 1999. On September 1, 1999, the United States Court of Appeals for the Eighth Circuit overturned the August 4, 1998 partial summary judgment order and injunctions against the Company. The Court of Appeals held that the District Court lacked jurisdiction over the interest overcharge claims and directed the District Court to sever those claims and remand them to state court. On February 18, 2000, the District Court entered an order remanding the post-maturity interest class to Missouri state court while retaining jurisdiction on the official fee class. The Company then filed a motion requesting that the District Court reconsider that portion of its order of August 4, 1998, in which the District Court had denied the Company's motion for summary judgment on the federal Truth-In-Lending Act ("TILA") claim. On May 26, 2000, the District Court entered summary judgment in favor of the Company on the TILA claim and directed the Clerk of the Court to remand the remaining state law official fee claims to the appropriate state court. On September 18, 2001, the Circuit Court of Jackson County, Missouri mailed an order assigning this matter to a judge. On October 28, 2002, the plaintiffs filed a fourth amended complaint. The Company
filed a motion to dismiss the plaintiff's fourth amended complaint on November 4, 2002. On November 18, 2002, the Company filed a memorandum urging the decertification of the classes. On January 15, 2003, the case was assigned to a new judge. On February 21, 2003 the plaintiffs filed a brief opposing the Company's November 4, 2002 motion to dismiss the case. The Company will continue its vigorous defense of all remaining claims. However, an adverse ultimate disposition of this litigation could have a material negative impact on the Company's financial position, liquidity and results of operations.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS
None

## ITEM 5. MARKET PRICE AND DIVIDEND INFORMATION

The Company's Common Stock is traded on The Nasdaq Stock Market(R) under the symbol CACC. The high and low sale prices for the Common Stock for each quarter during the two year period ending December 31, 2002 as reported by The Nasdaq Stock Market(R) are set forth in the following table.

```
2002 2001 --------------------------- QUARTER
ENDED HIGH LOW HIGH LOW
                        ----- ----- ----- March
31................................................
    $12.04 $8.50 $ 6.88 $4.50 June
30
                        14.95 9.66 8.00 5.00 September
    30..................................................
        13.45 7.22 12.00 7.12 December
    31
                        9.72 6.26 10.37 7.40
```

As of February 28, 2003, the number of beneficial holders and shareholders of record of the Common Stock was approximately 1,800 based upon securities position listings furnished to the Company.

The Company has not paid any cash dividends during the periods presented. The Company intends to retain its earnings to finance the growth and development of its business and currently has no plans to pay any cash dividends on its Common Stock. The Company's credit agreements contain financial covenants pertaining to the Company's ratio of liabilities to tangible net worth and amount of tangible net worth, which may indirectly limit the payment of dividends on Common Stock.

## EQUITY COMPENSATION PLANS

The Company has three stock option plans pursuant to which it grants stock options with time or performance-based vesting requirements to employees, officers, directors and dealer-partners. The Company's 1992 Stock Option Plan (the "1992 Plan") was approved by shareholders in 1992 prior to the Company's initial public offering. The Company's Director Stock Option Plan (the "Director Plan") was approved by shareholders in 2002. The Company's Stock Option Plan for Dealers (the "Dealer Plan") was not approved by shareholders. Effective January 1, 1999, the Company suspended the granting of future options under the Dealer Plan. The following table sets forth, with respect to each of the option plans, (i) the number of shares of common stock to be issued upon the exercise of outstanding options, (ii) the weighted average exercise price of outstanding options, and (iii) the number of shares remaining available for future issuance, as of December 31, 2002.

NUMBER OF SHARES TO BE ISSUED NUMBER OF SHARES UPON REMAINING AVAILABLE EXERCISE OF WEIGHTED-

AVERAGE FOR FUTURE ISSUANCE
OUTSTANDING EXERCISE PRICE OF
UNDER EQUITY PLAN CATEGORY
OPTIONS OUTSTANDING OPTIONS

```
COMPENSATION PLANS(A) - ------
```

--- Equity compensation plans approved by shareholders: 1992

Plan.
4,374,254 \$7.35 1,607,615
Director Plan...................
100,000 7.00 100,000 Equity compensation plans not approved by shareholders: Dealer
Plan..................... 69,100
7.51 874,367
-------
Total.
4,543,354 \$7.34 2,581,982
========= ===== =========
(a) Excludes securities reflected in the first column, "Number of Securities to be issued upon exercise of outstanding options and rights".

Pursuant to the Dealer Plan, the Company reserved 1.0 million shares of its common stock for the future granting of options to participating dealer-partners. Effective January 1, 1999, the Company suspended the granting of future options under the Dealer Plan. Under the Dealer Plan, a dealer-partner received a grant of an option to purchase 1,000 shares of Common Stock as of the last day of the calendar quarter in which the Company processed and accepted the 100th Loan accepted from such dealer-partner during the calendar year, and a dealer-partner received an additional option to purchase 200 shares of Common Stock for each additional 100 Loans processed and accepted by the Company during the calendar year as of the last day of the calendar quarter in which the Company processed and accepted from the dealer-partner the Loan which is an integral multiple of 100 (i.e. the 200th, 300 th , 400 th etc.). The Board also had the power to grant options from time to time to dealer-partners without regard to the number of Loans accepted. The exercise price of the options was equal to the fair market value on the date of grant. The options, which were non-transferable, became exercisable over a three year period. Nonvested options are forfeited upon the termination of the dealer-partner's Servicing Agreement by the Company or the dealer-partner and otherwise expire five years from the date of grant.

The selected income statement and balance sheet data presented below are derived from the Company's audited consolidated financial statements and should be read in conjunction with the Company's consolidated audited financial statements and notes thereto and "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations," included elsewhere in this Report.

```
2002 2001 2000 1999 1998---------- ----------
                                    (DOLLARS
    IN THOUSANDS, EXCEPT PER SHARE DATA) INCOME
                STATEMENT DATA: Revenue: Finance
        charges.................................. $
    97,744 $ 90,169 $ 80,580 $ 76,896 $ 99,729
                        Lease
        revenue
            16,101 21,853 13,019 1,034 -- Other
    income.
40,489 35,307 30,012 37,898 43,553
Total revenue
154,334 147,329 123,611 115,828 143,282 -----
---- Costs and expenses: Selling, general and
    administrative........... 66,333 59,822
    52,925 59,375 63,671 Provision for credit
        losses(A)................ 20,694 11,915
    11,251 56,172 16,405 Depreciation of leased
    assets................. 9,669 12,485 7,004
        569 -- Valuation adjustment on retained
                    interest in
securitization(A).
Interest
    9,058 14,688 16,431 16,576 25,565 ---------
```

Total costs and expenses
105,754 98,910 87,611 146,209 105,641
-- Other operating income: Gain on sale of
subsidiary(B)

(loss)............................. 48,580 48,419
36,000 (15,661) 37,641 Foreign exchange
loss................................ - (42) (11)

income taxes............... 48,580 48,377
35,989 (15,727) 37,525 Provision (credit) for
income taxes............ 18,879 19,174 12,339
$(5,041) 12,559$
-- ---------- ---------- Net income
(loss)..................................... $\$$
29,701 \$ $29,203 \$ 23,650 \$(10,686) \$ 24,966$
========== ========== ========== ==========
========== Net income (loss) per common
share:
Basic
\$ 0.70 \$ 0.69 \$ 0.54 \$ (0.23) \$ 0.54
========== ========== ========== ==========
==========
Diluted
\$ 0.68 \$ 0.68 \$ 0.53 \$ (0.23) \$ 0.53
========== ========== ========== ==========
========== Weighted average shares
outstanding:
Basic. .......................................................
42,438,292 42,140,961 43,879,577 46,222,730
46,190,208
Diluted
43,362,741 43,150,804 44,219,876 46,222,730
46,960,290 BALANCE SHEET DATA: Loans
receivable, net.................................... \$
773,177 \$ 757,286 \$ 564,260 \$ 565,983 \$
663,600 Floor plan
receivables

```
7,554 11,167 6,985 3,610 2,278 Investment in
    operating leases, net............. 17,879
            42,774 42,921 9,097 -- All other
assets................................. 39,265
43,761 48,762 63,403 69,782 --------- ------
    --- --------- --------- ------------ Total
        assets................................... $
        842,325 $ 861,434 $ 671,034 $ 657,585 $
        749,731 ========== ========== ==========
            ========== ========== Total
debt...................................................
        109,841 $ 202,529 $ 156,673 $ 158,985 $
                218,798 Dealer holdbacks,
        net.............................. 362,534
        315,393 214,468 202,143 222,275 Other
    liabilities......................................
46,102 55,073 37,667 33,482 32,395 ----------
Total liabilities..............................
        518,477 572,995 408,808 394,610 473,468
                Shareholders'
    equity(C)............................ . . 323,848
288,439 262,226 262,975 276,263 ---------- --
```

            Total liabilities and shareholders'
    equity............................................. \$
842,325 \$ 861,434 \$ 671,034 \$ 657,585 \$
749,731 ========== ========== ==========
==ニニニニ=ニ== ==========
（A）In 1999，the Company increased the provision for credit losses as the result of higher provisions needed for losses on advances to dealer－partners with respect to Loan pools originated primarily in 1995，1996，and 1997．In addition，in 1999 the Company recorded a valuation adjustment on the retained interest in its July 1998 securitization relating to these Loan pools．During the third and fourth quarters of 2002，the Company＇s forecast of future collections on its North America portfolio of Loans declined approximately $5 \%$ and $2 \%$ ，respectively．As a result，the Company recorded larger than expected provisions for losses on advances to dealer－partners． See＂Item 7．Management＇s Discussion and Analysis of Financial Condition and Results of Operations．＂
（B）In 1999，the Company recorded a gain from the sale of its credit reporting services subsidiary．
（C）No dividends were paid during the periods presented．

ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

## GENERAL

The Company's business model relies on its ability to forecast Loan performance. The Company's forecasts impact Loan pricing and structure as well as the required reserve for advance losses. The following table presents forecasted collection rates, advance rates, the spread (the forecasted collection rate less the advance rate), and the percentage of the forecasted collections which have been realized through December 31, 2002. The amounts presented are expressed as a percent of total Loan value by year of Loan origination.

```
DECEMBER 31, 2002
    FORECASTED % OF FORECAST YEAR
    COLLECTION % ADVANCE % SPREAD %
REALIZED - ---- ---------------------
-------- -------------
                                    81% 35% 46% 100%
1993.....................................
        76% 37% 39% 100%
1994......................................
        62% 42% 20% 100%
1995........................................
        56% 46% 10% 98%
1996...............................
1997..........................
1998............................
1999
        . . . . . . . . . . . . . . . . . . . . . . .
        72% 54% 18% 96%
2000
        72% 53% 19% 87%
2001
        M6............
2002
        ..............
```

The risk of a forecasting error declines as Loans age. For example, the risk of a material forecasting error for business written in 1995 is very small, with $98 \%$ of the total amount forecasted already realized. In contrast, the Company's forecast for recent Loan originations is much less precise. If the Company produces disappointing operating results, it will likely be because the Company overestimated future Loan performance.

The spread between the forecasted collection rate and the advance rate reduces the Company's risk of advance losses. Because collections are applied to advances on an individual dealer-partner basis, a wide spread does not eliminate the risk of advance losses, but it does reduce the risk significantly.

One method for evaluating the reasonableness of the Company's forecast is to examine the trends in forecasted collection rates over time. The following table compares the Company's forecast as of December 31, 2002 with the forecast as of December 31, 2001.

DECEMBER 31, 2001 DECEMBER 31, 2002 YEAR FORECASTED COLLECTION \% FORECASTED COLLECTION \% VARIANCE -

1992
81\% 81\% 0\%
1993
76\% 76\% 0\%
1994 62\% 62\% 0\%
1995 56\% 56\% 0\%
1996 57\% 57\% 0\%
1997 60\% 60\% 0\%

```
1998....................................... . . 
69% 68% (1)%
1999.......................
2000.......................
2001...................................
70% 68% (2)%
```

During 2002, the Company experienced a decline in Loan performance in North America. The Company believes the decline is temporary and is primarily due to the installation of a new collection system late in the
second quarter of 2002. However, it is impossible to determine whether external factors, such as economic conditions, also may have contributed to the decline. As a result of the decline in Loan performance, the Company's forecast of future collections on its North America portfolio of Loans declined approximately 5\% and $2 \%$ during the third and fourth quarters of 2002, respectively. The Company believes that significant improvement was made during the fourth quarter of 2002. Collection activity returned to pre-system conversion levels as measured by calls and contacts per delinquent account. The level of charge offs was unsatisfactory in October, but improved significantly in November and December. The Company believes that it is too early to conclude what effect these improvements will have on the provision for losses on advances in 2003. The Company believes the new collection system will ultimately provide operational efficiencies, and improvements in collection rates, which could not have occurred without the new system.

## RESULTS OF OPERATIONS

The following tables present income statement data on a consolidated basis as well as for the Company's three business segments, North America, United Kingdom and Automobile Leasing.

## CONSOLIDATED

YEAR ENDED \% OF YEAR ENDED \% OF YEAR ENDED \% OF DECEMBER 31, 2002
REVENUE DECEMBER 31, 2001 REVENUE DECEMBER 31, 2000 REVENUE (DOLLARS IN

```
THOUSANDS) --------------------
```


----- ------ REVENUE:
Finance
charges............ \$
97,744 63.3\% \$ 90,169
61.2\% \$ 80,580 65.2\%
Lease
revenue...............
$16,10110.421,85314.8$
13,019 10.5 Other
income.
40,489 26.3 35,307 24.0
30,012 24.3 -------- --

- -------- ---- -------
----- Total
revenue...........
154,334 100.0 147,329
100.0 123,611 100.0 COSTS
AND EXPENSES: Operating
expenses........ 66,333
43.0 59, $82240.652,925$
42.8 Provision for credit
losses
20,694 13.4 11,915 8.1
11,251 9.1 Depreciation
of leased
assets....................
9,669 $6.312,4858.5$
7,004 5.7
Interest....................
9,058 5.9 14,688 10.0
16,431 13.3 -------- ---
---- Total costs and
expenses.
105,754 68.6 98,910 67.2
87,611 70.9-------- ---
---- Operating
income........... 48,580
$31.448,41932.8$ 36,000
29.1 Foreign exchange
loss..... -- -- (42) --
(11) -- -------- ---- -
    - Income before
provision for income

```
taxes........ 48,580 31.4
    48,377 32.8 35,989 29.1
    Provision for income
taxes...................
18,879 12.2 19,174 13.0
12,339 10.0 -------- ----
-------- ------------
----- Net
income................. $
    29,701 19.2% $ 29,203
    19.8% $ 23,650 19.1%
    ======== ===== ========
    ===== ======== =====
```

The results of operations for the Company as a whole are attributable to changes described in the North America, United Kingdom, and Automobile Leasing business segments. The following discussion of the results of operations for interest expense is provided on a consolidated basis, as the explanation is not meaningful by business segment.

YEAR ENDED DECEMBER 31, 2002 COMPARED TO YEAR ENDED DECEMBER 31, 2001
Interest. Interest expense decreased to $\$ 9.1$ million in 2002 from $\$ 14.7$ million in 2001. The decrease in interest expense was primarily the result of: (i) the impact of a decrease in average outstanding debt and (ii) the decrease in the weighted average interest rate to $5.4 \%$ in 2002 from $7.5 \%$ in 2001 , which was the result
of a decrease in the average interest rate on the Company＇s variable rate debt， including lines of credit and secured financings，and repayment of the senior note debt．

YEAR ENDED DECEMBER 31， 2001 COMPARED TO YEAR ENDED DECEMBER 31， 2000
Interest．Interest expense decreased to $\$ 14.7$ million in 2001 from $\$ 16.4$ million in 2000．The decrease in interest expense was primarily the result of a decrease in the weighted average interest rate to $7.5 \%$ in 2001 from $10.1 \%$ in 2000，which was the result of：（i）a decrease in the average interest rate on the Company＇s variable rate debt，including lines of credit and secured financing，and the reduction in the amount of senior note debt；and（ii）the impact of fixed borrowing fees and costs on average interest rates when average outstanding borrowings are increasing．

NORTH AMERICA
YEAR ENDED \％OF YEAR
ENDED \％OF YEAR ENDED \％
OF DECEMBER 31， 2002
REVENUE DECEMBER 31， 2001
REVENUE DECEMBER 31， 2000
REVENUE（DOLLARS IN
THOUSANDS）－－－－－－－－－－－－－
－－－－－－－－－－－－－－－－－－－－－－－
－－－－－－－－－－－REVENUE：
Finance
charges．．．．．．．．．．．\＄
80，073 69．1\％\＄68，367
68．7\％\＄61，746 69．4\％Other income．
35，761 30．9 31，158 31.3 27，187 30．6－－－－－－－－－ －－－－Total
revenue．．．．．．．．．．．
115，834 100．0 99，525
100.0 88，933 100．0 COSTS

AND EXPENSES：Operating
expenses．．．．．．．．55，870
48.2 45，848 46.1 42，944

48．3 Provision for credit
losses
11，071 9.6 2，390 2.4 $2,8403.2$

```
Interest...................
```

    6,419 5.5 9,127 9.2
    12,170 13.7----------
---- Total costs and
expenses..............
73,360 63.3 57,365 57.7
57,954 65.2 -------- ---
---- Operating
income.......... 42,474
$36.742,16042.3$ 30,979
34.8 Foreign exchange
gain..... (6) -- (37) --
(11) -- -------------------
Income before provision
for income taxes........
$42,46836.742,12342.3$
30,968 34.8 Provision for
income
taxes
17,491 15.1 17,582 17.7
10,929 12.3 ------- ----
------- ---- ------
---- Net
income................. \$
24,977 21.6\% \$24,541
24.6\% \$20,039 22.5\%
======== ===== =======
ニニニニニ ニニニニニニニ ニニニニニ

Finance Charges. Finance charges increased to $\$ 80.1$ million in 2002 from $\$ 68.4$ million in 2001 primarily due to an increase in the average size of the Loan portfolio due to an increase in Loan originations in 2001 . This increase was partially offset by a reduction in the average annualized yield on the Company's Loan portfolio to $12.6 \%$ in 2002 from $13.4 \%$ in 2001 . The decrease in the average yield was primarily due to an increase in the percent of non-accrual Loans to $22.7 \%$ as of December 31, 2002 from $19.3 \%$ for the same period in 2001 due primarily to a reduction in Loan originations in 2002.

Other Income. Other income increased to $\$ 35.8$ million in 2002 from $\$ 31.2$ million in 2001 primarily due to: (i) interest income of $\$ 4.8$ million from the Internal Revenue Service received in connection with a change in tax accounting methods that affected the characterization and timing of revenue recognition for tax purposes and (ii) an increase of $\$ 1.2$ million in monthly fees paid by dealer-partners for the use of the Company's Internet origination system. These increases were partially offset by the one-time gain of $\$ 1.1$ million in 2001 on a clean-up call relating to the July 1998 securitization of advance receivables.

Operating Expenses. Operating expenses consist of salaries and wages, general and administrative expenses, sales and marketing expenses, and a provision for insurance and service contract claims. Operating expenses increased to $\$ 55.9$ million in 2002 from $\$ 45.8$ million in 2001 . The increase was primarily due to: (i) the reversal in 2001 of Michigan single business taxes of $\$ 4.7$ million, which were paid from 1993 to 2000,
resulting from a re-characterization of the Company's revenue as a result of an Internal Revenue Service examination; (ii) an increase in salaries and wages of $\$ 2.9$ million resulting primarily from increased spending on corporate infrastructure; (iii) losses of $\$ 1.4$ million on the disposal of computer hardware in 2002; and (iv) an increase of $\$ 900,000$ in the provision for floor plan and dealer-partner loan losses.

Provision for Credit Losses. Provision for credit losses increased to $\$ 11.1$ million in 2002 from $\$ 2.4$ million in 2001. The provision for credit losses consists of two components: (i) a provision for losses on advances to dealer-partners that are not expected to be recovered through collections on the related Loan portfolio and (ii) a provision for earned but unpaid revenue on Loans which were transferred to non-accrual status during the period. The increases in the provision for credit losses for the year ended December 31, 2002 compared to the year ended December 31, 2001 were primarily due to: (i) an increase of $\$ 6.1$ million in the provision for losses on advances due to a reduction in forecasted future collections which the Company believes is primarily the result of a decline in collection results relating to the installation of a new collection system late in the second quarter of 2002 (see "Critical Accounting Policies and Loss Experience -- North America and United Kingdom -- Reserve for Advance Losses"); and (ii) an increase of $\$ 2.6$ million in the provision for earned but unpaid revenue due to an increase in the percent of non-accrual Loans to $22.7 \%$ as of December 31, 2002 from $19.3 \%$ for the same period in 2001.

Provision for Income Taxes. Provision for income taxes decreased to \$17.5 million in 2002 from $\$ 17.6$ million in 2001 due to a decrease in the effective tax rate to $41.2 \%$ in 2002 from $41.7 \%$ in 2001. In 2001, the Internal Revenue Service examination for the years 1993-2001 was completed. As a result of this examination, in 2001 the Company recorded an expense of $\$ 3.9$ million to reflect estimated state taxes due as a result of the re-characterization of the Company's revenue. The decrease in the effective tax rate in 2002 was a result of the Company reducing its estimate of state income taxes due for the years 1993-2001 by $\$ 1.6$ million. This reduction in the effective tax rate was partially offset by an increase of $\$ 3.6$ million in the provision for income taxes in 2002 resulting from an expense to record the estimated taxes due upon repatriation of earnings in the United Kingdom.

YEAR ENDED DECEMBER 31, 2001 COMPARED TO YEAR ENDED DECEMBER 31, 2000
Finance Charges. Finance charges increased to $\$ 68.4$ million in 2001 from $\$ 61.7$ million in 2000 primarily as the result of the increase in the average size of the Loan portfolio due to an increase in Loan originations in 2001. Loan originations increased to $\$ 659.5$ million in 2001 from $\$ 384.8$ million in 2000, representing an increase of $71.4 \%$. The increase in Loan originations was primarily the result of: (i) participating dealer-partners' expanded usage of the Company's internet origination system; (ii) improved production from the Company's field sales force, which was expanded in 2000; and (iii) favorable market conditions.

This increase in finance charges was partially offset by a reduction in the average annualized yield on the Company's Loan portfolio to $13.4 \%$ in 2001 from $14.4 \%$ in 2000. The decrease in the average yield was primarily due to an increase in the average initial Loan term to 35 months in 2001 from 30 months in 2000. The effect of the increase in initial term was partially offset by a reduction in the percentage of Loans that were in non-accrual status to $19.3 \%$ in 2001 from $22.8 \%$ in 2000. The decrease in the non-accrual Loan percentage was primarily due to growth in the Loan portfolio in 2001.

Other Income. Other income increased to $\$ 31.2$ million in 2001 from $\$ 27.2$ million in 2000 primarily due to: (i) an increase of $\$ 2.2$ million from interest income on secured line of credit loans offered to certain dealers, which the Company began extending at the end of the first quarter of 2000; (ii) an increase of $\$ 1.7$ million from the monthly fees paid by dealer-partners for the use of the Company's Internet origination system; and (iii) a one-time gain of $\$ 1.1$ million on the termination and clean-up call relating to the July 1998 securitization of advance receivables. The gain represents the difference between the value of advance receivables reacquired and the Company's carrying amount of the retained interest in securitization plus the amount paid to exercise the clean-up call. These increases were partially offset by decreases in income of $\$ 500,000$ from the July 1998 securitization of advance receivables due to the termination and clean-up call of this securitization in May 2001.

In 2000, the Company changed accounting methods to recognize income and related expense for the Company's service contract program on an accelerated basis over the life of the service contract. Previously, the income and related expenses were recorded on a straight-line basis over the life of the service contracts. The change was based on an analysis of historical claims experience and resulted in a more precise match of the income and expenses pertaining to the service contracts. The change in accounting method was immaterial to the current financial statements and is not expected to have a material impact on subsequent periods.

Operating Expenses. Operating expenses consist of salaries and wages, general and administrative expenses, sales and marketing expenses, and a provision for insurance and service contract claims. Operating expenses increased to $\$ 45.8$ million in 2001 from $\$ 42.9$ million in 2000 . The increase was primarily due to an increase in: (i) information systems expenses of $\$ 1.9$ million relating to the development of Company's Internet origination system and continued enhancements to the Company's major operating systems; (ii) salaries and wages of $\$ 1.7$ million due to increased spending on corporate infrastructure; (iii) sales and marketing expenses of $\$ 1.6$ million due to an increase in the Company's sales force; and (iv) provision for notes receivable of \$1.4 for impaired working capital loans to dealer-partners based upon the Company's impairment analysis. These increases were partially offset by a decrease in Michigan single business taxes of $\$ 4.7$ million due to a re-characterization of the Company's revenue for tax reporting purposes as a result of the Internal Revenue Service examination. As a result of this change, in 2001, the Company recorded refunds of Michigan single business taxes, which had been expensed, from 1993 to 2000, through general and administrative expense. The effect on the income statement of these refunds is partially offset by the increase in state income taxes owed to states other than Michigan and recorded in provision for income taxes. Amounts owed represent the cumulative amount of taxes owed to these states for the years 1993 to 2001.

Provision for Credit Losses. Provision for credit losses decreased to \$2.4 million in 2001 from $\$ 2.8$ million in 2000. The provision for credit losses consists of two components: (i) a provision for losses on advances to dealer-partners that are not expected to be recovered through collections on the related Loan portfolio and (ii) a provision for earned but unpaid revenue on Loans which were transferred to non-accrual status during the period. The decrease in the provision for credit losses for the year ended December 31, 2001 compared to the year ended December 31, 2000 was primarily due to a decrease of $\$ 900,000$ in the provision for earned but unpaid revenue due to a decrease in the percent of non-accrual Loans to $19.3 \%$ as of December 31, 2001 from $22.8 \%$ for the same period in 2000.

Provision for Income Taxes. Provision for income taxes increased to \$17.6 million in 2001 from $\$ 10.9$ million in 2000 due to an increase in pre-tax income in 2001 and an increase in the effective tax rate. The increase in the effective tax rate to $41.7 \%$ in 2001 from $35.3 \%$ in 2000 was due to an increase in state income tax expense of $\$ 3.9$ million resulting from the re-characterization of the Company's revenue as a result of the Internal Revenue Service examination. The additional state provision is a cumulative amount of taxes owed to various states for the years 1993 to 2001. The effect on the income statement of the additional state income taxes is offset by refunds recorded relating to Michigan single business taxes.

YEAR ENDED \% OF YEAR
ENDED \% OF YEAR ENDED \% OF DECEMBER 31, 2002
REVENUE DECEMBER 31, 2001 REVENUE DECEMBER 31, 2000 REVENUE (DOLLARS IN
THOUSANDS) -------------

```
--- ------- ------------
```

    ----- ------ REVENUE:
                Finance
        charges...........
    \$17,671 83.7\% \$21, 802
    88.6\% \$18,834 89.9\% Other
income.
$3,44916.3 \quad 2,81011.4$
2,112 10.1 ------- ---
-- Total
revenue............ 21,120
$100.024,612$ 100.0 20,946
100.0 COSTS AND EXPENSES:
Operating
expenses........ 6,983
33.1 8,664 35.2 6,839
32.7 Provision for credit
losses.
4,489 21.3 3,399 13.8
5,398 25.8
Interest.......................
$6473.12,1968.9$ 1,390
$6.6--------------$
----- ------ ----- Total
costs and
expenses..............
12,119 57.5 14,259 57.9
13,627 65.1------- ----
-- Operating
income.......... 9,001
42.5 10,353 42.1 7,319
34.9 Foreign exchange
gain..... 5 -- -- -- --
-------------------------- Income
before provision for
income taxes........
9,006 42.5 10,353 42.1
7,319 34.9 Provision for
income
taxes
2,458 11.6 3,057 12.4
2,198 10.5------ ----
-- Net
income................. \$
6,548 30.9\% \$ 7,296 29.7\%
\$ $5,12124.4 \%======$
===== ======= =====
======= =====

YEAR ENDED DECEMBER 31, 2002 COMPARED TO YEAR ENDED DECEMBER 31, 2001
Finance Charges. Finance charges decreased to $\$ 17.7$ million in 2002 from $\$ 21.8$ million in 2001 primarily as the result of: (i) a decrease in the average size of the Loan portfolio due to a decrease in Loan originations in 2002 and (ii) a reduction in the average annualized yield on the Company's Loan portfolio to $12.5 \%$ in 2002 from $13.6 \%$ in 2001 . The decrease in the average yield was primarily due to an increase in the percent of non-accrual Loans to $31.5 \%$ as of December 31, 2002 from $22.6 \%$ for the same period in 2001 due to a reduction in Loan originations in 2002. Loan originations decreased in 2002 to $\$ 43.3$ million from $\$ 122.8$ million in 2001 as the result of the United Kingdom decreasing the amount advanced to dealer-partners and discontinuing its relationship with certain dealer-partners whose business did not meet the Company's return on capital objectives.

Other Income. Other income increased to $\$ 3.4$ million in 2002 from $\$ 2.8$ million in 2001 primarily due to an increase of $\$ 1.1$ million in ancillary product revenue resulting from a change in revenue recognition. This change was the result of a complete review of the Company's revenue recognition policies, which determined that, while conservative, the policies relative to ancillary product revenue recognition in the United Kingdom were inconsistent with those employed in North America. Therefore, the Company adopted the accounting treatment that was appropriate and consistent with the policies employed in North America. This increase was partially offset by a $\$ 270,000$ decrease in revenue under an ancillary products profit sharing agreement with an insurance provider.

Operating Expenses. Operating expenses decreased to $\$ 7.0$ million in 2002 from $\$ 8.7$ million in 2001. The decrease was primarily due to executive severance agreement expenses of approximately $\$ 735,000$ incurred in 2001 and a reduction in salaries and wages as a result of a reduction in staffing levels.

Provision for Credit Losses. Provision for credit losses increased to \$4.5 million in 2002 from $\$ 3.4$ million in 2001. The provision for credit losses consists of two components: (i) a provision for losses on advances to dealer-partners that are not expected to be recovered through collections on the related Loan portfolio; and (ii) a provision for earned but unpaid revenue on Loans which were transferred to non-accrual status during the period. The increase was primarily due to an increase of $\$ 1.4$ million in the provision for
losses on advances to dealer-partners due to a decline in credit quality of Loans originated in 2001, partially offset by a decrease of \$300,000 in the provision for earned but unpaid revenue. As a result of the decline in credit quality of Loans originated in 2001, the Company stopped originating Loans in Ireland and decreased the amount advanced to dealer-partners in the United Kingdom.

Provision for Income Taxes. Provision for income taxes decreased to \$2.5 million in 2002 from $\$ 3.1$ million in 2001, due to a decrease in pre-tax income in 2002 and a decrease in the effective tax rate compared to the same period in 2001. The decrease in the effective tax rate to $27.3 \%$ in 2002 from $29.5 \%$ in 2001 was due to a restructuring of legal entities within this business segment.

YEAR ENDED DECEMBER 31, 2001 COMPARED TO YEAR ENDED DECEMBER 31, 2000
Finance Charges. Finance charges increased to $\$ 21.8$ million in 2001 from $\$ 18.8$ million in 2000 primarily as the result of an increase in the average size of the Loan portfolio due to an increase in Loan originations in 2000. This increase was partially offset by an increase in the percent of non-accrual Loans to $22.6 \%$ as of December 31, 2001 from $18.3 \%$ as of December 31, 2000 for the same period due primarily to a reduction in Loan originations in 2001. Loan originations decreased in 2001 to $\$ 122.8$ million from $\$ 142.2$ million in 2000 as the result of the United Kingdom discontinuing its relationship with certain dealer-partners whose business did not meet the Company's return on capital objectives.

Other Income. Other income increased to $\$ 2.8$ million in 2001 from \$2.1 million in 2000 primarily due to a $\$ 600$, 000 increase in revenue under an ancillary products profit sharing agreement with an insurance provider.

Operating Expenses. Operating expenses increased to $\$ 8.7$ million in 2001 from $\$ 6.8$ million in 2000. The increase was primarily due to an increase in: (i) salaries and wages resulting from approximately $\$ 735,000$ in executive severance agreement expenses incurred in 2001 and (ii) accounting and legal expenses of $\$ 370,000$ relating to the restructuring of legal entities within this business segment.

Provision for Credit Losses. Provision for credit losses decreased to \$3.4 million in 2001 from $\$ 5.4$ million in 2000. The provision for credit losses consists of two components: (i) a provision for losses on advances to dealer-partners that are not expected to be recovered through collections on the related Loan portfolio; and (ii) a provision for earned but unpaid revenue on Loans which were transferred to non-accrual status during the period. The decrease was primarily due to a decrease of $\$ 2.3$ million in the provision for losses on advances to dealer-partners due to a reduction in the amount advanced to dealer-partners as a percent of the gross Loan amount.

Provision for Income Taxes. Provision for income taxes increased to \$3.1 million in 2001 from $\$ 2.2$ million in 2000, due to an increase in pre-tax income in 2001.

```
AUTOMOBILE LEASING
    YEAR ENDED % OF YEAR
ENDED % OF YEAR ENDED %
    OF DECEMBER 31, 2002
REVENUE DECEMBER 31, 2001
REVENUE DECEMBER 31, 2000
    REVENUE (DOLLARS IN
THOUSANDS) --------------
O
    ----------- REVENUE:
    Lease
    revenue.
    $16,101 92.6% $21,853
94.2% $13,019 94.8% Other
    income..............
1,279 7.4 1,339 5.8 713
5.2 ----------- -------
----- ------- ---- Total
revenue........... 17,380
100.0 23,192 100.0 13,732
100.0 COSTS AND EXPENSES:
                                    Operating
    expenses........ 3,480
    20.0 5,310 22.9 3,142
22.9 Provision for credit
losses...................
    5,134 29.5 6,126 26.4
    3,013 21.9 Depreciation
                        of leased
assets....................
    9,669 55.6 12,485 53.8
                7,004 51.0
Interest..................
    1,992 11.5 3,365 14.5
2,871 20.9 ------- -----
        -- Total costs and
    expenses.............
20,275 116.6 27,286 117.6
16,030 116.7 ------ ----
        --- Operating
loss............. (2,895)
    (16.6) (4,094) (17.6)
    (2,298) (16.7) Foreign
        exchange gain
    (loss)
1 -- (5) -- -- -- ------
    --
    provision for income
taxes............ (2,894)
    (16.6) (4,099) (17.6)
(2,298) (16.7) Credit for
income taxes... (1,070)
(6.2) (1,465) (6.3) (788)
(5.7)
Net
    loss
$(1,824) (10.4)% $(2,634)
(11.3)% $(1,510) (11.0)%
    ======= ===== =======
        ==ニ== ======= =====
```

    YEAR ENDED DECEMBER 31, 2002 COMPARED TO YEAR ENDED DECEMBER 31, 2001
    Lease Revenue. Lease revenue decreased to $\$ 16.1$ million in 2002 from $\$ 21.9$ million in 2001 primarily due to the decrease in the dollar value of the Company's lease portfolio. This decrease was the result of the Company's decision to stop originating automobile leases in the first quarter of 2002.

Other Income. Other income remained consistent at \$1.3 million in 2002 and 2001.

Operating Expenses. Operating expenses decreased to $\$ 3.5$ million in 2002 from $\$ 5.3$ million in 2001 primarily due to a decrease in general and administrative expenses due to the $\$ 725,000$ expense recorded in 2001 relating to the discontinuance of the leasing operations. This decrease was offset by an increase of $\$ 200,000$ in the provision for uncollectible receivables from dealer-partners for ancillary product charge backs on repossessed leased vehicles.

Provision for Credit Losses. Provision for credit losses decreased to \$5.1 million in 2002 from $\$ 6.1$ million in 2001 primarily due to a decrease in the dollar value of the Company's lease portfolio. This decrease was the result of the Company's decision to stop originating automobile leases in the first quarter of 2002.

Depreciation of Leased Assets. Depreciation of leased assets, including the amortization of indirect lease costs, is recorded on a straight-line basis to the residual value of leased vehicles over their scheduled lease terms. Depreciation expense decreased to $\$ 9.7$ million in 2002 from $\$ 12.5$ million in 2001. The decrease was primarily due to a decrease in the dollar value of the Company's lease portfolio. This decrease was the result of the Company's decision to stop originating automobile leases in the first quarter of 2002.

Credit for Income Taxes. The credit for income taxes decreased to \$1.1 million in 2002 from $\$ 1.5$ million in 2001 as a result of the decrease in pre-tax loss.

YEAR ENDED DECEMBER 31, 2001 COMPARED TO YEAR ENDED DECEMBER 31, 2000
Lease Revenue. Lease revenue increased to $\$ 21.9$ million in 2001 from $\$ 13.0$ million in 2000. This increase was the result of an increase in the dollar value of the Company's lease portfolio.

Other Income. Other income increased to $\$ 1.3$ million in 2001 from $\$ 700,000$ in 2000. This increase was primarily the result of an increase of $\$ 400,000$ in gains recognized on leases terminated before their maturity date.

Operating Expenses. Operating expenses increased to $\$ 5.3$ million in 2001 from $\$ 3.1$ million in 2000 primarily due to an increase in the dollar value of the Company's lease portfolio.

Provision for Credit Losses. Provision for credit losses increased to \$6.1 million in 2001 from $\$ 3.0$ million in 2000. The increase was primarily due to the increase in the dollar value of the Company's lease portfolio. To a lesser extent, an increase in the provision was required to reflect increased lease repossession rates.

Depreciation of Leased Assets. Depreciation of leased assets, including the amortization of indirect lease costs, is recorded on a straight-line basis to the residual value of leased vehicles over their scheduled lease terms. Depreciation expense increased to $\$ 12.5$ million in 2001 from $\$ 7.0$ million in 2000. This increase was primarily the result of an increase in the dollar value of the Company's lease portfolio. To a lesser extent, the increase was due to a reduction in the average residual value, as a percent of original lease value, in the lease portfolio.

Credit for Income Taxes. The credit for income taxes increased to \$1.5 million in 2001 from $\$ 800,000$ in 2000 as a result of the increase in pre-tax loss.

The following presentation of financial results and subsequent analysis is based on analyzing the income statement as a percent of capital invested. This information is presented to provide an additional perspective on the financial performance of the Company in addition to the presentation of the Company's results as a percent of revenue.

## CONSOLIDATED

\% OF \% OF \% OF YEAR ENDED
AVERAGE YEAR ENDED
AVERAGE YEAR ENDED AVERAGE DECEMBER 31, 2002 CAPITAL(1) DECEMBER 31, 2001 CAPITAL(1) DECEMBER 31, 2000 CAPITAL(1) (DOLLARS IN THOUSANDS) --
$\qquad$
--------- REVENUE:
Finance
charges.......... \$
97,744 19.5\% \$ 90,169
18.1\% \$ 80,580 17.4\% Lease
revenue............
16,101 3.2 21,853 4.4 13,019 2.8 Other
income
40,489 8.1 35,307 7.1
30,012 6.5----.-----
------- ------------ Total
revenue..........
$154,33430.8147,32929.6$ $123,61126.7$ COSTS AND EXPENSES: Operating
expenses....... 66,333
$13.259,82212.052,925$
11.4 Provision for credit
losses.
20,694 4.1 11,915 2.4
11,251 2.4 Depreciation of leased
assets.

1.9 12,485 2.5 7,004 1.5
Interest.................
9, 058 1.8 14,688 2.9
$16,4313.5 \cdots-\cdots-\cdots-$
-- Total costs and
expenses............
105,754 21.0 98,910 19.8
87,611 18.8 ----------
-- Operating
income......... 48,580
$9.848,4199.836,0007.9$
Foreign exchange
loss..... -- -- (42) --
(11) -- ------- ---

Income before provision
for income taxes
48,580 9.8 48,377 9.8
35,989 7.9 Provision for income
taxes...................
18,879 $3.819,1743.8$
 - - Net
income
,701 6.0\% \$ 29,203 6.0\%
\$ 23,650 5.2\% ========
==== ======== ====
======== ==== Average
capital(1).......
\$502,404 \$498,271
\$463,881 Return on
capital(2)...... 7.1\%
7.8\% 7.4\%
(1) Average capital is equal to the average amount of debt and equity during the period. For purposes of computing average capital, the Company has added to shareholders' equity as reported under GAAP \$34,297,000, \$33,226,000 and $\$ 35,121,000$ for the years ended December 31, 2002, 2001 and 2000, respectively. The amounts added to shareholders' equity represent the average options outstanding for the period multiplied by the weighted average exercise price.
(2) Return on capital is equal to net operating profit after-tax (net income plus interest expense after-tax) divided by average capital.

YEAR ENDED DECEMBER 31, 2002 COMPARED TO YEAR ENDED DECEMBER 31, 2001
Revenue, as a percent of average capital, increased to 30.8\% in 2002 from $29.6 \%$ in 2001. The increase was primarily due to an increase in finance charges, as a percent of average capital, due primarily to a reduction in the amount advanced to dealer-partners as a percent of the gross Loan amount. The increase was partially offset by an increase in the percent of non-accrual Loans to $24.0 \%$ as of December 31, 2002 from $20.0 \%$ for the same period in 2001 due primarily to a reduction in Loan originations in 2002.

Costs and expenses, as a percent of average capital, increased to $21.0 \%$ in 2002 from $19.8 \%$ in 2001. The increase was primarily due to an increase in the provision for credit losses, as a percent of average capital, to $4.1 \%$ in 2002 from 2.4\% in 2001. The increase was due primarily to an increase in the provision for losses on advances due to a reduction in forecasted future collections in North America which the Company believes is primarily the result of a decline in collection results relating to the installation of a new collection system late in the second quarter of 2002. The increase was also due to an increase in operating expenses, as a percent of average capital, to $13.2 \%$ in 2002 from $12.0 \%$ in 2001. This increase was primarily due to (i) the reversal in 2001 of Michigan single business taxes, which were paid from 1993 to 2000, resulting from a re-characterization of the Company's revenue due to an Internal Revenue Service examination; (ii) an increase in salaries and wages resulting from increased spending on corporate infrastructure; (iii) losses on the disposal of computer hardware in 2002; and (iv) an increase in the provision for floor plan and dealer-partner loan losses.

As a result of these factors, the Company's return on capital declined to 7.1\% in 2002 from 7.8\% in 2001.

YEAR ENDED DECEMBER 31, 2001 COMPARED TO YEAR ENDED DECEMBER 31, 2000
Revenue, as a percent of average capital, increased to $29.6 \%$ in 2001 from $26.7 \%$ in 2000. The increase was primarily due to an increase in lease revenue, as a percent of average capital, to $4.4 \%$ in 2002 from $2.8 \%$ in 2001 due to an increase in the percentage of total capital invested in Automobile Leasing. The increase was also due to an increase in finance charges, as a percent of average capital, due primarily to a reduction in the amount advanced to dealer-partners as a percent of the gross Loan amount. The increase was partially offset by a decrease in the percent of non-accrual Loans to $20.0 \%$ as of December 31, 2001 from $21.6 \%$ for the same period in 2000 due primarily to an increase in loan originations in 2001.

Costs and expenses, as a percent of average capital, increased to $19.8 \%$ in 2001 from 18.8\% in 2001. The increase was primarily due to an increase in depreciation of leased assets, as a percent of average capital, to $2.5 \%$ in 2002 from 1.5\% in 2001 due to an increase in the percentage of total capital invested in Automobile Leasing. The increase was also due to an increase in operating expenses, as a percent of average capital, to $12.0 \%$ in 2002 from $11.4 \%$ in 2001 due to: (i) an increase in information systems expenses relating to the development of Company's Internet origination system and continued enhancements to the Company's major operating systems; (ii) salaries and wages increasing faster than average capital due to increased spending on corporate infrastructure; (iii) sales and marketing increasing faster than average capital due to an increase in the Company's sales force; and (iv) an increase in the provision for notes receivable for impaired working capital loans to dealer-partners. These increases were partially offset by a decrease in Michigan single business taxes due to a re-characterization of the Company's revenue for state tax reporting purposes as a result of the Internal Revenue Service examination which was completed in 2001.

As a result of these factors, the Company's return on capital increased to $7.8 \%$ in 2001 from 7.4\% in 2000.

## ECONOMIC PROFIT

Economic profit or loss represents net operating profit after tax less an imputed cost of equity. Management has assumed a cost of equity equal to $10 \%$ of average shareholders' equity in its economic profit or loss calculations. Economic profit or loss is a measurement of how efficiently the Company utilizes its capital. The Company has used economic profit internally since January 1, 2000 to evaluate its performance. The Company's goal is to maximize the amount of economic profit per share generated. The Company's economic loss increased to $(\$ 4,387,000)$, or ( $\$ 0.09$ ) per adjusted share, in 2002 compared to ( $\$ 1,372,000$ ), or (\$0.03) per adjusted share, in 2001.

The following presents the calculation of the Company's economic loss and return on capital for the periods indicated (dollars in thousands, except per share data):

| FOR THE YEARS ENDED DECEMBER 31, -------------------- 20022001 ---------------- |
| :---: |
| income(1).................................................... \$ |
| 29,701 \$ 29,203 Imputed cost of equity at 10\% |
| (2)............................. $(34,088)(30,575)$ |
| Total economic |
| loss....................................... \$ $(4,387)$ \$ |
| $(1,372)$ Adjusted weighted average shares |
| outstanding(3)............. 46,981,946 46,995,972 Economic |
| loss per share(4)..................................... \$ |
| (0.09) \$ (0.03) RETURN ON CAPITAL(5) North |
| America................................................... 7.48 |
| 8.3\% United |
| Kingdom................................................. $8.3 \%$ |
| 9.1\% Automobile |
|  |
| (1.2\%) |
| Consolidated. |
| 7.1\% 7.8\% |

(1) Consolidated net income from the Consolidated Statement of Income. See "Item 8. Financial Statements and Supplementary Data."
(2) Cost of equity is equal to $10 \%$ of average shareholders' equity, which was $\$ 340,880,000$ and $\$ 305,750,000$ for the years ended December 31, 2002 and 2001, respectively. The Company has added to shareholders' equity as reported under generally accepted accounting principles ("GAAP") \$34,297,000 and $\$ 33,226,000$ for the years ended December 31, 2002 and 2001, respectively. The amounts added to shareholders' equity represent the average options outstanding for the period multiplied by the weighted average exercise price. Refer to "Stock Options".
(3) Includes actual weighted average shares outstanding plus total stock options outstanding. Differs from shares used for GAAP earnings per share, which include only a portion of options outstanding.
(4) Economic loss per share equals the economic loss divided by the adjusted weighted average shares outstanding.
(5) Return on capital is equal to net income plus interest expense after tax divided by average capital. Average capital is equal to the average amount of debt and equity during the period, which includes the additions to shareholders' equity as reported under GAAP discussed in footnote (2).

## STOCK OPTIONS

In 1999, the Company began granting performance-based stock options to employees. Performance-based options are options that vest solely based on the achievement of performance targets, in the Company's case targets based on either earnings per share or economic profit. Generally accepted accounting principles ("GAAP") in the United States of America requires companies to expense performance-based options when it is likely that performance targets will be met and a measurement date can be established. The amount of the reported expense is the price of the Company's stock at the end of each reporting period less the exercise price of the options. The Company's non-performance options are not required to be expensed under GAAP.

Regardless of the accounting, options represent a significant cost to shareholders. The true cost is the business value transferred to the employee in stock, less the exercise proceeds, a number that is difficult to calculate since it depends on when options are exercised and the future performance of the business. GAAP provides several alternatives for accounting for this cost. In the Company's opinion, none of these alternatives provide a method that accurately captures the true cost of options in all circumstances.

Because the Company believes that accurately understanding and managing the cost of options is essential, the Company has developed the following practices regarding stock options:

- Beginning in 2002, options are issued only after shares have first been repurchased in the open market. In all cases, the option is priced at or above the higher of the fair market value on the date of grant and the average price of the repurchased shares. For shareholders, the impact of options therefore is that capital used to repurchase shares is no longer available to invest in income producing assets. This cost, the opportunity cost of the capital used to repurchase shares until the capital is returned upon option exercise, reduces the Company's reported earnings. Option grants are predominantly performance-based, with appropriately aggressive vesting targets. The Company believes that these options properly align the interests of management and shareholders by rewarding management only for exceptional business performance.
- The Company's reported economic profit (loss) includes three adjustments to the Company's results reported under GAAP to reflect the cost of options. First, to avoid double counting, the GAAP expense recorded for performance options is added back. Second, all options outstanding are included in the Company's fully diluted share base. Finally, economic profit (loss) includes a charge for the capital used to repurchase shares covering options grants. The Company's method of measuring options in the calculation of economic profit (loss) is conservative in two respects. First, the tax benefits of future option exercises have not been included in the Company's calculation. Because option expense is deducted for tax purposes upon exercise, more capital will be returned to the Company upon exercise than is invested in repurchased shares. Second, options may be cancelled due to turnover or the failure to meet performance targets. Cancellations will be factored in as they occur. One additional risk is assumed. Should options be issued and shares repurchased above intrinsic value, and the options subsequently expire unexercised, a loss equal to the amount paid above intrinsic value would be incurred.
- The practice of repurchasing shares to cover option grants has evolved over time. To date the Company has repurchased shares covering all options granted since 1995. Because the Company's option program pre-dates the current practice of repurchasing shares, as of December 31, 2002 options to purchase approximately 1.6 million shares granted prior to 1995 have not been covered by repurchases. Depending upon capital availability and other investment opportunities, the Company may repurchase shares covering some or all of these uncovered options. For purposes of computing economic profit, the Company includes a capital charge as if these options had been repurchased at the option exercise price at the date of grant.

The Company views options as a significant but necessary cost. In the Company's opinion, this cost is accurately measured and charged to economic profit per share, the performance measure on which the Company's management incentive compensation system is based. The Company believes the ability to measure the cost of options, combined with an incentive compensation system that includes this cost, enhances the probability that the Company's option program will produce favorable results for shareholders.

## CRITICAL ACCOUNTING POLICIES AND LOSS EXPERIENCE

The Company's consolidated financial statements are prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires the Company to make estimates and judgments that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. On an on-going basis, the Company evaluates its estimates, including those related to the reserve for Advance losses, the allowance for credit losses, and the allowance for leased vehicle losses. The Company believes the following critical accounting policies involve a high degree of judgment and complexity.

## NORTH AMERICA AND UNITED KINGDOM

Reserve for advance losses. The Company maintains a reserve against advances that are not expected to be recovered through collections on the related Loan portfolio. For purposes of establishing the reserve, the present value of estimated future collections for each dealer-partner's Loan portfolio is compared to the related advance balance. The discount rate used for present value purposes is equal to the rate of return expected at the origination of the advance. To the extent that the present value of future collections is less than the advance balance due from a dealer-partner, the Company records a reserve equal to the difference between the advance and the present value of the estimated future collections. The Company maintains historical loss experience for each dealer-partner on a static pool basis and uses this information to forecast the timing and amount of future collections on each dealer-partner's portfolio. Proceeds from one dealer-partner's portfolio cannot be used to offset losses relating to another dealer-partner. Effective January 1, 2003, the Company modified its policy for charging off advances. Advances are charged off when the Company's analysis forecasts no future collections relating to such advance balance.

Advance losses represent the Company's primary credit risk. The Company has recorded two large provisions during its history, one in 1997 and the other in 1999. Both charges related primarily to Loan pools originated between 1995 and 1997. The first related to the initial loss assessment subsequent to the installation of the Company's static pool Loan information system in 1997. The second charge related to a reassessment of the loss based on the subsequent underperformance of these Loan pools versus the Company's initial assessment.

In addition, in 2002, the Company recorded larger than expected provisions for losses on advances in North America resulting from a decline in Loan performance in North America. The Company believes the decline is temporary and is primarily related to the installation of a new collection system late in the second quarter of 2002. However, it is impossible to determine whether external factors, such as economic conditions, also may have contributed to the decline.

As a result of the decline in Loan performance, the Company's forecast of future collections on its North America portfolio of Loans declined approximately $5 \%$ and $2 \%$ during the third and fourth quarter respectively. The Company believes that significant improvement was made during the fourth quarter. Collection activity returned to pre-system conversion levels as measured by calls and contacts per delinquent account. The level of charge offs was unsatisfactory in October, but improved significantly in November and December. The Company believes that it is too early to conclude what effect these improvements will have on the provision for losses on advances in 2003. The Company believes the new collection system will ultimately provide operational efficiencies, and improvements in collection rates, which could not have occurred without the new system.

The Company regularly forecasts future collections on its portfolio of Loans. The risk of advance losses increases as the spread between the collection rate and advance rate narrows. The Company's primary protection against future losses relates to managing this spread appropriately by reducing the amount it is willing to advance based upon reductions in anticipated collection rates.

Allowance for credit losses. The Company maintains an allowance for credit losses that covers earned but unpaid servicing fees on Loan receivables in non-accrual status. Servicing fees, which are booked as finance charges, are recognized under the interest method of accounting until the underlying obligation is 90 days past due on a recency basis. At such time, the Company suspends the recognition of revenue and makes a provision for credit losses equal to the earned but unpaid finance charges. Once a Loan is classified in non-accrual status, it remains in non-accrual status for the remaining life of the Loan. Revenue on non-accrual Loans is recognized on a cash basis. Loans on which no payment has been received for nine months are charged off.

Ultimate losses may vary from current estimates and the amount of the provision, which is a current expense, may be either greater or less than actual losses. The use of different estimates or assumptions could produce materially different financial results.

Allowance for lease vehicle losses. The Company maintains: (i) a reserve for repossession losses; and (ii) a reserve for residual losses.

Reserve for repossession losses. The repossession reserve covers losses resulting from the difference between sale proceeds and the net investment in operating leases. For purposes of establishing the reserve, the Company estimates the expected losses, based on its historical loss experience, on its inventory of repossessed vehicles and vehicles being repossessed.

Reserve for residual losses. The residual reserve covers losses resulting from the disposal of vehicles at the end of the lease term. The Company established its residual values based upon an industry guidebook and data from repossessed vehicles sold at auction. Realization of the residual values is dependent on the Company's future ability to market the vehicles under then prevailing market conditions. Adverse changes in market conditions from those upon which the estimates were based could have an adverse effect on the Company's ability to realize the values estimated and require an increase in the reserve, which may materially and adversely affect the Company's results of operations.

Ultimate losses may vary from current estimates and the amount of the provision, which is a current expense, may be either greater or less than actual losses. The use of different estimates or assumptions could produce materially different financial results.

The following tables sets forth information relating to the credit provisions, charge-offs, and other key credit loss ratios:

```
FOR THE YEARS ENDED DECEMBER 31, --------------------
------------- 2002 2001 2000 ---------------------
------- (DOLLARS IN THOUSANDS) PROVISIONS FOR CREDIT
                                    LOSSES
Loans
                $ 3,402 $ 1,142 $ 1,647
Advances
                12,041 4,647 6,591 Leased
vehicles........................................ 5, 251
        6,126 3,013 -------------.------.- Total
    provision for credit losses................. $
20,694 $ 11,915 $ 11,251 ======== ======== ========
                                    CHARGE-OFFS Dealer
    holdbacks
        . . . . . . . . . . . . . . . . . . . . . . . . . . . . . .
        $149,616 $109,675 $115,968 Unearned finance
    charges............................ 34,399 26,468
            27,172 Allowance for credit
losses....................... 2,773 1,015 1,688 -
        -------------------- Total Loans charged
off............................ $186,788 $137,158
        $144,828 ======== ======== ========
Advances.................................................
    $ 6,027 $ 2,196 $ 4,104 ======== ========= =========
            Allowance for lease vehicle
    losses................. $ 5,619 $ 5,171 $ 1,081
                            ======== ======== ========
```

AS OF DECEMBER 31, -------------------- 200220012000 -
RATIOS Allowance for credit losses as a
percent of gross Loans
receivable
$0.6 \%$ 0.5\% 0.7\% Reserve for advance losses as a percent of
advances........ 4.0\% 2.2\% 2.1\% Allowance for lease
vehicle losses as a percent of gross investment in
operating leases.......................... 13.0\% 6.5\%
4.7\% Gross dealer holdbacks as a percent of gross Loans
receivable
79.9\% 79.5\% 79.7\%

## LIQUIDITY AND CAPITAL RESOURCES

Overview -- The Company's primary sources of capital are cash flows from operating activities, collections on Loans receivable, borrowings under the Company's credit agreements and secured financings. The Company's principal need for capital has been to fund cash advances made to dealer-partners in connection with the acceptance of Loans and for the payment of dealer holdbacks to dealer-partners who have repaid their advance balances.

When borrowing to fund the operations of its foreign subsidiaries, the Company's policy is to borrow funds denominated in the currency of the country in which the subsidiary operates, thus mitigating the Company's exposure to foreign exchange fluctuations.

The Company's cash flow requirements are dependent on future levels of Loan originations. In 2002, the Company experienced a decrease in originations over 2001 due primarily to a reduction in the number of active dealer-partners in North America, partially offset by an increase in the number of Loans per active dealer-partner. As the reduction in active dealer-partners was primarily due to the Company exiting dealer-partner relationships in 2002 that did not meet its return on capital goals, the Company does not expect this trend to continue in future periods. To the extent this Loan origination trend does not continue, the Company will experience an increase in its need for capital.

The Company currently finances its operation through: (i) a bank line of credit facility; (ii) secured financings; (iii) a mortgage Loan; (iv) and capital lease obligations.

Line of Credit Facility -- At December 31, 2002, the Company had a \$135.0 million credit agreement with a commercial bank syndicate. The facility has a commitment period through June 9, 2003, with a one-year term out option at the request of the Company provided that no event of default exists. The agreement provides that, at the Company's discretion, interest is payable at either the eurodollar rate plus 140 basis points, or at the prime rate $(4.25 \%$ as of December 31, 2002). The eurodollar borrowings may be fixed for periods of up to six months. Borrowings under the credit agreement are subject to a borrowing base limitation equal to $65 \%$ of advances to dealer-partners and leased vehicles (as reflected in the consolidated financial statements and related notes), less a hedging reserve (not exceeding $\$ 1.0$ million), the amount of letters of credit issued under the line of credit, and the amount of other debt secured by the collateral which secures the line of credit. Currently, the borrowing base limitation does not inhibit the Company's borrowing ability under the line of credit. The credit agreement has certain restrictive covenants, including a minimum required ratio of the Company's assets to debt, its liabilities to tangible net worth, and its earnings before interest, taxes and non-cash expenses to fixed charges. Additionally, the agreement requires that the Company maintain a specified minimum level of net worth. Borrowings under the credit agreement are secured by a lien on most of the Company's assets. The Company must pay an annual agent's fee and a quarterly commitment fee of $0.60 \%$ on the amount of the commitment. As of February 28, 2003, there was approximately $\$ 44.4$ million outstanding under this facility. Since this credit facility expires on June 9, 2003, the Company will be required to renew the facility or refinance any amounts outstanding under this facility on or before such date. The Company also maintains a small line of credit agreement in Canada to fund daily cash requirements within its Canadian operation.

Secured Financing -- The Company's wholly-owned subsidiary, CAC Funding Corp. ("Funding"), has completed seven secured financing transactions with an institutional investor through December 31, 2002, none of which remain outstanding. The July 23, 2001 and November 5, 2001 secured financing transactions, in which Funding received $\$ 61.0$ million and $\$ 62.0$ million in financing, respectively, were repaid in the fourth quarter of 2002.

During 2002, the Company's wholly-owned subsidiary, CAC Warehouse Funding Corp. ("Warehouse Funding"), completed a secured financing transaction with another institutional investor, in which Warehouse Funding received \$75.0 million in financing. In connection with this transaction, the Company contributed dealer-partner advances having a carrying amount of approximately $\$ 109.0$ million to Warehouse Funding, which, in turn, pledged them as collateral to an institutional investor to secure loans that funded the purchase price of the dealer-partner advances. The proceeds of the secured financings were used by the Company to
reduce outstanding borrowings under the Company＇s credit facility．The secured financings create loans for which Warehouse Funding is liable and are non－recourse to the Company，even though Warehouse Funding and the Company are consolidated for financial reporting purposes．Such loans bear interest at a floating rate equal to the commercial paper rate plus 75 basis points with a maximum of $6.25 \%$ ．As Warehouse Funding is organized as a separate legal entity from the Company，assets of Warehouse Funding（including the contributed dealer－partner advances）will not be available to satisfy the general obligations of the Company．Substantially all the assets of Warehouse Funding have been encumbered to secure Warehouse Funding＇s obligations to its creditors． This financing is secured primarily by Warehouse Funding＇s dealer－partner advances and the Company＇s servicing fee．The Company receives a monthly servicing fee paid by the institutional investor equal to $6 \%$ of the collections on Funding＇s Loans receivable for the secured financing．Except for the servicing fee and payments due to dealer－partners，the Company does not receive， or have any rights in，any portion of collections on the Loans receivable until Warehouse Funding＇s underlying indebtedness is Paid in full either through collections on the related Loans or through a prepayment of the indebtedness．

A summary of the secured financing transactions is as follows（dollars in thousands）：

SECURED FINANCING
DEALER－PARTNER
BALANCE AS ISSUE
ORIGINAL BALANCE at advance BALANCE AT
PERCENT OF NUMBER CLOSE DATE
BALANCE DECEMBER
31， 2002 DECEMBER
31， 2002 ORIGINAL
BALANCE－－－－－－
－－－－－－－－－－－－－－－
－－－－－－－－－－－－－－－
－－－－－－－－－－－－－－
－ 1098 －A July 1998 \＄
50，000 Paid in
full Paid in full
0．0\％1999－A July
1999 50，000 Paid
in full Paid in
full 0.0 1999－B
December 1999
50，000 Paid in
full Paid in full
0.0 2000－A August

2000 65，000 Paid
in full Paid in
full 0.0 2001－A
March 2001 97，100
Paid in full Paid
in full 0.0 2001－ B July 2001
60，845 Paid in
full Paid in full 0.0 2001－C

November 2001
61，795 Paid in
full Paid in full 0.0 2002－A

October 2002
75，000 \＄58，153＊
\＄96，671 77．5－－－－
－－－－－－－－－－－－－－
－－－－－－－\＄509，740
\＄58， 153 \＄96，671
＝＝＝＝＝＝＝＝
＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝
ニニニニニニニニニニニニニニニニニニ within 10 months as of December 31， 2002.

Mortgage Loan -- The Company has a mortgage loan from a commercial bank that is secured by a first mortgage lien on the Company's headquarters building and an assignment of all leases, rents, revenues and profits under all present and future leases of the building. The loan matures on May 1, 2004 and requires monthly payments of $\$ 99,582$, bearing interest at a fixed rate of $7.07 \%$. The Company believes that the mortgage loan repayments can be made from cash resources available to the Company at the time such repayments are due.

Capital Lease Obligations -- As of December 31, 2002, the Company has nine capital lease obligations outstanding related to various computer equipment, with monthly payments totaling $\$ 81,728$. These capital lease obligations bear interest at rates ranging from $4.45 \%$ to $9.22 \%$ and have maturity dates between June 2004 and January 2006. The Company believes that capital lease obligation payments can be made from cash resources available to the Company at the time such payments are due.

The Company's total balance sheet indebtedness decreased to $\$ 109.8$ million at December 31, 2002 from $\$ 202.5$ million at December 31, 2001. In addition to the balance sheet indebtedness as of December 31, 2002,
the Company also has contractual obligations resulting in future minimum payments under operating leases. A summary of the total future contractual obligations requiring repayments is as follows (in thousands):

```
PERIOD OF REPAYMENT --------------------
    --------- CONTRACTUAL OBLIGATIONS <1
YEAR 1-3 YEARS >3 YEARS TOTAL
    - -------- Secured
    financing.................................
        58,153 $ -- $ -- $ 58,153 Line of
    credit....................................
        43,555 -- -- 43,555 Mortgage
    loan..........................................}77
        5,419 -- 6,195 Capital lease
    obligations..................... }868\mathrm{ 1,068
    2 1,938 Non-cancelable operating lease
obligations.
388463 380 1,231
    ----- Total contractual cash
    obligations........ $103,740 $6,950 $382
    $111,072 ======== ====== ==== ========
```

Repurchase and Retirement of Common Stock -- In 1999, the Company began acquiring shares of its common stock in connection with a stock repurchase program announced in August 1999. That program authorized the Company to purchase up to 1.0 million common shares on the open market or pursuant to negotiated transactions at price levels the Company deems attractive. On each of February 7, 2000, June 7, 2000, July 13, 2000, November 10, 2000, and May 20, 2002, the Company's Board of Directors authorized increases in the Company's stock repurchase program of an additional 1.0 million shares. As of December 31, 2002, the Company has repurchased approximately 5.0 million shares of the 6.0 million shares authorized to be repurchased under this program at a cost of $\$ 30,634,000$. The 6.0 million shares, which can be repurchased through the open market or in privately negotiated transactions, represent approximately $13.0 \%$ of the shares outstanding at the beginning of the program. See "--Stock Options" for a description of the relationship between stock repurchases by the Company and the granting of stock options.

Based upon anticipated cash flows, management believes that cash flows from operations, various financing alternatives available to the Company, and amounts available under its credit agreement will provide sufficient financing for debt maturities and for future operations. The Company's ability to borrow funds may be impacted by many economic and financial market conditions. If the various financing alternatives were to become limited or unavailable to the Company, the Company's operations could be materially and adversely affected.

## MARKET RISK

The market risk discussion and the estimated amounts generated from the analysis that follows are forward-looking statements of market risk assuming certain adverse market conditions occur. Actual results may differ materially due to changes in the Company's product and debt mix and developments in the financial markets. As terrorist acts and acts of war create economic uncertainty and impact the financial markets, such acts could adversely affect the Company's business and results of operations and the financial markets in ways that cannot be predicted.

The Company is exposed primarily to market risks associated with movements in interest rates and foreign currency exchange rates. The Company manages interest rate risk primarily through interest rate cap agreements, which limit the effective interest rate on the Company's secured financings. The Company's policies and procedures prohibit the use of financial instruments for trading purposes.

A discussion of the Company's accounting policies for derivative instruments is included in the Summary of Significant Accounting Policies in the notes to the consolidated financial statements.

Interest Rate Risk. The Company relies on various sources of financing to assist in funding its operations, some of which is at floating rates of interest and exposes the Company to risks associated with increases in interest rates. The Company manages such risk primarily by entering into interest rate cap agreements on certain portions of its floating rate debt.

As of December 31, 2002, the Company had $\$ 43.6$ million of floating rate debt outstanding on its bank credit facilities, with no interest rate cap
its secured financing, with an interest rate cap of $6.25 \%$. Based on the difference between the Company's rates on its secured financing at December 31, 2002 and the interest rate cap, the Company's maximum interest rate risk on the October 2002 secured financing is $3.9 \%$. This maximum interest rate risk would reduce annual after-tax earnings by approximately $\$ 1.5$ million in 2002 compared to a $\$ 3.6$ million impact in 2001. The significant decrease in the impact of secured financing rate fluctuations in 2002 is due to the lower debt outstanding under secured financings as of December 31, 2002 compared to 2001. For every 1\% increase in rates on the Company's bank credit facilities, annual after-tax earnings would decrease by approximately $\$ 283,000$ in 2002 compared to the $\$ 476,000$ impact in 2001. This analysis assumes the Company maintains a level amount of floating rate debt and assumes an immediate increase in rates.

Foreign Currency Risk. The Company is exposed to foreign currency risk from the possibility of changes in foreign exchange rates that could have a negative impact on earnings or asset and liability values from operations in foreign countries. The Company's most significant foreign currency exposure relates to the United Kingdom. It is the Company's policy to borrow and lend in local currencies to mitigate such risks. An immediate, $10 \%$ decrease in quoted foreign currency exchange rates would have decreased annual after tax earnings by approximately $\$ 667,000$ and $\$ 756,000$ at December 31, 2002 and 2001, respectively. The potential loss in net asset values from such a decrease would be approximately $\$ 7.1$ million and $\$ 7.6$ million as of December 31, 2002 and 2001, respectively.

Immediate changes in interest rates and foreign currency exchange rates discussed in the proceeding paragraphs are hypothetical rate scenarios, used to calibrate risk, and do not currently represent management's view of future market developments.

## NEW ACCOUNTING PRONOUNCEMENTS

In December 2002, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards No. 148, "Accounting for Stock-Based Compensation--Transition and Disclosure" ("SFAS No. 148"). SFAS No. 148 amends SFAS No. 123, "Accounting for Stock-Based Compensation", to provide alternative methods of transition for a voluntary change to the fair value based method of accounting for stock-based employee compensation. In addition, SFAS No. 148 amends the disclosure requirements of SFAS No. 123 to require prominent disclosures in both annual and interim financial statements about the method of accounting for stock-based employee compensation and the effect of the method used on reported results. The Company has applied the disclosure provisions in SFAS No. 148 in the consolidated financial statements and the accompanying notes.

## FORWARD-LOOKING STATEMENTS

The Company makes forward-looking statements in this report and may make such statements in future filings with the Securities and Exchange Commission. It may also make forward-looking statements in its press releases or other public or shareholder communications. The Company's forward-looking statements are subject to risks and uncertainties and include information about its expectations and possible or assumed future results of operations. When the Company uses any of the words "believes," "expects," "anticipates," "estimates" or similar expressions, it is making forward-looking statements.

The Company claims the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995 for all of its forward-looking statements. These forward-looking statements represent the Company's outlook only as of the date of this report. While the Company believes that its forward-looking statements are reasonable, actual results could differ materially since the statements are based on our current expectations, which are subject to risks and uncertainties. Factors that might cause such a difference include the following:

- increased competition from traditional financing sources and from non-traditional lenders,
- the unavailability of funding at competitive rates of interest,
- the Company's potential inability to continue to obtain third party financing on favorable terms,
- the Company's potential inability to generate sufficient cash flow to service its debt and fund its future operations,
- adverse changes in applicable laws and regulations,
- adverse changes in economic conditions,
- adverse changes in the automobile or finance industries or in the non-prime consumer finance market,
- the Company's potential inability to maintain or increase the volume of Loans,
- the Company's potential inability to accurately forecast and estimate future collections and historical collection rates,
- the Company's potential inability to accurately estimate the residual values of the lease vehicles,
- an increase in the amount or severity of litigation against the Company,
- the loss of key management personnel,
- the effect of terrorist attacks and potential attacks, and
- the effect of war in Iraq.

Other factors not currently anticipated by management may also materially and adversely affect the Company's results of operations. The Company does not undertake, and expressly disclaims any obligation, to update or alter its forward-looking statements whether as a result of new information, future events or otherwise, except as required by applicable law.

ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK
The information called for by Item 7A is incorporated by reference from the information in Item 7 under the caption "Market Risk" in this Form 10-K.

To the Board of Directors and Shareholders Credit Acceptance Corporation:

We have audited the accompanying consolidated balance sheets of Credit Acceptance Corporation and subsidiaries (the "Company") as of December 31, 2002 and 2001, and the related consolidated statements of income, shareholders' equity, and cash flows for each of the three years in the period ended December 31, 2002. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of the company as of December 31, 2002 and 2001, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2002 in conformity with accounting principles generally accepted in the United States of America.

DELOITTE \& TOUCHE LLP
Detroit, Michigan
January 31, 2003

## CONSOLIDATED BALANCE SHEETS

```
DECEMBER 31, ----------------------- }20022001 -------
    (DOLLARS IN THOUSANDS) ASSETS: Cash and
```



```
                13,466 $ 15,773 Investments-- held to
maturity........................... 173 173 Loans
receivable.
                                    778,674 762,031 Allowance for credit
        losses............................................... (5,497)
            (4,745) -------- -------- Loans receivable,
    net.................................... 773,177
                757,286 -----.-----.-- Floor plan
    receivables.
    4,450 6,446 Notes receivable (including $1,513 and
            $1,518 from affiliates in 2002 and 2001,
respectively).............. 7,554 11,167 Investment
    in operating leases, net
                17,879 42,774 Property and equipment,
    net.............................. 19,951 19,646
                                    Other
assets.................................................
                5,675 8,169 -----.-----.- Total
Assets................................................
    $842,325 $861,434 ======== ========= LIABILITIES AND
        SHAREHOLDERS' EQUITY: LIABILITIES: Lines of
credit.
                43,555 $ 73,215 Secured
    financing........................
    note
                6,195 6,918 Capital lease
obligations
            Accounts payable and accrued
liabilities................... 28,341 39,307 Dealer
holdbacks, net
        362,534 315,393 Deferred income taxes,
    net................................. 11,667 10,668
                                    Income taxes
payable......................................... 6,094
    5,098 -------- -------- Total
    Liabilities
518,477 572,995 -----.-------- CONTINGENCIES (NOTE
    13) SHAREHOLDERS' EQUITY: Preferred stock, $.01 par
value, 1,000,000 shares authorized, none issued Common
    stock, $.01 par value, 80,000,000 shares authorized,
            42,325,615 and 42,162,628 shares issued and
                outstanding in 2002 and 2001,
respectively
                                    4 2 3 4 2 2 ~ P a i d - i n
    capital
                    107,164 109,000 Retained
    earnings
214,857 185,156 Accumulated other comprehensive income
                    (loss)-cumulative translation
    adjustment.................................. 1, 404
        (6,139) -------- ------- Total Shareholders'
```



```
    ------ ------- Total Liabilities and Shareholders'
        Equity........... $842,325 $861,434 ========
```

                                    =======
    ```
FOR THE YEARS ENDED DECEMBER 31,
------------------------------------
            (DOLLARS IN THOUSANDS, EXCEPT FOR PER SHARE
                DATA) REVENUE: Finance
    charges....................................... $
                97,744 $ 90,169 $ 80,580 Lease
    revenue
                16,101 21,853 13,019 Other
    income
    40,489 35,307 30,012
    Total revenue.
154,334 147,329 123,611 -----------------------------
                            -- COSTS AND EXPENSES: Operating
```



```
        losses......................... 20,694 11,915
            11,251 Depreciation of leased
    assets....................... 9,669 12,485 7,004
Interest
    9,058 14,688 16,431
    Total costs and expenses
105,754 98,910 87,611 ---------- ----------------------
                Operating
income....................................... 48,580
    48,419 36,000 Foreign exchange
    loss................................ -- (42) (11)
    -.-.--- Income before provision
    for income taxes................ 48,580 48,377 35,989
                    Provision for income
        taxes............................ 18,879 19,174
        12,339
        Net
    income..................................................
        $ 29,701 $ 29,203 $ 23,650 =========== ==========
        ========== Net income per common share:
Basic
    $ 0.70 $ 0.69 $ 0.54 ========== =========== ===========
Diluted
    $ 0.68 $ 0.68 $ 0.53 ========== ========== ===========
                Weighted average shares outstanding:
Basic
                42,438,292 42,140,961 43,879,577
Diluted
                        43,362,741 43,150,804 44,219,876
```

        See accompanying notes to consolidated financial statements.
    ```
ACCUMULATED OTHER TOTAL COMPREHENSIVE
    COMMON STOCK COMPREHENSIVE
    SHAREHOLDERS' INCOME
PAID-IN RETAINED INCOME EQUITY (LOSS)
NUMBER AMOUNT CAPITAL EARNINGS (LOSS)
(IN THOUSANDS)
    ----------- Balance, December 31,
    1999................ $262,975 46,100
        $461 $128,917 $132,303 $ 1,294
        Comprehensive income: Net
    income............................
    comprehensive loss: Foreign currency
                                    translation
adjustment.............................
    (5,672) (5,672) (5,672) Tax on other
comprehensive loss........ 1,985 -----
        -- Other comprehensive
    loss.............. (3,687) -------
                Total comprehensive
    income............... 19,963 =======
    Repurchase and retirement of common
stock....................................
    (18,851) (3,600) (36) (18,815) Stock
    options exercised.................
124 124 ------------- ------------
------------- Balance, December 31,
    2000................ 262,226 42,500
        425 110,226 155,953 (4,378)
        Comprehensive income: Net
income...........................
    comprehensive loss: Foreign currency
                translation
adjustment............................
    (1,761) (1,761) (1,761) Tax on other
comprehensive loss........ 616 -------
                Other comprehensive
    loss............... (1,145)
        Total comprehensive
    income.............. 28,058 =======
    Repurchase and retirement of common
stock
        (3,262) (300) (3) (3,259) Stock
    options exercised
2,033 2,033 ------- ------ ---- -----
--- ------- ------- Balance, December
        31, 2001................ 288,439
    42,200 422 109,000 185,156 (6,139)
        Comprehensive income: Net
    income
        29,701 29,701 29,701 Other
comprehensive income: Foreign currency
                translation
adjustment..............................
        7,543 7,543 7,543 Tax on other
comprehensive income...... (2,640) ---
        ---- Other comprehensive
    income............ 4,903 ------
                Total comprehensive
income.............. $34,604 =======
    Repurchase and retirement of common
stock
    (7,011) 100 1 (7,012) Stock options
    exercised................. 5,176
5,176 ------- --------- ----------
    ------ ------- Balance, December 31,
    2002................ $323,848 42,300
        $423 $107,164 $214,857 $ 1,404
======== ====== ==== ======== ========
                        =======
```

```
FOR THE YEARS ENDED DECEMBER 31,
                    2002 2001 2000
                    (DOLLARS IN THOUSANDS) CASH FLOWS FROM
                                    OPERATING ACTIVITIES: Net
Income
$ 29,701 $ 29,203 $ 23,650 Adjustments to reconcile
cash provided by operating activities: Provision for
    credit losses......................... 20,694
                11,915 11,251
Depreciation.
            4,718 4,652 3,727 Depreciation of leases
    assets..................... 9,669 12,485 7,004
                            Gain on securitization clean-
    up................... -- (1,082) -- Loss on
retirement of property and equipment......... 1,417
            -- -- Provision (credit) for deferred income
            taxes........ 999 (66) 934 Tax benefit from
    exercise of stock options.......... 1,561 -- --
Other
            -- (96) (209) Change in operating assets and
            liabilities: Accounts payable and accrued
        liabilities............ (11,106) 11,607 2,377
                Income taxes
payable................................. 996 5,098 -
                    - Income taxes
    receivable.............................. -- }35
            12,335 Lease payment
receivable............................ 1, 197 (348)
        (2,723) Unearned insurance premiums, insurance
                                    reserves and
fees
    (2,850) (1,044) (2,060) Deferred dealer enrollment
        fees, net............... }140767874\mathrm{ Other
        assets.
    2,494 (4,654) 2,163
    Net cash provided by operating activities
59,630 68,788 59,323
        CASH FLOWS FROM INVESTING ACTIVITIES: Principal
        collected on loans receivable
                337,157 315,958 305,630 Advances to
            dealers........................................
    (285,612) (377,087) (276,324) Payments of dealer
        holdbacks............................................ (32,890)
            (29,550) (22,127) Operating lease
        acquisitions........................... (874)
            (25,816) (39,254) Deferred costs from lease
acquisitions.......................(201) (3,371) (5,954)
                Operating lease
        liquidations............................ 9,854
11,071 4,090 Decreases in floor plan receivables
    affiliates...... -- -- 2,618 Decreases in floor
    plan receivables -- non-affiliates... 1,996 1,660
    4,768 Decrease (increases) in notes receivable --
    affiliates............................ (5) (572)
1 1 6 ~ D e c r e a s e ~ ( i n c r e a s e s ) ~ i n ~ n o t e s ~ r e c e i v a b l e ~ - - ~ n o n -
    affiliates....................... 3,618 (3,610)
                (3,491) Purchases of property and
    equipment...........................4,439) (5,880)
    (3,902) -------- -------- -------- Net cash
                            provided by (used in) investing
    activities.
26,604 (117,197) (33,830)
        --- CASH FLOWS FROM FINANCING ACTIVITIES: Net
borrowings (repayments) under lines of credit...
        (29,660) (14,881) 51,102 Proceeds from secured
    financings...................... 103,551 264,423
                        63,850 Repayments of secured
        financings....................... (167,794)
    (187,066) (102,008) Proceeds under capital lease
    obligations.............. 2,249 -- -- Principal
payments under capital lease obligations...... (311)
    -- -- Repayment of senior notes and mortgage
note........... (723) (16,620) (15,256) Repurchase
        of common stock...............................
(7,011) (3,262) (18,851) Proceeds from stock options
exercised
3,615 2,033 124
```


## Net cash provided by (used

in) financing
activities...........................................

```
(96,084) 44,627 (21,039)
    - Effect of exchange rate changes on cash.
7,543 (1,761) (5,672)
        Net decrease in cash and cash
equivalents..................... (2,307) (5,543) (1,218)
            Cash and cash equivalents, beginning of
period.......... 15,773 21,316 22,534 --------- ----
    ----- -------- Cash and cash equivalents, end of
    period................ $ 13,466 $ 15,773 $ 21,316
        ========= ========= ========= Supplemental
        Disclosure of Cash Flow Information: Cash paid
    during the period for interest................. $
        7,729 $ 15,600 $ 15,092 ========= =========
    ========= Cash paid during the period for income
        taxes............ $ 16,509 $ 12,179 $ 12,958
            ========= ========= =========
```

                See accompanying notes to consolidated financial statements.
    
## (1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

## DESCRIPTION OF BUSINESS

Principal Business. Credit Acceptance Corporation (the "Company" or "Credit Acceptance") is a financial services company specializing in products and services for a network of automobile dealers. Credit Acceptance provides participating dealers with financing sources for consumers with limited access to credit by offering "guaranteed credit approval." The Company delivers credit approvals through the Internet. Other services include marketing, sales training, and a wholesale purchasing cooperative. Through its financing program, Credit Acceptance helps consumers change their lives by providing an opportunity to strengthen and reestablish their credit standing by making timely monthly payments. The Company refers to participating dealers who share its commitment to changing customers' lives as "dealer-partners."

Credit Acceptance Corporation UK Limited, CAC of Canada Limited and Credit Acceptance Corporation Ireland Limited are all wholly-owned subsidiaries of the Company that operate in their respective countries. These subsidiary companies offer essentially the same dealer-partner programs as are offered in the United States.

Upon acceptance of a retail installment contract (referred to as "Contract" or "Loan"), the Company records the gross amount of the Loan as a gross Loan receivable and the amount of its servicing fee as an unearned finance charge which, for balance sheet purposes, is netted from the gross amount of the Loan. The Company records the remaining portion of the Loan (the gross amount of the Loan less the unearned finance charge) as a dealer holdback. At the time of acceptance, Loans that meet certain criteria are eligible for a cash advance, which is computed on a formula basis.

As advances are originated, they are automatically assigned to the originating dealer-partner's open pool of advances. Periodically, pools are closed and subsequent advances are assigned to a new pool. All advances due from a dealer-partner are secured by the future collections on the dealer-partner's portfolio of Loans. Collections on all related Loans within the pool, after payment of the Company's servicing fee and reimbursement of certain collection costs, are applied to reduce the aggregate advance balance owing against those Loans. Once the advance balance has been repaid, the dealer-partner is entitled to receive future collections from Loans within that pool, after payment of the Company's servicing fee and reimbursement of certain collection costs. The Company's acceptance of Loans is generally without recourse to the general assets of the dealer-partner. Each advance to a dealer-partner is secured by a lien on the financed vehicle. Dealer-partner advances are netted against dealer holdbacks in the accompanying consolidated financial statements.

Upon enrollment into the Company's financing program, the dealer-partner enters into a Servicing Agreement with Credit Acceptance which defines the rights and obligations of Credit Acceptance and the dealer-partner. The Servicing Agreement may be terminated by the Company or by the dealer-partner (so long as there is no event of default or an event which with the lapse of time, giving of notice or both, would become an event of default) upon written notice. The Company may also terminate the Servicing Agreement immediately in the case of an event of default by the dealer-partner. Upon any termination by the dealer-partner or in the event of a default, the dealer-partner must immediately pay the Company: (i) any unreimbursed collection costs; (ii) any unpaid advances and all amounts owed by the dealer-partner to the Company; and (iii) a termination fee equal to the unearned finance charge of the then outstanding amount of the Loans originated by such dealer-partner and accepted by the Company. In the event of a termination by the Company (or any other termination if the Company and the dealer-partner agree), the Company may continue to service Loans accepted prior to termination in the normal course of business without charging a termination fee.

Automobile Leasing. In early 2002, the Company elected to discontinue originating automobile leases ("Automobile Leasing"). As a result of this decision, earnings for the year ended December 31, 2001 include a pre-tax charge of $\$ 725,000$ for the impairment of certain assets. This decision was based on the conclusion

## (1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES -- (CONTINUED)

that Automobile Leasing was unlikely to produce a higher return than the Company's automobile lending business over the long-term. Under the Company's leasing program, the Company purchased automobile leases from the dealer-partner for an amount based on the value of the vehicle as determined by industry guidebooks, assumed ownership of the related vehicle from the dealer-partner and received title to the vehicle. This program differed from the Company's principal business in that, as these leases were purchased outright, the Company assumed no liability to the dealer-partner for dealer holdback payments. Additionally, the customer was required to remit a security deposit to the Company. Customer payments are applied toward the customer's outstanding lease receivable. At lease termination, the Company is responsible for the ultimate disposal of the vehicle, which is sold back to the dealer-partner, the customer or at an auction.

Pursuant to Statement of Financial Accounting Standards No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets" ("SFAS No. 144"), an impairment analysis is performed on the net asset value of the leasing operation on a quarterly basis. This analysis compares the undiscounted forecasted future net cash flows relating to Automobile Leasing to the net asset value of this operation at the balance sheet date. Due to the Company's limited experience in the leasing business, a substantial amount of uncertainty exists in the forecast of the future net cash flows that will be generated by this operation. Based upon management's analysis, no write down of the net asset value of the leasing operation was necessary at December 31, 2002. In future periods, if management's analysis indicates that future cash flows from the leasing operation are less than the leasing operation's net asset value, SFAS No. 144 requires the use of a present value methodology to estimate the fair value of the assets. This methodology would require the Company to record an expense equal to the amount by which the net asset value of the leasing operation exceeds the future cash flows discounted at the average rate implicit in the portfolio of automobile leases.

Ancillary Products and Services. Buyers Vehicle Protection Plan, Inc. ("BVPP") and CAC Reinsurance, Ltd. ("Credit Acceptance Reinsurance"), both wholly-owned subsidiaries of the Company, provide additional services to participating dealer-partners.

BVPP administers short-term limited extended service contracts offered by participating dealer-partners. In connection therewith, BVPP bears the risk of loss for any repairs covered under the service contract. The Company recognizes income and related expense for the service contract program on an accelerated basis over the life of the service contract. In addition, BVPP has a relationship with third party service contract providers that pay BVPP a fee on service contracts included on Loans financed through participating dealer-partners. BVPP does not bear any risk of loss for claims covered on these third party service contracts. The income from the non-refundable fee is recognized upon sale of the service contract. The Company advances to dealerpartners an amount equal to the purchase price of the vehicle service contract on Loans accepted by the Company that includes vehicle service contracts.

Credit Acceptance Reinsurance is engaged primarily in the business of reinsuring credit life and disability insurance policies issued to borrowers under Loans originated by participating dealer-partners. The Company advances to dealer-partners an amount equal to the credit life and disability insurance premium on Loans accepted by the Company which include credit life and disability insurance written by the Company's designated insurance carriers. The policies insure the holder of the Loan for the outstanding balance payable in the event of death or disability of the debtor. Premiums are ceded to Credit Acceptance Reinsurance on both an earned and written basis and are earned over the life of the Loans using pro rata and sum-of-digits methods. Credit Acceptance Reinsurance bears the risk of loss attendant to claims under the coverage ceded to it.

Significant accounting policies are described in the following paragraphs.
(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES -- (CONTINUED)

## PRINCIPLES OF CONSOLIDATION

The consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries. All significant intercompany transactions have been eliminated.

## REPORTABLE BUSINESS SEGMENTS

The Company is organized into three primary business segments: North America, United Kingdom and Automobile Leasing. See Note 12 -- Business Segment Information for information regarding the Company's reportable segments.

USE OF ESTIMATES
The accounting and reporting policies of the Company require management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. The accounts which are subject to significant estimation include the reserve for advance losses, the allowance for credit losses, the reserve for repossession losses, the reserve for residual losses on leased assets, and impairment of various assets. Actual results could differ from those estimates.

## DERIVATIVE INSTRUMENTS

The Company purchases interest rate cap and floor agreements to manage its interest rate risk on its secured financing. The Company does not hold or issue derivative financial instruments for trading purposes. At period end, the carrying value of these instruments is adjusted to reflect the current market value with the amount of the adjustment recorded as income or loss.

As of December 31, 2002, the following interest rate cap agreements were outstanding:

COMMERCIAL PAPER
NOTIONAL AMOUNT CAP RATE
TERM
-------------- ---- \$
3,373, 925
7.50\% July 1999 through August 2003 432,389
7.50\% December 1999
through June 2003 22,440,000
7.50\% July 2002 through January 2004 32,640,000
6.50\% July 2002 through January 2004

As of December 31, 2002, the following interest rate floor agreement was outstanding:

COMMERCIAL PAPER
NOTIONAL AMOUNT CAP RATE
TERM

```
3,373,925
```

4.79\% July 1999 through

August 2003

The Company is exposed to credit risk in the event of nonperformance by the counterparty to its interest rate cap agreements. The Company anticipates that its counterparty will fully perform its obligations under the agreements. The Company manages credit risk by utilizing financially sound counterparties.

At December 31, 2002, the Company has two stock-based compensation plans for employees and directors, which are described more fully in Note
11 -- Capital Transactions. The Company accounts for those plans under the recognition and measurement principles of Accounting Principles Board Opinion 25, "Accounting for Stock Issued to Employees", and related Interpretations. No stock-based employee compensation cost is reflected in net income, as: (i) all options granted under those plans either had an exercise price equal to the market value of the underlying common stock on the date of grant or (ii) the
(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES -- (CONTINUED)
performance targets upon which vesting was based upon were not met during the year. The following table illustrates the effect on net income and earnings per share if the Company had applied the fair value recognition provisions of Statement of Financial Accounting Standards No. 123, "Accounting for Stock-Based Compensation" ("SFAS No. 123"), as amended by SFAS No. 148, "Accounting for Stock-Based Compensation -- Transition and Disclosure" ("SFAS No. 148"), to stock-based employee compensation.

```
YEARS ENDED DECEMBER 31, ----------------
    ---------- 2002 2001 2000 (DOLLARS IN
    THOUSANDS, EXCEPT PER SHARE DATA) -------
        ------------ Net income, as
    reported
$29,701 $29,203 $23,650 Less: Total stock-
    based employee compensation expense
    determined under fair value based method
        for all awards, net of related tax
        effects..........................(1,347)
    (1,141) (1,271) --------------------
                Net income, pro
    forma
    $28,354 $28,062 $22,379 ======= =======
    ======= Earnings per share: As reported,
    basic.
        $ 0.70 $ 0.69 $ 0.54 As reported,
    diluted.
        0.68 0.68 0.53 Pro forma,
basic.
    0.67 0.67 0.51 Pro forma,
diluted
                        0.65 0.65 0.51
```


## FOREIGN CURRENCY TRANSLATION

The financial position and results of operations of the Company's foreign operations are measured using the local currency as the functional currency. Revenues and expenses are translated at average exchange rates during the year and assets and liabilities are translated at current exchange rates at the balance sheet date. Translation adjustments are reflected in accumulated other comprehensive income, as a separate component of shareholders' equity. Realized foreign currency transaction gains and losses are included in the statement of income.

## CASH AND CASH EQUIVALENTS

Cash equivalents consist of readily marketable securities with original maturities at the date of acquisition of three months or less. Cash and cash equivalents totaling $\$ 9.7$ million and $\$ 14.1$ million at December 31, 2002 and 2001, respectively, are restricted pursuant to: (i) the secured financings of advance receivables; and (ii) reinsurance agreements.

## INVESTMENTS

Investments consist principally of certificates of deposit, which the Company has both the intent and the ability to hold to maturity. All investments are categorized as held-to-maturity. The restricted investments totaled approximately \$0.2 million at December 31, 2002 and 2001.

## LOANS RECEIVABLE

Loans receivable are collateralized by the related vehicles, with the Company having the right to repossess the vehicle in the event that the consumer defaults on the payment terms of the Loan. Repossessed collateral is valued at the lower of the carrying amount of the receivable or estimated fair value, less estimated costs of disposition, and is classified in Loans receivable on the balance sheets. At December 31, 2002 and 2001, repossessed assets totaled approximately $\$ 8.6$ million and $\$ 6.4$ million, respectively. The Company's policy for non-accrual Loans is 90 days measured on a recency basis (no payments received for 90 days). The Company charges-off delinquent Loans at nine months on a recency basis.

## ALLOWANCE FOR CREDIT LOSSES

The Company maintains an allowance for credit losses that covers earned but unpaid servicing fees on Loan receivables in non-accrual status. Servicing fees, which are booked as finance charges, are recognized under the interest method of accounting until the underlying obligation is 90 days past due on a recency basis. At such time, the Company suspends the recognition of revenue and records a provision for credit losses equal to the earned but unpaid revenue. Once a Loan is classified in non-accrual status, it remains in non-accrual status for the remaining life of the Loan. Revenue on non-accrual Loans is recognized on a cash basis. Loans on which no payment has been received for nine months are charged off. Ultimate losses may vary from current estimates and the amount of the provision, which is a current expense, may be either greater or less than actual charge-offs.

## RESERVE FOR ADVANCE LOSSES

The Company maintains a reserve against advances that are not expected to be recovered through collections on the related Loan portfolio. For purposes of establishing the reserve, the present value of estimated future collections for each dealer-partner's Loan portfolio is compared to the related advance balance. The discount rate used for present value purposes is equal to the rate of return expected at the origination of the advance. To the extent that the present value of future collections is less than the advance balance due from a
dealer-partner, the Company records a reserve equal to the difference between the advance and the present value of the estimated future collections. The Company maintains historical loss experience for each dealer-partner on a static pool basis and uses this information to forecast the timing and amount of future collections on each dealer-partner's portfolio. Proceeds from one
dealer-partner's portfolio cannot be used to offset losses relating to another dealer-partner. Effective January 1, 2003, the Company modified its policy for charging off advances. Advances are charged off when the Company's analysis forecasts no future collections relating to such advance balance.

## FLOOR PLAN RECEIVABLES

Credit Acceptance finances used vehicle inventories for Automobile dealers. Amounts loaned are secured primarily by the related inventories and any future cash collections owed to the dealer-partner on outstanding retail Loans, with additional security provided by the personal guarantee of the owner.

## NOTES RECEIVABLE

Notes receivable are primarily: (i) working capital loans to dealer-partners and (ii) secured line of credit loans. The working capital loans are generally due on demand and are secured primarily by any future cash collections owed to the dealer-partner on outstanding retail Loans. The secured line of credit loans were offered to dealers who were not participating in the Company's core program and are secured primarily by Loans, originated and serviced by the dealer, with additional security provided by the personal guarantee of the owner.

INVESTMENTS IN OPERATING LEASES, NET
Leased assets are depreciated to their residual values on a straight-line basis over the scheduled lease term. The Company also maintains an allowance for lease vehicle losses that consists of a reserve for repossession losses and a reserve for residual losses. For purposes of establishing the repossession reserve, the Company estimates the expected losses, based on its historical loss experience, on its inventory of repossessed vehicles and vehicles being repossessed. The repossession reserve covers losses resulting from the difference between sale proceeds and the net investment in operating leases. The residual reserve covers losses resulting from the disposal of vehicles at the end of the lease term. The Company established its residual values based upon an industry guidebook and data from repossessed vehicles sold at auction. Realization of the residual
values is dependent on the Company's future ability to market the vehicles under then prevailing market conditions.

## PROPERTY AND EQUIPMENT

Additions to property and equipment are recorded at cost. Depreciation is provided on a straight-line basis over the estimated useful lives of the assets. Estimated useful lives are generally as follows: Buildings and building improvements -- 10 years, Data processing equipment -- 5 years, Office furniture and equipment -- 7 years and Leasehold improvements -- 7 years. The cost of assets sold or retired and the related accumulated depreciation are removed from the accounts at the time of disposition and any resulting gain or loss is included in operations. Maintenance, repairs and minor replacements are charged to operations as incurred; major replacements and betterments are capitalized. Software development costs are capitalized and generally amortized on a straight-line basis over its useful life for a period not to exceed five years. The Company evaluates long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable.

## DEALER HOLDBACKS

As part of the dealer-partner Servicing Agreement, the Company records the gross amount of the Loan less the unearned finance charges as dealer holdbacks. Loans originated by and advances to each dealer-partner are automatically assigned to that dealer-partner's open pool of Loans. Periodically, pools are closed and subsequent Loans and advances are assigned to a new pool. Collections on the Loans within each pool, after payment of the Company's servicing fee and reimbursement of certain collection costs, are applied to reduce the aggregate advance balance owing against those Loans. Once the advance balance has been repaid, the dealer-partner is entitled to receive collections from the Loans within that pool, after payment of the Company's servicing fee and reimbursement of certain collection costs.

All advances from a dealer-partner are secured by all of the future collections on Loans originated by that dealer-partner. For balance sheet purposes, dealer holdbacks are shown net of the current advance balance.

## INCOME TAXES

Deferred income taxes are provided for all temporary differences between the book and tax basis of assets and liabilities. Deferred income taxes are adjusted to reflect new tax rates when they are enacted into law.

## REVENUE RECOGNITION

Finance Charges. The Company computes its servicing fee based upon the gross amount due under the Loan. Income is recognized under the interest method of accounting until the underlying obligation is 90 days past due on a recency basis. At such time, the Company suspends the accrual of revenue and makes a provision for credit losses equal to the earned but unpaid revenue.

Lease Revenue. Income from operating lease assets is recognized on a straight-line basis over the scheduled lease term. Revenue recognition is suspended at the point the customer becomes 90 days past due on a recency basis.

## Other Income

Dealer-partners are charged an initial fee to floor plan a vehicle. Interest is recognized monthly and is based on the number of days a vehicle remains on the floor plan. Interest rates typically range from $12 \%$ to $18 \%$ per annum.

Fees received by the Company for the sale of third party vehicle service contracts are recognized upon sale of the service contract, as the Company bears no further obligation.

Premiums earned include credit life and disability premiums and collision premiums, which are ceded to the Company on both an earned and written basis and are earned over the life of the Loans using the pro rata and sum-of-digits methods. The Company recognizes income and related expense for the service contract program on an accelerated basis over the life of the service contract. In 2002, the Company changed its revenue recognition policy for insurance and service contract products in the United Kingdom to be consistent with those employed in North America. This change in revenue recognition policy impacted pre-tax net income by approximately $\$ 1.1$ million.

Income from secured lines of credit offered to certain dealers is earned based on the difference between the $60 \%$ to $75 \%$ of the gross Loan amount remitted to the Company from the dealer and the $50 \%$ to $70 \%$ of the principal amount of the Loan advanced to the dealer. Income is recognized under the interest method of accounting until it is determined that a line of credit arrangement is impaired. At such time, the Company records a provision for losses equal to the difference between the carrying value and the present value of the expected cash flows from the line of credit arrangement.

The Company recognizes a monthly dealer-partner access fee for the Company's Internet-based proprietary Credit Approval Processing System ("CAPS") in the month the access is provided.

Enrollment fees are generally paid by each dealer-partner signing a Servicing Agreement. The enrollment fee, \$9,850 in North America and (pound)2,500 in the United Kingdom, entitles the dealer-partner to access to the Company's marketing materials, training and programs and offsets administrative expenses associated with new dealer enrollment. Beginning in the fourth quarter of 2002, the enrollment fee in North America is $100 \%$ refundable for 180 days. After the 180-day refund period, the fees and the related direct incremental costs of enrolling these dealer-partners are deferred and amortized on a straight-line basis over the estimated repayment term of the outstanding dealer-partner advance based on the Company's experience.

Interest on notes receivable is recognized as income based on the outstanding monthly balance and is generally $5 \%$ to $18 \%$ per annum.

## NEW ACCOUNTING PRONOUNCEMENTS

In December 2002, the Financial Accounting Standards Board (FASB) issued SFAS No. 148, which amends SFAS No. 123, to provide alternative methods of transition for a voluntary change to the fair value based method of accounting for stock-based employee compensation. In addition, SFAS No. 148 amends the disclosure requirements of SFAS No. 123 to require prominent disclosures in both annual and interim financial statements about the method of accounting for stock-based employee compensation and the effect of the method used on reported results. The Company has applied the disclosure provisions in SFAS No. 148 in these consolidated financial statements and the accompanying notes.

## RECLASSIFICATION

Certain amounts for the prior periods have been reclassified to conform to the current presentation.
(2) FINANCIAL INSTRUMENTS

## FAIR VALUE OF FINANCIAL INSTRUMENTS

The following methods and assumptions were used to estimate the fair value of each class of financial instruments for which it is practicable to estimate their value.

## (2) FINANCIAL INSTRUMENTS -- (CONCLUDED)

Cash and Cash Equivalents and Investments. The carrying amount of cash and cash equivalents and investments approximate their fair value due to the short maturity of these instruments.

Loans Receivable, Net and Dealer Holdbacks, Net. As the majority of the Company's revenue is derived from the servicing fee it receives on the gross amount due under the Loan (typically $20 \%$ of the principal and interest received), the Company's revenues from servicing fees are not materially impacted by changes in interest rates. The fair value for Loans receivable, net and Dealer Holdbacks, net recorded in the financial statements related to the financing and servicing program which the Company provides to dealer-partners is not practical to estimate due to the limited market which exists for the cash flows and potential liability associated with these Loans. As a result of the limited market for these Loans, quoted market prices are not available.

The Company determines the carrying value of the advance associated with the portfolio of Loans receivable by discounting expected future cash flows associated with the related dealer-partner advance. The average discount rates used for 2002 and 2001 were $23.2 \%$ and $25.2 \%$, respectively. The estimated average collection period for advances was 14 months for 2002 and 2001.

Floor Plan and Notes Receivable. The fair value of floor plan and notes receivable are estimated by discounting the future cash flows using applicable current interest rates.

Debt. The fair value of debt is determined using quoted market prices, if available, or calculated using the estimated value of each debt instrument based on current rates offered to the Company for debt with similar maturities.

Derivative Instruments. The fair value of interest rate caps represents the amount that the Company would receive to terminate the agreement, taking into account current interest rates.

A comparison of the carrying value and estimated fair value of these financial instruments is as follows (in thousands):

```
YEARS ENDED DECEMBER 31, ----------
2002 2001 ------------------------
---------------- CARRYING ESTIMATED
CARRYING ESTIMATED AMOUNT FAIR VALUE
AMOUNT FAIR VALUE
- ---------------- Cash and cash
    equivalents.................... $
    13,466 $13,466 $ 15,773 $ 15,773
        Investments -- held to
maturity............ 173 173 173 173
            Loans receivable,
    net...................... 773,177
        N/A 757,286 N/A Floor plan
    receivables
        4,450 4,450 6,446 6,446 Notes
receivable...............................
    7,554 7,554 11,167 11,167 Lines of
    credit..............................
    43,555 43,555 73,215 73,215 Secured
    financing.............................
        58,153 58,153 122,396 122,396
                                Mortgage
    note
        6,195 6,366 6,918 7,096 Dealer
holdbacks, net.
    362,534 N/A 315,393 N/A Derivative
    Instruments....................... }3
```

                363131
    
## (3) LOANS RECEIVABLE

Loans generally have initial terms ranging from 24 to 48 months and are collateralized by the related vehicles. The initial average term of a Loan was approximately 36 months in 2002 and 2001 and 32 months in 2000.

```
(3) LOANS RECEIVABLE -- (CONCLUDED)
    Loans receivable consisted of the following (in thousands):
    AS OF DECEMBER 31, -------------------- }200
    2001 -------- --------- Gross Loans
receivable
            $ 919,022 $ 906,808 Unearned finance
    charges..........................................
        (136,954) (138,533) Unearned insurance
        premiums, insurance reserves and fees....
        (3,394) (6,244) -------- --------- Loans
                            receivable,
    net.................................................
    778,674 $ 762,031 ========= ========= Non-
                                    accrual
Loans
    $ 220,978 $ 181,759 ========= ========= Non-
        accrual Loans as a percent of total Gross
Loans......... 24.0% 20.0% ========= =========
```

A summary of changes in gross Loans receivable is as follows (in thousands):

```
YEARS ENDED DECEMBER 31,
    --------------- 2002 2001 2000
    -------- -------- Balance, beginning of
    period....................... $ 906,808 $
    674,402 $ 679,247 Gross amount of Loans
        accepted...................... 625,385
        782,302 526,971 Gross Loans reacquired
        from securitization........ -- 2,918 --
                Net cash collections on
        Loans....................... (440,851)
            (409,728) (374,008) Charge-
```



```
        (186,788) (137,158) (144,828) Currency
translation
14,468 (5,928) (12,980) ------------------
            - -------- Balance, end of
        period.............................. $
        919,022 $ 906,808 $ 674,402 =========
                        ========= =========
```

A summary of the allowance for credit losses is as follows (in thousands):
YEARS ENDED DECEMBER 31, -----------------------
---- 200220012000
Balance, beginning of
period................................. \$4,745 \$
4,640 \$ 4,742 Provision for Loan
losses................................. 3,402
1,142 1,647 Charge-
offs
$(2,773)(1,015)(1,688)$ Currency
translation
123 (22) (61) ------- ------------- Balance,
end of period.
ance,
\$ 5,497 \$ 4,745 \$ $4,640===============$

Recoveries related to charged off Loans are netted against charge-offs.
The Company's financing and service program allows dealer-partners to establish the interest rate on Loans up to the maximum rate allowable by the state or country in which the dealer-partner is doing business.
(4) LEASED PROPERTIES

PROPERTY LEASED TO OTHERS
The Company leases part of its headquarters to outside parties under non-cancelable operating leases. This activity is not a significant part of its business activities. Rental income, which is included in other income, is recognized on a straight-line basis over the related lease term. Rental income
on leased property was $\$ 1,043,000, \$ 1,094,000$, and $\$ 1,075,000$ for 2002, 2001, and 2000, respectively.

## PROPERTY LEASED FROM OTHERS

The Company leases offices and office equipment. Management expects that in the normal course of business, leases will be renewed or replaced by other leases.

Total rental expense on all operating leases was $\$ 361,000, \$ 321,000$, and $\$ 335,000$ and for 2002, 2001, and 2000, respectively. Contingent rentals under the operating leases were insignificant. Minimum future lease commitments under operating leases are as follows (in thousands):

| 2003. | \$ 388 |
| :---: | :---: |
| 2004. | 246 |
| 2005. | 217 |
| 2006. | 217 |
| 2007. | 163 |
|  | \$1, 231 |

## (5) INVESTMENTS IN OPERATING LEASES

The composition of net investment in operating leases consisted of the following (in thousands):

AS OF DECEMBER 31, ----.-.-.-.-.-.-.-.-. 2002
2001 -------------- Gross leased
assets..
\$ 29,486 \$ 50,054 Accumulated

```
depreciation.
```

            \((12,304)(11,657)\) Gross deferred
    ```
    costs.........................................
        3,956 6,831 Accumulated amortization of
        deferred costs.................. (2,706)
                        (2,786) Lease payments
    receivable
    2,112 3,308 ---.-.- --.-.-. Investment in
operating leases
20,544 45,750 Less: Allowance for lease vehicle
losses................... (2,665) (2,976)
    ---- ---.-.- Investment in operating leases,
net...................... $ 17,879 $ 42,774
```

                                    ======== ========
    A summary of changes in gross leased assets is as follows (in thousands):

```
YEARS ENDED DECEMBER 31,
    ---------- 2002 2001 2000
        ------- Balance, beginning of
period........................ $ 50,054 $
        42,449 $ 8,443 Gross operating leases
originated.................... 875 25,816
            39,254 Operating lease
        liquidations
            (21,516) (18,015) (5,258) Currency
translation.
            73 (196) 10-----------------------
                Balance, end of
    period............................... $
29,486 $ 50,054 $42,449 ======== ========
```

(5) INVESTMENTS IN OPERATING LEASES -- (CONCLUDED)
A summary of the allowance for lease vehicle losses is as follows (in thousands):
YEARS ENDED DECEMBER 31,
YEARS ENDED DECEMBER 31,
2002 2001 2000
2002 2001 2000
Balance, beginning of
Balance, beginning of
period.......................... \$ 2,976 \$
period.......................... \$ 2,976 \$
2,023 \$ 91 Provision for lease vehicle
2,023 \$ 91 Provision for lease vehicle
losses................... 5,251 6,126 3,013
losses................... 5,251 6,126 3,013
Charge-
Charge-
offs
offs
(5,619) (5,171) (1,081) Currency
(5,619) (5,171) (1,081) Currency
translation
translation
57 (2) -- -------------------- Balance, end
57 (2) -- -------------------- Balance, end
of period................................. \$
of period................................. \$
2,665 \$ 2,976 \$ 2,023 ======= ======= =======
2,665 \$ 2,976 \$ 2,023 ======= ======= =======

Future minimum rentals on leased vehicles at December 31, 2002 are \$10.2 million, $\$ 3.9$ million, and $\$ 806,000$ in 2003, 2004, and 2005, respectively.
(6) PROPERTY AND EQUIPMENT

Property and equipment consists of the following (in thousands):

Land

$$
\$ 2,587 \$ 2,587 \text { Building and }
$$



Depreciation expense on property and equipment was $\$ 4,718,000, \$ 4,652,000$, and \$3,727,000 in 2002, 2001, and 2000, respectively.
(7) DEBT

## LINES OF CREDIT

At December 31, 2002, the Company had a $\$ 135.0$ million credit agreement with a commercial bank syndicate. The facility has a commitment period through June 9, 2003 with a one year term out option at the request of the Company provided that no event of default exists. The agreement provides that, at the Company's discretion, interest is payable at either the eurodollar rate plus 140 basis points, or at the prime rate (4.25\% as of December 31, 2002). The eurodollar borrowings may be fixed for periods of up to six months. Borrowings under the credit agreement are subject to a borrowing base limitation equal to $65 \%$ of advances to dealer-partners and leased vehicles (as reflected in the consolidated financial statements and related notes), less a hedging reserve (not exceeding $\$ 1.0$ million), the amount of letters of credit issued under the line of credit, and the amount of other debt secured by the collateral which secures the line of credit. Currently, the borrowing base limitation does not inhibit the Company's borrowing ability under the line of credit. The credit agreement has certain restrictive covenants, including a minimum required ratio of the Company's assets to debt, its liabilities to tangible net worth, and its earnings before interest, taxes and non-cash expenses to fixed charges. Additionally, the agreement requires that the Company maintain a specified minimum level of net worth. Borrowings under the credit agreement are secured by a lien on most of the Company's assets. The

## (7) DEBT -- (CONTINUED)

Company must pay an annual agent's fee and a quarterly commitment fee of $0.60 \%$ on the amount of the commitment. As of December 31, 2002, there was approximately $\$ 43.4$ million outstanding under this facility. The maximum amount outstanding was approximately $\$ 105.5$ million and $\$ 112.5$ million in 2002 and 2001, respectively. The weighted average balance outstanding was $\$ 77.2$ million and \$84.9 million in 2002 and 2001, respectively.

The Company also has a 1.0 million Canadian dollar line of credit with a commercial bank in Canada, which is used to fund the day to day cash flow requirements of the Company's Canadian subsidiary. The borrowings are secured by a letter of credit issued by the Company's principal commercial bank, with interest payable at the LIBOR rate plus $1.4 \%$ or at the Canadian bank's prime rate $(4.5 \%$ at December 31,2002$)$. Additionally, the Company must pay a quarterly commitment fee of $0.6 \%$ on the amount of the commitment. As of December 31, 2002, there was approximately 183,000 Canadian dollars (\$116,000) outstanding under the facility, which matures on June 5, 2003.

The weighted average interest rate on line of credit borrowings outstanding was $3.3 \%$ and $3.9 \%$ as of December 31, 2002 and 2001, respectively.

## SECURED FINANCING

The Company's wholly-owned subsidiary, CAC Funding Corp. ("Funding"), has completed seven secured financing transactions with an institutional investor through December 31, 2002, none of which remain outstanding. During 2002, the Company's wholly-owned subsidiary, CAC Warehouse Funding Corp. ("Warehouse Funding"), completed a secured financing transaction with another institutional investor, in which Warehouse Funding received $\$ 75.0$ million in financing. In connection with this transaction, the Company contributed dealer-partner advances having a carrying amount of approximately $\$ 109.0$ million to Warehouse Funding, which, in turn, pledged them as collateral to an institutional investor to secure loans that funded the purchase price of the dealer-partner advances. The proceeds of the secured financings were used by the Company to reduce outstanding borrowings under the Company's credit facility. The secured financings create loans for which Warehouse Funding is liable and are non-recourse to the Company, even though Warehouse Funding and the Company are consolidated for financial reporting purposes. Such loans bear interest at a floating rate equal to the commercial paper rate plus 75 basis points with a maximum of $6.25 \%$. As Warehouse Funding is organized as a separate legal entity from the Company, assets of Warehouse Funding (including the contributed dealer-partner advances) will not be available to satisfy the general obligations of the Company. Substantially all the assets of Warehouse Funding have been encumbered to secure Warehouse Funding's obligations to its creditors. This financing is secured primarily by Warehouse Funding's dealer-partner advances and the Company's servicing fee. The Company receives a monthly servicing fee paid by the institutional investor equal to $6 \%$ of the collections on Funding's Loans receivable for the secured financing. Except for the servicing fee and payments due to dealer-partners, the Company does not receive, or have any rights in, any portion of collections on the Loans receivable until Warehouse Funding's underlying indebtedness is paid in full either through collections on the related Loans or through a prepayment of the indebtedness.
(7) DEBT -- (CONTINUED)

A summary of the secured financing transactions is as follows (dollars in thousands):

BALANCE AS
SECURED FINANCING
DEALER-PARTNER
PERCENT OF ISSUE
ORIGINAL BALANCE AT ADVANCE BALANCE AT ORIGINAL NUMBER CLOSE DATE BALANCE DECEMBER 31, 2002 DECEMBER
31, 2002 BALANCE

- ------------
----- --------
--------------
---------------

1998-A July 1998 \$ 50,000 Paid in full Paid in full 0.0\% 1999-A July 1999 50,000 Paid in full Paid in full 0.0 1999-B December 1999 50, 000 Paid in full Paid in full 0.0 2000-A August 2000 65,000 Paid in full Paid in full 0.0 2001-A March 2001 97,100 Paid in full Paid in full 0.0 2001B July 2001 60, 845 Paid in full Paid in full 0.0 2001-C

November 2001
61,795 Paid in
full Paid in full
0.0 2002-A

October 2002
75,000 \$58,153*
\$96,671 77.5 -.-
---- -----------
------ \$509,740
\$58, 153 \$96,671
========
================
=================

* Bears an interest rate calculated as $2.4 \%$ and is anticipated to fully amortize within 10 months as of December 31, 2002.


## MORTGAGE LOAN PAYABLE

The Company has a mortgage loan from a commercial bank that is secured by a first mortgage lien on the Company's headquarters building and an assignment of all leases, rents, revenues and profits under all present and future leases of the building. There was $\$ 6,195,000$ and $\$ 6,918,000$ outstanding on this loan as of December 31, 2002 and 2001, respectively. The loan matures on May 1, 2004 and requires monthly payments of $\$ 99,582$, bearing interest at a fixed rate of $7.07 \%$.

CAPITAL LEASE OBLIGATIONS
As of December 31, 2002, the Company has nine capital lease obligations outstanding for various computer equipment, with monthly payments totaling $\$ 81,728$. These capital lease obligations bear interest at rates ranging from $4.45 \%$ to $9.22 \%$ and have maturity dates between June 2004 and January 2006.

## LETTERS OF CREDIT

Letters of credit are issued by a commercial bank and reduce amounts available under the Company's line of credit. As of December 31, 2002, the Company has three letters of credit relating to reinsurance agreements totaling $\$ 3.2$ million. Such letters of credit will expire on May 26,2003 , at which time they will be automatically extended for the period of one year unless the Company is notified otherwise by the commercial bank syndicate. Additionally, the Company has a 1.0 million Canadian dollar letter of credit that secures the borrowings under the Canadian line of credit.

## PRINCIPAL DEBT MATURITIES

The scheduled principal maturities of the Company's debt at December 31, 2002 are as follows (in thousands):

| 2003. | \$59, 797 |
| :---: | :---: |
| 2004. | 6,151 |
| 2005. | 336 |
| 2006. | 2 |
|  | \$66, 286 |

Included in scheduled principal maturities are anticipated maturities of secured financing debt. The maturities of this debt are dependent on the timing of cash collections on the Loans receivable related to contributed dealer-partner advances, the amounts due to dealer-partners for payments of dealer holdbacks and changes in interest rates on the secured financing. Such amounts included in the table above are $\$ 58.2$ million for 2003.

## DEBT COVENANTS

As of December 31, 2002, the Company complies with various restrictive debt covenants that require the maintenance of certain financial ratios and other financial conditions. The most restrictive covenants require a minimum ratio of the Company's assets to debt, its liabilities to tangible net worth, and its earnings before interest, taxes and non-cash expenses to fixed charges. The Company must also maintain a specified minimum level of net worth.
(8) DEALER HOLDBACKS AND RESERVE FOR ADVANCE LOSSES

Dealer holdbacks consisted of the following:

```
AS OF DECEMBER 31, --------------------- 2002 2001 -
    -------- -------- (IN THOUSANDS) Dealer
holdbacks
    $ 734,625 $ 721,365 Less: advances (net of reserve
of $15,494 and $9,161 at December 31, 2002 and 2001,
respectively)................. (372,091) (405,972) -
                Dealer holdbacks,
net....................................... $ 362,534
    $ 315,393 ========= =========
```

A summary of the change in the reserve for advance losses (classified with net dealer holdbacks in the accompanying balance sheets) is as follows:

```
YEARS ENDED DECEMBER 31, ----------------------
    2002 2001 2000
    (IN THOUSANDS) Balance, beginning of
    period........................... $ 9,161 $
            6,788 $ 4,329 Provision for advance
        losses............................ 12,041
            4,647 6,591 Charge-offs,
    net
        (6,027) (2,196) (4,104) Currency
translation.....................................
319 (78) (28) ---.---.-.--.-.-.-- Balance,
                            end of
    period
    $15,494 $ 9,161 $ 6,788 ======= =======
```


## (9) RELATED PARTY TRANSACTIONS

In the normal course of its business, the Company regularly accepts assignments of Loans originated by affiliated dealer-partners owned by: (i) the Company's majority shareholder and Chairman; (ii) the Company's President; and (iii) a member of the Chairman's family. Loans accepted from these affiliated dealer-partners were approximately $\$ 19.1$ million, $\$ 21.2$ million and $\$ 11.3$ million in 2002, 2001 and 2000, respectively. Loans receivable from affiliated dealer-partners represented approximately $2.8 \%, 2.6 \%$ and $3.5 \%$ of the gross Loans receivable balance as of December 31, 2002, 2001 and 2000, respectively. The Company accepts Loans from affiliated dealer-partners and nonaffiliated dealer-partners on the same terms. Dealer holdbacks from Loans accepted from affiliated dealer-partners were approximately $\$ 15.3$ million, $\$ 16.9$ million and $\$ 9.0$ million in 2002, 2001 and 2000, respectively. Affiliated dealer-partners' advances were $\$ 10.4$ million or $2.2 \%$ of total advances, $\$ 11.0$ million or $2.3 \%$ of total advances and $\$ 9.5$ million or $2.4 \%$ of total advances as of December 31, 2002, 2001 and 2000, respectively.

The Company regularly accepted automobile leases originated by affiliated dealer-partners owned by: (i) the Company's majority shareholder and Chairman; and (ii) the Company's President. Automobile leases accepted from affiliated dealer-partners were $\$ 11,000$, $\$ 1.4$ million and $\$ 10.1$ million in 2002, 2001 and 2000, respectively. Affiliated dealer-partners originated approximately $1.0 \%$, $4.6 \%$, and $22.6 \%$ of the value of automobile leases accepted and approximately $0.8 \%, 4.2 \%$ and $24.8 \%$ of the number of automobile leases accepted by the Company during 2002, 2001 and 2000, respectively. The Company accepted automobile leases from affiliated dealer-partners and nonaffiliated dealer-partners on the same terms.

The Company records interest income and fees from a note receivable from the Company's President with a balance of $\$ 1.5$ million as of December 31, 2002 and 2001. Total income earned on the note receivable was $\$ 63,000, \$ 50,000$ and $\$ 62,000$ for the years ended December 31, 2002, 2001, and 2000, respectively.

The Company regularly paid a credit card that was used for both business and personal purposes by the Company's Chairman. The Company was regularly reimbursed for the personal expenditures on the credit card. As a result, the Company carried an account receivable from the Company's Chairman with a balance of zero and $\$ 66,000$ as of December 31, 2002 and 2001, respectively. This practice was discontinued effective April 1, 2002.

The Company paid affiliated dealer-partners, owned by the Company's majority shareholder and Chairman, for vehicle reconditioning services. The total amount paid was approximately $\$ 8,000$ and $\$ 357,000$ for the years ended December 31, 2001 and 2000, respectively. In 2001, the Company stopped receiving these services from the affiliated party.

In the normal course of business, the Company analyzes the viability of new products and services by first offering them to a small group of dealer-partners, which includes affiliated dealer-partners, prior to offering them to the entire network of dealer-partners. The Company received fees for direct mail lead generation services provided to affiliated dealer-partners owned by: (i) the Company's majority shareholder and Chairman; (ii) the Company's President; and (iii) a member of the Chairman's family totaling $\$ 39,000$ for the year ended December 31, 2002. In 2002, the Company received fees totaling $\$ 8,200$ from an affiliated dealer-partner owned by the Company's President for a test program which offered increased CAPS functionality to dealer-partners. Subsequent to December 31, 2002, this affiliated dealer-partner ceased participation in the test program.

```
(10) INCOME TAXES
    The income tax provision consists of the following:
```



```
2002 2001 2000 ------------- ------- (IN THOUSANDS)
        Income before provision for income taxes:
Domestic
        $39,339 $37,543 $28,602
Foreign
    9,241 10,834 7,387 ------- ------ ------- $48,580
        $48,377 $35,989 ======= ======= ======== Current
                provision (credit) for income taxes:
                                $16,472 $12,999 $ 9,125
State.......................................................
                                    (739) 3,298
Foreign
    2,464 2,943 2,280 ------- ------- ------- 18,197
        19,240 11,405 ------- ----.- ------- Deferred
            provision (credit) for income taxes:
```



```
State
                            (591) 571
Foreign
103 335 34 -------------------- 682 (66) 934
    -- ------- ------ Provision for income
    taxes............................ $18,879 $19,174
        $12,339 ======= ======= =======
```

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- (CONTINUED)

```
(10) INCOME TAXES -- (CONTINUED)
    The tax effects of timing differences that give rise to significant
portions of the deferred tax assets and deferred tax liabilities consist of the
following (in thousands):
AS OF DECEMBER 31, ----------.-------- 2002 2001
    ------------- Deferred tax assets: Allowance
    for credit losses on automobile Loans
        $15,852 $13,532 Reserve for advance
losses............................. 4,582 3,179
            Allowance for leased vehicle
    losses.................... 1,193 1,084 Sale of
advance receivables
                        - 3,293 Deferred dealer enrollment
    fees........................ }222560\mathrm{ Accrued
warranty claims.
                54 179 Accrued
liabilities
                                    1,032 2,824 Unearned
    premiums
                151 181 Reserve on notes
        receivable............................... 491
                    1,067 Foreign tax
    credits
                                1,852 -- Net operating
losses....................................... }32
                                Valuation of
    receivables
        2,601 -- ------ ------ 28,357 25,899 Less:
Valuation allowance
        (437) -- ------- ------- Total deferred tax
assets............................ 27,920 25,899
------- ------- Deferred tax liabilities: Unearned
finance charges
                    31,103 32,110 Depreciable
    assets
                            4,299 2,466 Undistributed
earnings..................................... 3,090
                            -- Valuation of
    receivables
        1,175 Deferred credit life and warranty
        costs.................. }2765\mathrm{ Other,
net.. . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . 
        1,068 751 ------- ------ Total deferred tax
liabilities........................ 39,587 36,567
            ------- ------ Net deferred tax
    liability.
                $11,667 $10,668 ======= =======
            A reconciliation of the U.S. Federal statutory rate to the Company's
effective tax rate were as follows:
YEARS ENDED DECEMBER 31, ---.---.-.--- 2002 2001
                            - U.S. federal statutory
    rate................................ }3
        income taxes
            (2.2) 5.6 Foreign income
    taxes...................................... (1.4) (1.1)
                                    Undistributed foreign
    earnings............................ 6.6 -- Valuation
    allowance........................................ 0.9 -. - 
Other
    -- 0.1 ---- ---- Provision for income
    taxes.............................. 38.9% 39.6% ====
                                    ====
```


## (10) INCOME TAXES -- (CONCLUDED)

In 2001, there was an increase in state income taxes due to the re-characterization of revenue resulting from the Internal Revenue Service examination. The 2001 state income tax expense is an estimated cumulative amount of taxes owed to various states for the years 1993 to 2001. The decrease in state income taxes in 2002 was primarily due to a change in the estimate of the cumulative amounts owed from 1993 to 2001.

During 2002, management determined that the undistributed earnings of the Company's foreign subsidiaries should no longer be considered to be permanently reinvested. As a result of that determination, the Company recorded the amount of U.S. federal income taxes and withholding taxes that would be due upon repatriation of these earnings.

## (11) CAPITAL TRANSACTIONS

## NET INCOME PER SHARE

Basic net income per share has been computed by dividing net income by the weighted average number of common shares outstanding. Diluted net income per share has been computed by dividing net income by the total of the weighted average number of common shares and common stock equivalents outstanding. Common stock equivalents included in the computation represent shares issuable upon assumed exercise of stock options that would have a dilutive effect using the treasury stock method. The share effect is as follows:

```
YEARS ENDED DECEMBER 31, ---------------------
-------------- 2002 2001 2000
    ------ --------- Weighted average common
        shares outstanding....... 42,438,292
            42,140,961 43,879,577 Common stock
    equivalents........................... 924,449
1,009,843 340,299 --------------------------
---- Weighted average common shares and common
                                    stock
equivalents................................................
    43,362,741 43,150,804 44,219,876 ==========
                            ========== ==========
```


## STOCK REPURCHASE PROGRAM

In 1999, the Company began acquiring shares of its common stock in connection with a stock repurchase program announced in August 1999. That program authorized the Company to purchase up to 1.0 million common shares on the open market or pursuant to negotiated transactions at price levels the Company deems attractive. On each of February 7, 2000, June 7, 2000, July 13, 2000, November 10, 2000, and May 20, 2002, the Company's Board of Directors authorized increases in the Company's stock repurchase program of an additional 1.0 million shares. As of December 31, 2002, the Company has repurchased approximately 5.0 million shares of the 6.0 million shares authorized to be repurchased under this program at a cost of $\$ 30,634,000$. The 6.0 million shares, which can be repurchased through the open market or in privately negotiated transactions, represent approximately $13.0 \%$ of the shares outstanding at the beginning of the program.

## sTOCK OPTION PLANS

Pursuant to the Company's 1992 Stock Option Plan (the "1992 Plan"), the Company has reserved 8.0 million shares of its common stock for the future granting of options to officers and other employees. The exercise price of the options is no less than the fair market value on the date of the grant. Options under the 1992 Plan generally become exercisable over a three to five year period, or the Company's attainment of certain performance related criteria, or immediately upon a change of Company control. The Company issued 629,969, 1.0 million, and 28,500 options in 2002, 2001, and 2000, respectively, that will vest only if certain performance targets are met. As it was not foreseeable that the performance targets would be met, no compensation expense was recorded for performance-based options in 2002, 2001, or 2000. Nonvested
performance options are forfeited upon termination of employment and otherwise expire ten years from the date of grant. Shares available for future grants totaled 1,607,615, 2,155,028, and 2,551,970 as of December 31, 2002, 2001 and 2000, respectively.

Pursuant to the Company's Stock Option Plan for Dealers (the "Dealer Plan"), the Company has reserved 1.0 million shares of its common stock for the future granting of options to participating dealer-partners. The exercise price of the options is equal to the fair market value on the date of grant. The options become exercisable over a three year period. Nonvested options are forfeited upon the termination of the dealer-partner's Servicing Agreement by the Company or the dealer-partner and otherwise expire five years from the date of grant. Shares available for future grants totaled $874,367,765,167$, and 684,367 as of December 31, 2002, 2001, and 2000, respectively. Effective January 1, 1999, the Company suspended the granting of future options under the Dealer Plan.

Pursuant to the Company's Director Stock Option Plan (the "Director Plan"), the Company has reserved 200,000 shares of its common stock for future granting of options to members of its Board of Directors. The exercise price of the options is equal to the fair market value on the date of grant. In 2001, the Company granted 100,000 options that will vest only if the Company meets certain performance targets. As it was not foreseeable that the performance targets would be met, no compensation expense was recorded for these performance-based options in 2002 or 2001. Nonvested options are forfeited if the participant should cease to be a director and otherwise expire ten years from the date of grant. Shares available for future grants totaled 100,000 as of December 31, 2002 and 2001.

The Company accounts for the 1992 Plan and Director Plan under Accounting Principles Board Opinion 25, under which no compensation cost has been recognized. Had compensation cost for the 1992 Plan and Director Plan been recognized, the Company's net income and net income per share would have been negatively impacted as follows:

```
YEARS ENDED DECEMBER 31, -------------------------
    -- 2002 2001 2000 (DOLLARS IN THOUSANDS, EXCEPT
        PER SHARE DATA) ------- ------------ Net
                income: As
reported.....................................................
            $29,701 $29,203 $23,650 Pro
forma.
        a. . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . 
28,354 28,062 22,379 Net income per common share:
                    As reported,
basic..................................... $ 0.70 $
    0.69 $ 0.54 As reported,
                        0.68 0.53 Pro forma,
    basic....................................... 0.67
    0.67 0.51 Pro forma,
    diluted..................................... 0. 0.65
                                0.65 0.51
```

The Company accounts for the compensation costs related to its grants under the Dealer Plan in accordance with SFAS No. 123. The sales and marketing cost that has been charged against income for the non-employee Dealer Plan was zero, $\$ 8,000$, and $\$ 45,000$ in 2002, 2001, and 2000, respectively.

## (11) CAPITAL TRANSACTIONS -- (CONTINUED)

The fair value of each option granted included in the above calculations is estimated on the date of grant using the Black-Scholes option-pricing model with the following weighted-average assumptions used:

```
YEARS ENDED DECEMBER 31,
    --------------------------}1992 PLAN
2002 2001 2000
    ------ --------- Risk-free interest
    rate......................... 4.00%
        5.00% 6.00% Expected
life
    4.0 years 5.0 years 6.0 years Expected
volatility
        63.03% 63.03% 56.22% Dividend
yield
        0% 0% 0%
YEARS ENDED DECEMBER 31,
-----.--- DIRECTOR PLAN 2002 2001 - ---
---------- -------- --------- Risk-free
interest rate
                        4.00% 5.00% Expected
life
    4.0 years 5.0 years Expected
volatility
        63.03% 63.03% Dividend
yield
0% 0%
```

    Additional information relating to the stock option plans is as follows:
    1992 PLAN DEALER PLAN DIRECTOR
    PLAN -------------------------

- ---------------------------
WEIGHTED WEIGHTED WEIGHTED
AVERAGE AVERAGE AVERAGE NUMBER
OF EXERCISE PRICE NUMBER OF
EXERCISE PRICE NUMBER OF
EXERCISE PRICE OPTIONS PER
SHARE OPTIONS PER SHARE OPTIONS
PER SHARE
Outstanding at December 31
1999
$5,095,844$ \$6.74 344, 668 \$16.14
-- -- Options
granted...............
156,300 5.72 -- -- -- --
Options
exercised.
$(24,233) 3.26$
Options
forfeited..............
$(796,751) 9.32(78,468) 22.45$
---- Outstanding at December
31,
2000
4,431,160 6.36 266,200 14.28 .-
-- Options
granted
1,890,838 6.77 -- -- 100,000
\$7.00 Options
exercised
$(258,841) 4.84(1,000) 6.34--$
- Options
forfeited
$(1,493,896) 6.58(80,800) 24.08$
----- Outstanding at December
31,
2001
$4,569,2616.53184,40010.02$


## 100,000 -- Options

granted....................
864,779 9.83
Options
exercised................. $(742,420) 4.77(6,100) 8.45--$ - Options
forfeited................. $(317,366) 8.37(109,200) 11.69$
-- -- ---------- ------------31,
2002.

4,374, 254 \$7.35 69, 100 \$ 7.51 $100,000 \$ 7.00========$
========= ========= Exercisable at December 31:
2000
2,085,569 \$6.78 241,961 \$14.95 2001
2,087,165 6.86 184,400 10.02 --
2002.

1,640, 09

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS－－（CONTINUED）

## （11）CAPITAL TRANSACTIONS－－（CONCLUDED）

The weighted average fair value of options granted for the 1992 Plan during 2002，2001，and 2000 was $\$ 5.58, \$ 3.04$ ，and $\$ 3.07$ respectively．The weighted average fair value of options granted for the Director Plan during 2001 was \＄3． 33 ．

The following tables summarize information about options outstanding at December 31，2002：

OPTIONS OUTSTANDING
OPTIONS EXERCISABLE－－－－－
－－－－－－WEIGHTED－AVERAGE
WEIGHTED－AVERAGE
WEIGHTED－AVERAGE
OUTSTANDING AS REMAINING EXERCISE PRICE
EXERCISABLE AS EXERCISE PRICE RANGE OF
EXERCISABLE PRICES OF 12／31／2002 CONTRACTUAL

LIFE PER SHARE OF
12／31／2002 PER SHARE－－－
－－－－－－－－－－－－－－－－－－－－－－－
$\qquad$
$\qquad$
$\qquad$
－－－－ 1992 PLAN \＄ 2.16 －
5．63．．．．．．．．．．．366，350
6．9 Years \＄ $3.8216,850$ \＄ 5.135 .64 －－

7．75．．．．．．．．．．
2，494，964 6．6 6．18
1，194，104 6．19 7．76－
11．07．．．．．．．．．．
1，209，699 8．1 8．99
223，073 8．52 11．08－－
22．25．．．．．．．．．．303，241
4.014 .67 206，067 15．47－
－－－
Totals．．．．．．．．．．．．．．．．．．．
4，374，254 6．97．35
1，640，094 7．66
＝＝＝＝＝＝＝＝＝＝＝＝＝
＝＝＝＝＝＝＝＝＝＝＝＝＝＝DEALER
PLAN \＄ 6.34 －－
9．35．．．．．．．．．．．69，100
0．8 Years \＄ $7.5169,100$ \＄ 7.519 .36 －

17．63．．．．．．．．．．－－－－ －－－－ 17.64
27．63．．．．．．．．．．－－－－
．．．．．．．．．． －－－－－－－－
Totals．．．．．．．．．．．．．．．．．．．．．． 69，100 0．8 7．51 69，100
7.51 ＝＝＝＝＝＝＝＝＝＝＝＝＝＝
＝＝＝＝＝＝＝＝＝＝＝＝＝＝DIRECTOR
PLAN \＄5．64－
7．75．．．．．．．．．．．100，000
8．5 Years \＄7．00－－－－－

```
Totals
``` 100，000 8．5 7．00
＝＝＝＝＝＝＝＝＝＝＝＝＝＝
ニニニニニニニニニニニニニニ

\section*{（12）BUSINESS SEGMENT INFORMATION}

The Company classifies its operations into three reportable business segments：North America，United Kingdom and Automobile Leasing．

\section*{REPORTABLE SEGMENT OVERVIEW}

North America consists of the Company's U.S. and Canadian automobile finance and services businesses, including the Company's reinsurance activities and automobile service contract programs. These businesses have been aggregated into one reportable segment because they have similar operating and economic characteristics. North America provides participating dealers with financing sources for consumers with limited access to credit by offering "guaranteed credit approval" and delivering credit approvals through the Internet. Other services including marketing, sales training and a wholesale purchasing cooperative in the United States and Canada. United Kingdom provides substantially the same products and services as North America to dealer-partners located in the United Kingdom and Ireland. In 2001, the Company stopped originating Loans in Ireland. Automobile Leasing provided an automobile leasing program to dealer-partners located in the United States and Canada. In early 2002, the Company elected to discontinue originating automobile leases.

\section*{(12) BUSINESS SEGMENT INFORMATION -- (CONTINUED)}

\section*{MEASUREMENT}

The table below presents finance charge revenue, lease revenue, other revenue, segment net income (loss) and segment assets information for each reportable segment (in thousands):

NORTH UNITED AUTOMOBILE TOTAL AMERICA KINGDOM LEASING COMPANY
--- Year Ended December 31, 2002 Finance
charges...........................
\$ 80,073 \$ 17,671 \$ -- \$ 97,744
Lease
revenue
-- -- 16,101 16,101 Other
revenue.
35,761 3,449 1, 279 40,489 Net income
(loss).......................
24,977 6,548 (1,824) 29,701
Segment
assets........................
699,555 124,604 18,166 842,325
Year Ended December 31, 2001 Finance
charges..........................
\$ 68,367 \$ 21,802 \$ -- \$ 90,169 Lease
revenue
-- -- 21,853 21,853 Other
revenue
31, 158 2,810 1,339 35,307 Net income
(loss).
24,541 7,296 (2,634) 29,203 Segment
assets........................
652,635 163,722 45,077 861,434
Year Ended December 31, 2000 Finance
charges..........................
\$ 61,746 \$ 18,834 \$ -- \$ 80,580 Lease
revenue.
-- - 13, 019 13, 019 Other
revenue
27,187 2,112 713 30, 012 Net income
(loss).
\(20,0395,121(1,510) 23,650\) Segment
assets..........................

\section*{(12) BUSINESS SEGMENT INFORMATION -- (CONCLUDED)}

The Company operates primarily in the United States and the United Kingdom (excluding Ireland). The table below presents the key financial information by geographic location (in thousands):

UNITED UNITED TOTAL STATES KINGDOM
ALL OTHER COMPANY
--------------- Year Ended December 31, 2002 Finance
```

charges............................

```
\$ 78,414 \$ 16,785 \$ 2,545 \$ 97,744
                    Lease
revenue
    13,885 -- 2,216 16,101 Other
revenue..................................
    36,594 3,237 658 40,489 Net income
        (loss)..............................
    23,027 7,024 (350) 29,701 Total
assets....................................
701,315 116,299 24,711 842,325 Year
    Ended December 31, 2001 Finance
    charges
    \$ 66,306 \$ 20,982 \$ 2, 881 \$ 90, 169
                            Lease
revenue...................................
            20,248 -- 1,605 21,853 Other
revenue..................................
    32,092 2,692 523 35,307 Net income
        (loss)
            21,646 7,565 (8) 29,203 Total
assets.....................................
677,359 151,915 32,160 861, 434 Year
    Ended December 31, 2000 Finance
    charges..................................
    \$ 60,245 \$ 18,648 \$ 1,687 \$ 80,580
                Lease
revenue.
        13,019 -- -- 13,019 Other
revenue...................................
    27,600 2,081 331 30,012 Net income
        (loss).
        18,578 5,148 (76) 23,650 Total
assets....................................
    497,946 155,881 17,207 671,034

\section*{INFORMATION ABOUT PRODUCTS AND SERVICES}

The Company manages its product and service offerings primarily through those reportable segments. Therefore, pursuant with the provisions of SFAS No. 131, "Disclosures about Segments of an Enterprise and Related Information", no enterprise-wide disclosures of information about products and services are necessary.

\section*{MAJOR CUSTOMERS}

The Company did not have any customer which provided \(10 \%\) or more of the Company's revenue during 2002, 2001, or 2000. However, during 2002, two dealer-partner groups in the United Kingdom accounted for approximately 41.6\% of new Loans accepted by the United Kingdom.

\section*{(13) LITIGATION AND CONTINGENT LIABILITIES}

In the normal course of business and as a result of the consumer-oriented nature of the industry in which the Company operates, industry participants are frequently subject to various consumer claims and litigation seeking damages and statutory penalties. The claims allege, among other theories of liability, violations of state, federal and foreign truth in lending, credit availability, credit reporting, consumer protection, warranty, debt collection, insurance and other consumer-oriented laws and regulations, including claims seeking damages for physical and mental damages relating to the Company's repossession and sale of the consumer's vehicle and other debt collection activities. The Company, as the assignee of Loans originated by dealer-partners, may also be named as a co-defendant in lawsuits filed by consumers principally against dealerpartners. Many of these cases are filed as purported class actions and seek damages in large dollar amounts.

An adverse ultimate disposition in any such action could have a material adverse impact on the Company's financial position, liquidity and results of operations.

The Company is currently a defendant in a class action proceeding commenced on October 15, 1996 in the United States District Court for the Western District of Missouri seeking money damages for alleged violations of a number of state and federal consumer protection laws. On October 9, 1997, the District Court certified two classes on the claims brought against the Company, one relating to alleged overcharges of official fees, the other relating to alleged overcharges of post-maturity interest. On August 4, 1998, the District Court granted partial summary judgment on liability in favor of the plaintiffs on the interest overcharge claims based upon the District Court's finding of certain violations but denied summary judgment on certain other claims. The District Court also entered a number of permanent injunctions, which among other things, restrained the Company from collecting on certain class accounts. The Court also ruled in favor of the Company on certain claims raised by class plaintiffs. Because the entry of an injunction is immediately appealable, the Company appealed the summary judgment order to the United States Court of Appeals for the Eighth Circuit. Oral argument on the appeals was heard on April 19, 1999. On September 1, 1999, the United States Court of Appeals for the Eighth Circuit overturned the August 4, 1998 partial summary judgment order and injunctions against the Company. The Court of Appeals held that the District Court lacked jurisdiction over the interest overcharge claims and directed the District Court to sever those claims and remand them to state court. On February 18, 2000, the District Court entered an order remanding the post-maturity interest class to Missouri state court while retaining jurisdiction on the official fee class. The Company then filed a motion requesting that the District Court reconsider that portion of its order of August 4, 1998, in which the District Court had denied the Company's motion for summary judgment on the federal Truth-In-Lending Act ("TILA") claim. On May 26, 2000, the District Court entered summary judgment in favor of the Company on the TILA claim and directed the Clerk of the Court to remand the remaining state law official fee claims to the appropriate state court. On September 18, 2001, the Circuit Court of Jackson County, Missouri mailed an order assigning this matter to a judge. On October 28, 2002, the plaintiffs filed a fourth amended complaint. The Company filed a motion to dismiss the plaintiff's fourth amended complaint on November 4, 2002. On November 18, 2002, the Company filed a memorandum urging the decertification of the classes. On January 15, 2003, the case was assigned to a new judge. On February 21, 2003 the plaintiffs filed a brief opposing the Company's November 4,2002 motion to dismiss the case. The Company will continue its vigorous defense of all remaining claims. However, an adverse ultimate disposition of this litigation could have a material negative impact on the Company's financial position, liquidity and results of operations.

\section*{(14) QUARTERLY FINANCIAL DATA (UNAUDITED)}

The following is a summary of quarterly financial position and results of operations for the years ended December 31, 2002 and 2001. Certain amounts have been reclassified to conform to the 2002 presentation.
```

2002
1ST Q 2ND Q 3RD Q 4TH Q --------------- -------
-------- (IN THOUSANDS, EXCEPT PER SHARE
DATA) BALANCE SHEETS Loans receivable,
net................................ \$782,524
\$790,630 \$790,102 \$773,177 Floor plan
receivables................................. 5,774
6,414 5,261 4,450 Notes
receivable
10,987 9,869 8,492 7,554 Investment in operating
leases, net................ 35,612 29,246 23,222
17,879 All other
assets..................................... 44,833
45,951 39,230 39,265
-------- Total
assets................................... \$879,730
\$882,110 \$866,307 \$842,325 ======== ========
======== ======== Total
debt
\$182,507 \$163,491 \$134,478 \$109,841 Dealer
holdbacks, net.
341,800 350,689 361,177 362,534 Other
liabilities
58,312 61,514 53,044 46,102
Total
liabilities............................ 582,619
575,694 548,699 518,477 Shareholders'
equity................................ 297,111
306,416 317,608 323,848 ------- -------- ------
-- -------- Total liabilities and shareholders'
equity
\$879,730 \$882,110 \$866,307 \$842,325 ========
======== ======== ======== INCOME STATEMENTS
Revenue: Finance
charges.................................... \$

```
            24,885 \$ 25,522 \$ 23,783 \$ 23,554 Lease
        revenue.
                5,159 4,428 3,614 2,900 Other
        income
8,814 8,639 15,036 8,000
                                    Total
    revenue
                38,858
38,589 42,433 34,454
        ------------------
    expenses...................................... 16,007
        17,050 16, 389 16, 887 Provision for credit
    losses........................ 3,381 3,170 7,048
                            7,095 Depreciation of leased
    assets....................... 2,941 2,566 2,251
                                1,911
Interest.
2,305 2,457 2,364 1,932
    expenses..................... 24,634 25,243
28,052 27, 825
                    Operating
income.......................................... . 14, 224
        13,346 14,381 6,629 Foreign exchange gain
(loss)......................... 1611 (25) (2)
    --- ---------------------- Income before
    income taxes............................ 14, 240
        13,357 14,356 6,627 Provision for income
    taxes........................ 7,926 4, 807 4,925
    1,221-------------------------------
income
        \$ 6,314 \$ 8,550 \$ 9,431 \$ 5, 406 ========
======== ======== ======== Net income per common
                                    share:
Basic
    \$ 0.15 \$ \(0.20 \$ 0.22 \$ 0.13\) ================
                                    ======== ========

\section*{Diluted}
\$ 0.15 \$ 0.20 \$ 0.22 \$ 0.13 ======== ======== ======== ======== Weighted average shares outstanding:
```

Basic
42,437 42,535 42,364 42,371
Diluted.........................................

```
    \(43,49843,82243,12242,853\)
```

    2001
    1ST Q 2ND Q 3RD Q 4TH Q
(IN THOUSANDS, EXCEPT PER SHARE
DATA) BALANCE SHEETS Loans receivable,
net............................... \$618,473
\$673,136 \$736,166 \$757,286 Floor plan
receivables.............................. 6,987
6,188 6,727 6,446 Notes
receivable.
9,536 11,057 11,462 11,167 Investment in
operating leases, net................. 47,605
47,540 45,197 42,774 All other
assets....................................... 65,157
44,935 67,265 43,761
Total
assets................................. \$747,758
\$782,856 \$866,817 \$861,434 ======== ========
======== ======== Total
debt.
\$188,064 \$196,403 \$230,996 \$202,529 Dealer
holdbacks, net.
248,985 269,585 301,542 315,393 Other
liabilities.
47,038 47,223 53,271 55,073
Total
liabilities............................. 484,087
513,211 585,809 572,995 Shareholders'
equity................................. 263,671
269,645 281,008 288,439
-------- Total liabilities and shareholders'
equity
\$747,758 \$782,856 \$866,817 \$861,434 ========
======== ======== ======== INCOME STATEMENTS
Revenue: Finance
charges................................... \$
20,488 \$ 22,406 \$ 23,289 \$ 23,986 Lease
revenue.......................................
5,067 5,573 5,728 5,485 Other
income.
9,164 9,318 7,850 8,975
-- -------- Total
revenue................................ 34,719
37,297 36,867 38,446 -------- ----------------
------- Costs and expenses: Operating
expenses................................. 14,997
15,626 15,583 13,616 Provision for credit
losses...............................015 2,705 2,632
3,563 Depreciation of leased
assets................... 2,929 3,169 3,173
3,214
Interest
3,805 4,016 3,888 2,979
-- ------- Total costs and
expenses.................... 24,746 25,516
25,276 23,372
- Operating
income..................................... 9,973
11,781 11,591 15,074 Foreign exchange gain
(loss).................... 7 (39) (9) (1) ---.-
-- ---------------------- Income before
income taxes.......................... 9,980
11,742 11,582 15,073 Provision for income
taxes......................... 3,391 4,013 3,937
7,833 --------------- ---------------- Net
income
\$ 6,589 \$ 7,729 \$ 7,645 \$ 7,240 ========
======== ======== ======== Net income per common
share:
Basic.
\$ 0.16 \$ 0.18 \$ 0.18 \$ 0.17 ======== ========
======== ========
Diluted
\$0.15 \$ 0.18 \$ 0.18 \$ 0.17 ======== ========
======== ======== Weighted average shares

```

\section*{outstanding:}

Basic. . . . . . . . . .
\(42,44242,02041,99742,105\)
Diluted..............................................
\(42,85242,75243,59543,536\)

ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

Not Applicable.
PART III
ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT
Information is contained under the captions "Matters to Come Before the Meeting -- Election of Directors" (excluding the Report of the Audit Committee) and "Section 16(a) Beneficial Ownership Reporting Compliance" in the Company's Proxy Statement and is incorporated herein by reference.

\section*{ITEM 11. EXECUTIVE COMPENSATION}

Information is contained under the caption "Compensation of Executive Officers" (excluding the Report of the Executive Compensation Committee and the stock performance graph) in the Company's Proxy Statement and is incorporated herein by reference.

ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

Information is contained under the caption "Common Stock Ownership of Certain Beneficial Owners and Management" in the Company's Proxy Statement and is incorporated herein by reference. In addition, the information contained in the Equity Compensation Plan table under Item 5 of this Report is incorporated herein by reference.

ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS
Information is contained under the caption "Certain Relationships and Transactions" in the Company's Proxy Statement and is incorporated herein by reference.

ITEM 14. CONTROLS AND PROCEDURES
Within the 90 days prior to the date of this report, the Company carried out an evaluation, under the supervision and with the participation of the Company's management, including its Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures pursuant to Rule 13a-15 of the Securities Exchange Act of 1934. Based upon that evaluation, the Company's Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures are effective to cause the material information required to be disclosed by the Company in the reports that it files or submits under the Securities Exchange Act of 1934 to be recorded, processed, summarized and reported within the time periods specified in the Commission's rules and forms. There have been no significant changes in the Company's internal controls or in other factors which could significantly affect internal controls subsequent to the date the Company carried out its evaluation.

ITEM 15. EXHIBITS, FINANCIAL STATEMENT SCHEDULES, AND REPORTS ON FORM 8-K
(a)(1) The following consolidated financial statements of the Company and Report of Independent Public Accountants are contained in "Item 8-- Financial Statements and Supplementary Data."

REPORT OF INDEPENDENT PUBLIC ACCOUNTANTS CONSOLIDATED FINANCIAL STATEMENTS:
-- Consolidated Balance Sheets as of December 31, 2002 and 2001
-- Consolidated Income Statements for the years ended December 31, 2002, 2001 and 2000
-- Consolidated Statements of Cash Flows for the years ended December 31, 2002, 2001 and 2000
-- Consolidated Statements of Shareholders' Equity for the years ended December 31, 2002, 2001 and 2000

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(2) Financial Statement Schedules have been omitted because they are not applicable or are not required or the information required to be set forth therein is included in the Consolidated Financial Statements or Notes thereto.
(3) The Exhibits filed in response to Item 601 of Regulation S-K are listed in the Exhibit Index, which is incorporated herein by reference.
(b) The Company was not required to file a current report on Form 8-K during the quarter ended December 31, 2002 and none were filed during that period.

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

CREDIT ACCEPTANCE CORPORATION
BY: /s/ BRETT A. ROBERTS
BRETT A. ROBERTS
Chief Executive Officer
Date: March 31, 2003
Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on March 31, 2003 on behalf of the registrant and in the capacities indicated.

SIGNATURE
TITLE ----
----- ----
- /s/

BRETT A.
ROBERTS
Chief
Executive
Officer
(Principal
Executive
--------
--------
----------
-
----
Officer)
Brett A.
Roberts /s/
DOUGLAS W. BUSK
Treasurer and Chief Financial Officer -
---------
----------
---------
----------
---------
--
(Principal
Financial and
Accounting
Officer)
Douglas W.
Busk /s/
HARRY E. CRAIG
Director -
--------
---------
---------
---------
--- Harry
E. Craig
/s/ DONALD
A. FOSS

Director and
Chairman of the
Board
\(\qquad\)

Donald A. Foss /s/ SAM M. LAFATA Director
\(\qquad\)
\(\qquad\)
\(\qquad\)
\(\qquad\)
-- Sam M LaFata /s/
DANIEL P . LEFF Director
\(\qquad\)
\(\qquad\)
\(\qquad\)
\(\qquad\)-- Daniel P. Leff /s/ THOMAS N. TRYFOROS Director
\(\qquad\)
\(\qquad\)
\(\qquad\)
\(\qquad\)
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\section*{CERTIFICATIONS}

I, Brett A. Roberts, certify that:
1. I have reviewed this annual report on Form \(10-\mathrm{K}\) of Credit Acceptance Corporation;
2. Based on my knowledge, this annual report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report;
3. Based on my knowledge, the financial statements, and other financial information included in this annual report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this annual report;
4. The registrant's other certifying officers and \(I\) are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and have:
a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this annual report is being prepared;
b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this annual report (the "Evaluation Date"); and
c) presented in this annual report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
6. The registrant's other certifying officers and \(I\) have indicated in this annual report whether there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.
/s/ BRETT A. ROBERTS
Chief Executive Officer

I, Douglas W. Busk, certify that:
1. I have reviewed this annual report on Form 10-K of Credit Acceptance Corporation;
2. Based on my knowledge, this annual report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report;
3. Based on my knowledge, the financial statements, and other financial information included in this annual report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this annual report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and have:
a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this annual report is being prepared;
b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this annual report (the "Evaluation Date"); and
c) presented in this annual report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
6. The registrant's other certifying officers and I have indicated in this annual report whether there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

\section*{EXHIBIT INDEX}

The following documents are filed as part of this report. Those exhibits previously filed and incorporated herein by reference are identified below. Exhibits not required for this report have been omitted. The Company's commission file number is 000-20202.

EXHIBIT NO.
DESCRIPTION -
--------- --
3(a)(1) 7
Articles of Incorporation, as amended
July 1, 1997
3(b) 2 Bylaws of the
Company, as
amended 4(c) (11) 20

Amended and Restated Credit
Agreement,
dated as of June 11,
2001, among
the Company,
certain of
the Company's
subsidiaries,
Comerica
Bank, as
Administrative
Agent and
Collateral
Agent, and
the banks
signatory
thereto 4(f)
9 Note
Purchase
Agreement
dated July 7, 1998 among Kitty Hawk Funding
Corporation,
CAC Funding Corp. and
NationsBank,
N.A. \(4(f)(2)\)

9 Servicing Agreement
dated July 7,
1998 between
CAC Funding
Corp. and the
Company 4(f)
(3) 9

Contribution Agreement
dated July 7, 1998 between the Company and CAC
Funding Corp. 4(f)(4) 12
Amendment No.
1 dated June
30, 1999 to
Note Purchase Agreement
dated July 7, 1998 among Kitty Hawk Funding

Contribution Agreement
dated July 7, 1998 between the Company and CAC
Funding Corp. 4(f)(8) 14
Amendment No. 2 dated
December 15, 1999 to Note Purchase Agreement
dated July 7, 1998 among Kitty Hawk Funding
Corporation,
CAC Funding Corp., and NationsBank, N.A. 4(f)(10)

14 Amendment No. 2 dated December 15, 1999 to Contribution Agreement
dated July 7, 1998 between the Company and CAC
Funding Corp. 4(f)(11) 17 Amendment No. 3 dated August 8, 2000 to Note Purchase Agreement dated July 7, 1998 among Kitty Hawk Funding
Corporation, CAC Funding Corp., and NationsBank,
N.A. 4(f)(12)
17 Amendment
    No. 3 dated
        August 8,
        2000 to
Contribution
        Agreement
dated July 7,
1998 between
the Company
        and CAC
Funding Corp.
    4(f)(14) 18
Amendment No.
4 dated March
    12, 2001 to
Note Purchase
    Agreement
dated July 7,
    1998 among
    Kitty Hawk
        Funding
Corporation,

CAC Funding Corp., and NationsBank, N.A. 4(f)(15) 18 Amendment No. 4 dated March 12, 2001 to
Contribution Agreement
dated July 7, 1998 between the Company and CAC
Funding Corp. 4(f)(16) 20 Amendment No. 5 dated July 20, 2001 to Note Purchase Agreement
dated July 7, 1998 among Kitty Hawk Funding
Corporation,
CAC Funding Corp., and Bank of
America, N.A.
4(f)(17) 20
Amendment No.
6 dated July
20, 2001 to
Note Purchase Agreement
dated July 7, 1998 among Kitty Hawk Funding
Corporation,
CAC Funding Corp., and Bank of
America, N.A.
4(f)(18) 20
Amended and Restated Security Agreement, dated July 20, 2001,
among Kitty
Hawk Funding
Corporation,
CAC Funding Corp., the
Company and Bank of America, N.A.,
individually and as
Collateral
Agent 4(f) (19) 20

Amendment No. 5 dated July 20, 2001 to Contribution Agreement
dated July 7,
1998 between
the Company and CAC
Funding Corp.
4(f)(20) 22
Amendment No. 6 dated
November 2, 2001 to

EXHIBIT NO.
DESCRIPTION
- ----------

4(f)(21) 22
Amendment
No. 7 dated November 2, 2001 to
Contribution Agreement dated July 7, 1998
between the Company and CAC Funding
Corp. 4(f)
(22) 22

Amendment
No. 8 dated November 2, 2001 to
Contribution Agreement dated July 7, 1998
between the Company and CAC Funding
Corp. 4(f)
(23) 22

Amendment
No. 9 dated November 2, 2001 to
Contribution Agreement dated July 7, 1998
between the Company and CAC Funding
Corp. 4(f)
(24) 22

Amendment
No. 10 dated
November 2, 2001 to Contribution Agreement dated July 7, 1998
between the Company and CAC Funding
Corp. 4(f)
(25) 22

Amendment
No. 11 dated
December 11, 2001 to
Contribution Agreement dated July 7, 1998
between the Company and CAC Funding
Corp. 4(f)
(26) 22

Amendment
No. 12 dated
December 11, 2001 to
Contribution Agreement dated July 7, 1998
between the Company and CAC Funding Corp. 4(f) (27) 22

Amendment
No. 13 dated
December 11, 2001 to
Contribution Agreement dated July 7, 1998
between the Company and CAC Funding Corp. 4(f) (28) 22 Amendment
No. 1 dated
October 17, 2001 to
Amended and Restated Security Agreement dated July 20, 2001
among Kitty
Hawk Funding
Corporation,
CAC Funding
Corp., the
Company and Bank of America, N.A. 4(f) (29) 22 Amendment No. 2 dated November 2, 2001 to Amended and Restated Security Agreement dated July 20, 2001
among Kitty
Hawk Funding
Corporation, CAC Funding
Corp., the
Company and Bank of America, N.A. 4(f)
(30) 22

Amendment
No. 7 dated
November 2,
2001 to Note Purchase Agreement dated July
7, 1998
among Kitty
Hawk Funding
Corporation,
CAC Funding
Corp., and Bank of America, N.A. 4(f) (31) 23 Amendment No. 3 dated January 31, 2002 to
Amended and Restated

\section*{Security}

Agreement
dated July
20, 2001
among Kitty
Hawk Funding
Corporation, CAC Funding
Corp., the
Company and Bank of America, N.A. 4(f) (32) 23 Amendment
No. 14 dated January 14 2002 to
Contribution Agreement dated July 7, 1998
between the Company and CAC Funding
Corp. 4(f) (33) 23 Amendment No. 15 dated January 14, 2002 to
Contribution Agreement dated July 7, 1998
between the Company and CAC Funding
Corp. 4(f) (34) 23 Amendment
No. 16 dated February 12, 2002 to
Contribution Agreement dated July 7, 1998
between the Company and CAC Funding Corp. 4(f) (35) 23 Amendment
No. 17 dated February 12, 2002 to Contribution Agreement dated July 7, 1998
between the Company and CAC Funding Corp. 4(f) (36) 23 Amendment
No. 18 dated March 12, 2002 to
Contribution Agreement dated July 7, 1998
between the Company and CAC Funding Corp. 4(f) (37) 23 Back-Up Servicing

Agreement dated
January 31,
2002 among
the Company,
CAC Funding
Corp., OSI
Portfolio
Services,
Inc., Kitty
Hawk Funding
Corporation
and Bank of America, N.A. 4(f) (38) 23 Amendment
No. 1 dated March 8, 2002 to
Amended and Restated Credit
Agreement dated June 11, 2001 among the Company, Comerica Bank,
LaSalle Bank National, Harris Trust and Savings
Bank, Fifth
Third Bank,
M\&I Marshall
\& Ilsley
Bank, Bank
of America, N.A., and National City Bank
4(f)(39) 24 Amendment
No. 2 dated June 11, 2002 to
Amended and Restated Credit
Agreement dated June 11, 2001 among the Company, Comerica Bank,
LaSalle Bank National, Harris Trust and Savings Bank, Fifth Third Bank, Bank of America, N.A., and National City Bank
4(f)(40) 24 Second Amendment dated as of June 10,
2002 to the Intercreditor Agreement
dated as of
December 15, 1998 among Comerica

\section*{EXHIBIT NO.}

DESCRIPTION
\(\qquad\)
\(\qquad\)
4(f)(41) 24
    Second
    Amendment
    dated June
10, 2002 to
        Second
Amended and
        Restated
        Security
    Agreement,
    dated June
        11, 2001
        between
        Comerica
        Bank, as
        Collateral
        Agent and
the Company
4(f)(42) 25
            Third
    Amendment
dated August
    30, 2002 to
        Second
Amended and
        Restated
        Security
        Agreement
dated June
        11, 2001
        between
        Comerica
        Bank, as
        Collateral
    Agent and
the Company
4(f)(43) 25
    Loan and
    Security
    Agreement
        dated
    September
    27, 2002
    among the
Company, CAC
    Warehouse
        Funding
        Corp.,
        Variable
        Funding
        Capital
Corporation,
    Wachovia
Securities,
        Inc.,
    Wachovia
        Bank,
    National
Association
    and OSI
    Portfolio
    Services,
    Inc. 4(f)
        (44) 25
Contribution
    Agreement
        dated
    September
    27, 2002
between the
Company and
        CAC
    Warehouse
        Funding

Corp. 4(f)
(45) 25

Back-Up
Servicing
Agreement dated
September
27, 2002
among the
Company, CAC Warehouse
Funding
Corp., OSI
Portfolio
Services, Inc.,
Variable
Funding
Capital
Corporation
and Wachovia Securities, Inc. 4(f)
(46) 25

Intercreditor
Agreement, dated September
30, 2002,
among the
... Company, CAC
Warehouse
Funding
Corp., CAC
Funding
Corp., Bank
of America, N.A., as agent, Wachovia
Securities, Inc., as
agent, and Comerica Bank, as
agent 4(g) (2) 11

Intercreditor Agreement
dated as of
December 15,
1998 among Comerica Bank, as
Collateral
Agent, and various
lenders and note holders 4(g)(3) 11 Deed of Charge, dated
December 17,
1998 between Comerica Bank, as
Collateral
Agent, and
the Company
4(g)(4) 20 Second
Amended and Restated Security
Agreement, dated June 11, 2001 between Comerica

\section*{Bank, as}

Collateral
Agent and
the Company
4(g)(5) 19 First
Amendment dated as of March 30,
2001 to the Intercreditor Agreement
dated as of
December 14, 1998 among Comerica Bank, as
Collateral
Agent, and various
lenders and note holders
4(g)(6) 21 First
Amendment, dated
September 7, 2001 to Second
Amended and Restated Security
Agreement, dated June 11, 2001 between Comerica Bank, as Collateral Agent and the Company 4(i) 21 Security
Agreement, dated
September 7, 2001,
between CAC of Canada
Limited and Comerica
Bank 4(j) 21 Debenture, dated
September 7, 2001, made by way of deed by CAC Ireland
Limited, in favor of Comerica Bank, as agent and security
trustee 4(k) 21
Debenture, dated
September 7, 2001, made by way of deed by CAC
UK Limited,
in favor of Comerica Bank, as agent and security trustee 4(1) 21

\section*{Debenture,} dated
September 7, 2001, made by way of deed by CAC UK Funding Ltd., in favor of Comerica Bank, as agent and security
trustee 4(m)
21
Assignation
in Security, dated
September
10, 2001,
among Credit
Acceptance
Corporation,
CAC Nevada,
Inc., CAC
Scotland and
Comerica
Bank, as
collateral
agent and
trustee 4(n)
21 Deed of Charge, dated
September 7, 2001 between Credit
Acceptance Corp., and Comerica Bank, as
Collateral
Agent, with respect to
the share
capital of
CAC Ireland Limited
NOTE: Other
instruments, notes or extracts from agreements defining the rights of holders of long-term
debt of the
Company or its
subsidiaries have not
been filed
because (i)
in each case
the total
amount of
long-term debt
permitted
there under does not
exceed 10\% of the
Company's
consolidated
assets, and
(ii) the Company hereby
furnish such instruments, notes and extracts to the
Securities and Exchange Commission upon its request

\section*{EXHIBIT NO.}

DESCRIPTION
- ----------

10(d)(4) 14
Form of
Addendum 3
to Servicing
Agreement
(Multiple
Lots) 10(d)
(7) 14

Servicing
Agreement,
including
Addendum 1
and Addendum
2 dated June
1999 10(d)
(8) 18

Servicing
Agreement
dated
February
2001 10(f)
(4)* 12

Credit
Acceptance
Corporation
1992 Stock
Option Plan,
as amended
and restated May 1999
10(g)(2) 19
Employment
agreement
for Keith P.
McCluskey, Chief
Marketing Officer,
dated April 19, 2001
10(o)(2) 10 Credit
Acceptance
Corporation
Stock Option Plan for
Dealers, as amended and restated September 21, 1998 10(p) 22 Credit
Acceptance Corporation Director
Stock Option
Plan 21(1)
26 Schedule of Credit
Acceptance
Corporation
Subsidiaries 23(1) 26
Consent of
Deloitte and Touche LLP 99(a) 26
Certification of Chief Executive Officer,
Pursuant to 18 U.S.C.

Section
1350, as adopted
Pursuant to
Section 906 of the
Sarbanes-
Oxley Act of
2002 99(b) 26. .

Certification of Chief Financial Officer,
Pursuant to 18 U.S.C. Section 1350, as adopted
Pursuant to
Section 906 of the Sarbanes-
Oxley Act of 2002
* Management compensatory contracts and arrangements.

2 Previously filed as an exhibit to the Company's Form 10-K Annual Report for the year ended December 31, 1994, and incorporated herein by reference.

4 Previously filed as an exhibit to the Company's Form 10-Q for the quarterly period ended March 31, 1996, and incorporated herein by reference.

7 Previously filed as an exhibit to the Company's Form 10-Q for the quarterly period ended June 30, 1997, and incorporated herein by reference.

9 Previously filed as an exhibit to the Company's Form 10-Q for the quarterly period ended June 30, 1998, and incorporated herein by reference.

10 Previously filed as an exhibit to the Company's Form 10-Q for the quarterly period ended September 30, 1998, and incorporated herein by reference.

11 Previously filed as an exhibit to the Company's Form 10-K Annual Report for the year ended December 31, 1998, and incorporated herein by reference.

12 Previously filed as an exhibit to the Company's Form 10-Q for the quarterly period ended June 30, 1999, and incorporated herein by reference.

14 Previously filed as an exhibit to the Company's Form 10-K Annual Report for the year ended December 31, 1999, and incorporated herein by reference.

17 Previously filed as an exhibit to the Company's Form 10-Q for the quarterly period ended September 30, 2000, and incorporated herein by reference.

18 Previously filed as an exhibit to the Company's Form 10-K Annual Report for the year ended December 31, 2000, and incorporated herein by reference.

19 Previously filed as an exhibit to the Company's Form 10-Q for the quarterly period ended March 31, 2001, and incorporated herein by reference.

20 Previously filed as an exhibit to the Company's Form 10-Q for the quarterly period ended June 30, 2001, and incorporated herein by reference.

21 Previously filed as an exhibit to the Company's Form 10-Q for the quarterly period ended September 30, 2001, and incorporated herein by reference.
22 Previously filed as an exhibit to the Company's Form 10-K Annual Report for the year ended December 31, 2001, and incorporated herein by reference.

23 Previously filed as an exhibit to the Company's Form 10-Q for the quarterly period ended March 31, 2002, and incorporated herein by reference.

24 Previously filed as an exhibit to the Company's Form 10-Q for the quarterly period ended June 30, 2002, and incorporated herein by reference.

25 Previously filed as an exhibit to the Company's Form 10-Q for the quarterly period ended September 30, 2002, and incorporated herein by reference.

26 Filed herewith.

SCHEDULE OF CREDIT ACCEPTANCE CORPORATION SUBSIDIARIES

The following is a list of subsidiaries as of the date of this filing of credit Acceptance Corporation, other than subsidiaries which, considered in the aggregate as a single subsidiary, would not constitute a significant subsidiary, as defined by the Securities and Exchange Commission Regulation S-X.

Credit Acceptance Corporation Life Insurance Company
Buyers Vehicle Protection Plan, Inc.
AutoNet Finance Company.com, Inc
CAC Funding Corp.
CAC Warehouse Funding Corp.

CAC Leasing, Inc.
CAC Reinsurance, Ltd.

CAC of Nevada, Inc.

Vehicle Remarketing Services, Inc.

Credit Acceptance Corporation UK Limited

CAC of Canada Company
Credit Acceptance Corporation Ireland Limited
Auto Funding America, Inc.
Auto Funding America of Nevada, Inc.
Auto Lease Services, LLC
Credit Acceptance Wholesale Buyers Club, Inc.
CAC Scotland

CAC Luxembourg, S.a.r.l

CAC UK Funding, Ltd.
CAC (TCI) Ltd.

We consent to the incorporation by reference in the Registration Statements of Credit Acceptance Corporation on Form S-3 (File Nos. 33-75246 (as amended) and 333-18301) and Forms S-8 (File Nos. 33-64876, 33-80339, 333-67348, and 333-91734) of our report dated January 31, 2003, appearing in this Annual Report on Form 10-K of Credit Acceptance Corporation for the year ended December 31, 2002.

Detroit, Michigan
March 31, 2003

CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002
In connection with the Annual Report of Credit Acceptance Corporation (the "Company") on Form 10-K for the period ending December 31, 2002 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Brett A. Roberts, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-0xley Act of 2002, that:
(1) The Report fully complies with the requirements of Section 13(a) of the Securities Exchange Act of 1934; and
(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.
/s/ Brett A. Roberts

Brett A. Roberts
- ---------------------------------

Chief Executive Officer
March 31, 2003

\section*{CERTIFICATION PURSUANT TO}

18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002
In connection with the Annual Report of Credit Acceptance Corporation (the "Company") on Form \(10-\mathrm{K}\) for the period ending December 31, 2002 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Douglas W. Busk, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:
(1) The Report fully complies with the requirements of Section 13(a) of the Securities Exchange Act of 1934; and
(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company
/s/ Douglas W. Busk
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Douglas W. Busk
Chief Financial Officer
March 31, 2003```

